



MANGAUNG LOCAL MUNICIPALITY

ANNUAL REPORT

2010/11

Planning

Performance

Progress

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LIST OF ACRONYMS

AIDS	Acquired Immune Deficiency Syndrome
CBD	Central Business District
CBP	Community-Based Planning
CCTV	Close Circuit Television
CCMA	Commission for Conciliation Mediation and Arbitration
CDW	Community Development Worker
CFO	Chief Financial Officer
ED	Executive Director
FIFA	Federation Internationale de Football Association
GRAP	Generally Recognised Accounting Procedures
GAMAP	Generally Accepted Municipal Accounting Practices
HIV	Human Immunodeficiency Virus
HR	Human Resources
HRM	Human Resources Management
ICT	Information and Communication Technology
IDC	Industrial Development Corporation
IDP	Integrated Development Planning
IPMS	Individual Performance Systems
IT	Information Technology
LGSETA	Local Government Sector Education and Training Authority
LLF	Labour and Local Government Forum
Km	Kilo Metre
KL	Kilo Litre
LOC	Local Organising Committee
MFMA	Municipal Financial Management Act

MLM	Mangaung Local Municipality
PDI	Previously Disadvantaged Individuals
SALA	South African Labour Association
SALGBC	South African Local Government Bargaining Council
SAMWU	South African Municipal Workers Union
SANS	South African National Standards
SDBIP	Service Delivery and Budget Implementation Plan
SEDA	Small Enterprise Development Agency
SMME	Small, Micro and Macro Enterprises
UIF	Unemployment Insurance Fund

CHAPTER 1: MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

Vision

As Mangaung Local Municipality (MLM) our vision is "*By 2030 Mangaung Metropolitan Municipality is recognised as a globally safe and attractive municipality to live, work and invest*". Over the past ten years we have worked hard to realise this vision. In particular, we have worked steadfastly to improve levels of service delivery throughout our municipal area; to grow the economy and create job opportunities. Our successes in these areas are borne out by the fact that the population of Mangaung Local Municipality ("Mangaung") has grown by 16% while the economic growth has been constant at 3% per annum – despite the recent global economic down-turn. While we have not completely eradicated unemployment, we have made a tremendous progress; creating on average, 3000 job opportunities annually. The growth in population size has been driven largely by migration in the City of Bloemfontein ("the City"). This implies that the City is attracting people to live, work and hopefully invest in our Municipality in line with our vision.

These achievements notwithstanding, our Municipality is facing some challenges. First of most, the economy is not growing at the desired pace. This is due to the fact that our manufacturing base is too low. We need to attract investors in this area. Secondly, our Municipality is growing at a faster pace than the state of development. As a result, pockets of backlogs of service delivery always exist. These are mostly found in informal settlements which mushroom daily thus hampering efforts of coordinated development intervention. The annual review of our Integrated Development Plan (IDP) always caters for this phenomenon. Last but not least, our Municipality is faced with serious financial constraints. We are not able to fund capital projects from our internal revenue since it is chronically limited. We are unable to collect maximum amounts owed in the form of service fees. While majority of our residents are poor and therefore, cannot afford to pay for full services, others simply refuse to pay. We are running a public campaign to sensitise our communities about the importance of paying for services rendered.

Key Policy Developments

Economic development in Mangaung is largely driven through an Economic Development Strategy (EDS). The strategy's vision is to ensure that "*Mangaung as a powerful regional economic centre, a world class African city that is built on the foundation of a dynamic, vibrant, sustainable and investor-friendly economy*". The strategy's economic development thrusts centres around: attracting new investment in Mangaung; diversification of the economy into a balanced assortment of economic sectors; tourism development as a means of growing the local economy and creating jobs, and rural development. Nearly a third of Mangaung's land is farmland which hosts approximately 6% of the population. The rural development strategy provides powerful pointers in terms of how to grow the economic base of rural areas and improve the livelihoods of its residents. The strategy focuses in the main on SMMEs and agricultural projects – mostly livestock rearing.

Key Service Delivery Improvements

At Mangaung, we continue to strive for service delivery excellence as encapsulated in our strategic objectives. Over the last ten years, we have managed to provide highest levels of access to basic services such as housing, water and electricity. Last year alone, we facilitated the provision of houses to more than 6000 households providing decent shelter to more than 24000 people. Our water and electricity provision status is at near 100%. This is one area where we are doing extremely well. We will continue to maintain this standard of service delivery at all times. We also look after our indigent. All identified and registered indigents receive free basic water and electricity.

Infrastructure development continues to receive exceptional attention. We are mindful of the fact that good infrastructure is the basis for economic growth. Special attention is paid to our roads and storm water infrastructure. In the past financial year we tarred or gravelled roads totalling 638 km. Furthermore, we paved close to 10 km of roads at cemeteries. We have also considerably worked hard on our storm water infrastructure.

We are also doing reasonably well in the area of growing the economy and thus creating job opportunities. We are particularly focusing on SMME development and preferential procurement. We are aware that SMMEs are central to growing the economy and boosting the campaign around job-creation. We have facilitated the establishment of more than 200 SMMEs in the last year. We have successfully linked these SMMEs with funding institutions. We further awarded most outsourced services to SMMEs to help them get established. As a result, SMMEs have contributed to the efforts to eradicate unemployment by creating about 1555 jobs opportunities last year alone.

Public Participation

Public participation is an institutionalised function in our Municipality. Mangaung is renowned for having pioneered what is now called ward-based planning. Since the inception of community-based planning in 2000, public participation has become second nature to our Municipality. Our communities have learned to appreciate the elaborative process which ensures that all interested residents are afforded ample opportunity to make meaningful contributions to policy development and planning for developments in the municipal jurisdiction.

The evolution of ward-based planning and the related establishment of ward committee system have elevated community participation to higher level in terms of legal provision and institutionalisation of the process. Mangaung Local Municipality, through the Office of the Speaker, liaise continuously with communities through ward committee members and other stakeholder forums. In order to facilitate maximum participation by ward committee members, the Municipality provide stipends of R1000.00 for each member. Ward committees are functioning pretty well in all 49 wards. Reports are received monthly and follow-ups made where necessary.

Stakeholder forums with business community have also been established. Inputs are regularly solicited from these constituencies on a constant basis. Meetings are held as the need dictates. Otherwise, maximum participation takes place during annual IDP reviews and the tabling of annual budget.

Agreements / Partnerships

In order to attract investment and economic growth, Mangaung has established partnerships with a number of stakeholders. In this endeavour, Mangaung has entered into twinning agreements with municipalities from Magdeburg in Germany and Ninjin in China. These agreements are aimed at promoting investment in Mangaung. Tremendous progress is being made in this regard.

Conclusion

In line with our motto: “Mangaung: A City on the Move”, we will continue to move to grow our City and its economy. But most importantly, maintain the high level of service delivery currently rendered. We are excited about the new Metropolitan status. We are confident that this status will enable us to speed up with the level of service delivery, especially around housing and safety and security as well as health. We have already started with our application for accreditation as a housing provider. The national Department of Treasury’s Urban Settlement and Development Grant will leverage our financial capacity to deliver on this daunting mandate.

(Signed by:) _____

Clr Thabo Manyoni
Executive Mayor

COMPONENT B: EXECUTIVE SUMMARY

1.1. Municipal Manager's Overview

1.2. Municipal Functions, Population and Environmental Overview

The Mangaung Local Municipality is a huge area covering 6 863 km². It comprises three prominent urban centres, which are surrounded by an extensive rural area – namely; Bloemfontein, Botshabelo and Thaba Nchu. More than a third of the Municipal area consists of farmland; with 39 trust lands. This situation provides both an opportunity and a challenge. The opportunity exists to nurture and agricultural-based livelihoods – since, as we shall notice below, the vast majority of Mangaung residents are unable to participate in the formal high-skills job market. However, the challenge exists in terms of providing basic services such as waterborne sewage sanitation and primary health care facilities. Housing units are too sparsely populated making it difficult to provide sewage sanitation system. Some villages are too small to warrant a local clinic. This forces some residents to travel to other villages to access health care services. The problem of access is exacerbated by the lack of adequate transport in rural areas.

Meanwhile, the population of Mangaung continues to grow at a rather faster pace. In 2007 there were 752 906 people residing in the Municipal area see Table 1.2.1. It is currently projected that the population could be in the region of 900 000 people.

Table 1.2.1: Population size of MLM, 2007

	2001	2007	Increase (%)
Population	645 440	752 906	16.65%
Households	188 876	202 762	7.35%

(Stats SA, 2007)

Inevitably, the number of households increased from 188 876 to 202 762 in 2001 and 2007, respectively (Stats SA, 2007). The increase in the population and household sizes has been ascribed largely to migration of people seeking better livelihood opportunities from other towns in the Free State, other provinces and the neighbouring country of Lesotho. This rapid growth in population size requires the Municipality to respond speedily to avoid total collapse of infrastructure and the likely unmanageable backlog of service delivery. It is highly anticipated

that with more powers devolving to Mangaung and the prospects of increase in financial revenue from national and provincial governments, Mangaung's capacity to respond to these challenges would be greatly enhanced.

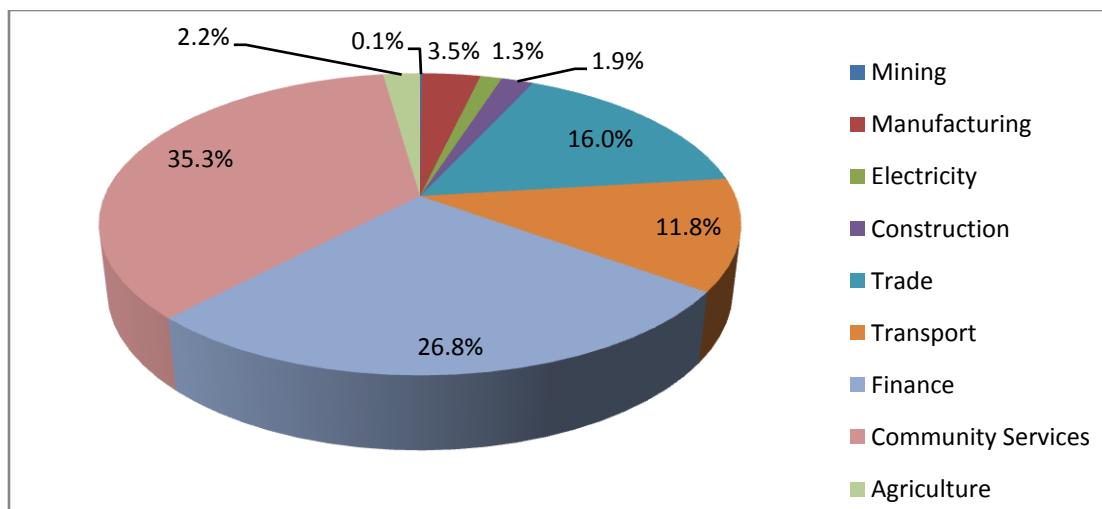
The population distribution of Mangaung is skewed heavily towards Bloemfontein ('the City'). More than half of the population of Mangaung reside in the City – 52%. Botshabelo accounts for the second largest number of residents (28%) followed by Thaba Nchu (14%). This situation is precipitated by the development discrepancies among the three towns. Bloemfontein is highly developed economically compared to others, and has better social, health and educational facilities.

There is a sizeable number of people living in rural areas. Approximately, 6% of Mangaung population reside in rural areas – in area accounting for 30% of the total size of the Municipality. The challenges of providing services to these communities have been outlined above.

As the relatively well developed region economically, Mangaung is the largest contributor to the GDP of the province at 31,35% (Stats SA, 2007). Its economic growth has remained consistent at 3% per annum (*Ibid*). However, the economy of Mangaung is characterised by (i) over-reliance on service industries, and (ii) unequal distribution of economic activities. This growth trajectory is largely responsible for the 'triple crises' of high levels of unemployment, poverty and inequality.

The Figure below illustrates that the economy of Mangaung is dominated by general government services followed by financial, real estate and business services. Manufacturing is in serious decline in the Municipality. The downside is; services industries rely heavily on skilled personnel. It is a well known fact that the large majority of South Africans, particularly Africans, have been disproportionately affected by the legacy of Bantu education which renders them redundant in the current economic juncture that requires skilled and highly specialised labour. It goes without saying therefore, that there is a need to diversify the region's economy to cater for all the sectors of the population, including small-scale farmers, and those lacking key requisite skills.

Figure 1.2.1: Sectors contributing to MLM economy



Despite the decline in some sectors, the economy of Mangaung continues to grow, albeit at a low rate of 3% per annum (UFS, 2007). The observed economic growth has resulted in a modest increase in employment recently, resulting in better living standards for residents. The Community Survey of 2007 (Stats SA, 2007) indicates that there has been a steady increase of 10% in the number of employed people between 2001 and 2007, despite the fact that Mangaung has experienced a population growth of 16% for the same period. The creation of employment opportunities amongst semi- and unskilled persons remains a challenge. As a result, unemployment levels are still unacceptably high at 30%.

Employment creation efforts in Mangaung are hampered by factors such as the relocation of services from the Bloemfontein CBD to suburbs, particularly to the west. This has led to the under-utilisation of office space in the CBD. Secondly, manufacturing is declining in all the regions. In Botshabelo and Thaba Nchu, this trend could be attributed directly to the lifting of subsidies for factories which were the main employers in these regions. Small-scale farmers are experiencing over-grazing due to limited land available for this purpose. Generally, there is very limited investment in Thaba Nchu, Botshabelo and former Mangaung Township which is leading to the deterioration of existing infrastructure.

1.3. Services Delivery Overview

Despite the challenges of a stagnant and one-sided economic growth, Mangaung is ranked among the best municipalities when it comes to good record of service delivery. This claim is backed up by a national survey conducted by AKSA Afrika Orange Index in 2010. The Survey ranked Mangaung fourth place in the category of municipalities that provide excellent service in the country. This survey was conducted among approximately 9000 customers nation-wide to evaluate the level of services across close to 100 companies in 17 different industries (MLM, 2011). In addition, the findings of Stats SA's Community Survey of 2007 corroborate these results.

The table below provides a summary of levels of services in Mangaung, by type of service and by region in the last four years. It is evident that Mangaung has made reasonable strides in addressing the backlog of services even though some regions are still lacking behind, especially Botshabelo. In Botshabelo sanitation services are still lacking. The township has the highest number of bucket toilets, pit latrines, and ventilated improved pit (VIP toilets).

Table 1.3.1: Level of civil services in Mangaung

Services and Level of Service	Bloemfontein		Botshabelo		Thaba Nchu	
	Quantity		Quantity		Quantity	
Sanitation						
None Included Parks	1 116	Stands	2 872	Stands	428	Stands
Buckets	346	Stands	1 129	Stands	4	Stands
Pits	4 294	Stands	14 764	Stands	539	Stands
Ventilated Improved Pits (VIP)	3 736	Stands	16 265	Stands	12 437	Stands
Waterborne	81 115	Stands	15 560	Stands	6 745	Stands
Water						
Communal Taps	2 789	Stands	0	Stands	883	Stands
Stand Connections	82 719	Stands	46 420	Stands	12 425	Stands
Streets						
Paved	1025	km	116	km	72	km
Gravel	440	km	507	km	353	km
Dirt	564	km	54	km	35	km
Storm water	646	km	29	km	27	km

MLM has made tremendous inroads in as far as eradicating informal housing is concerned. A survey by Stats SA indicates that a huge majority of Mangaung residents resides in formal housing. Far fewer residents live in informal dwellings or shacks in backyards. However, the daily emergence of informal settlement makes it very difficult to completely eradicate informal settlements as envisaged in the Mangaung's human settlement plan.

In respect of water and electricity, MLM has made commendable achievements. Stats SA (2007) findings indicate that the level of provision of access to water stands at more than 90% overall. The MLM 'Five-Year Report' further indicates that as of January 2011, access to water stood at 98%. The backlog is primarily confined to informal settlement or recently upgraded informal settlements.

The provision of electricity in Mangaung is at all-times high – more than 90%. In addition to physical connection, MLM provides free basic water and electricity to all registered indigents (MLM, 2011) in line with the national government's directive.

Centlec, a Municipal utility, is responsible for providing electricity in Mangaung. Current reports indicate that all formalised areas within Mangaung have been provided with electricity and technically there are no shortages (, 2011:66). While Centlec has historically maintained high level of service standards, there are indications that the infrastructure is aging rapidly with limited maintenance.

Roads infrastructure is very critical to smooth provision of services and drives economic growth. For this and many other reasons, MLM has invested heavily in roads infrastructure. In the last five years, MLM either tarred or gravelled roads in excess of 400km costing more than R300m. Despite the best efforts, backlog of road infrastructure is far from over. The backlog costs run into billions of rands. The Bloemfontein region has the highest rate of backlog – a fact hardly surprising given its size.

1.4. Financial Health Overview

MLM strove hard towards financial sustainability and sound financial management system. Actual financial performance achieved as compared to budget for revenue, operating expenditure and capital expenditure was 122%, 103% and 75.45% respectively for the 2010/11 financial year. The achievement in respect of the measure of outstanding service debtors to revenue was 47.13% against a target of 25.8%.

Cost coverage which is an indicator of the available cash and investments as against the required monthly fixed operating expenditure to keep the municipal machinery running achievement was a cover of 0.21 times , instead of a benchmark figure of 0.8 times. This outcome serves to confirm the liquidity challenges facing the municipality.

Percentage of net debtors to annual income ratio measures the extent of the net debtors (total debtors less provision for doubtful debts/ impairment) as a percentage of income of the municipality. The ideal percentage of the net debtors to annual income ratio should be 25.5%. However, the outcome for 2010/11 is 15.80%. The outcome is indicative of the debt collection challenges facing the municipality, with about 70.9% of our debtor's book being doubtful or impaired.

The Municipality is still struggling with its payment/billing system. Number of creditors days measures how many days does it take for the municipality to pay its creditors. Last year it took the Municipality on average 35.07 days to settle its debts, instead of the prescribed 30 days time limit. Debt coverage for last year was 47.8% against a benchmark of 29.2%. This is mainly as a result of the low external loan exposure of the municipality. Percentage capital charges to total expenditure for last year were 7.82% for the year, against a benchmark of 15%.

Last year, the municipality exercised some degree of caution in spending pattern due to its financial situation and considering the economic meltdown. As a result, the municipality's expenditure on capital budget was at 75.67% by the end of the financial year. The Municipality's investments decreased by R70.2 million from R96.8 million to R26.6 million as at the end of June 2010.

1.5. Organisational Development Overview

Mangaung always goes an extra-mile to sustain the organisational integrity. This is done among others by looking after the welfare of its citizens. The strategic management of human resources is therefore critical in ensuring that Mangaung builds a workforce that is highly productive, responsive and customer-oriented. During the 2010/11 financial year a human resources strategy as well as an implementation plan was developed. This strategy basically consists of six strategic goals and 16 strategic objectives for the human resources management function in the municipality that are aligned with the strategic objectives of the municipality, as contained in the IDP. A human resources management model was developed to enhance the image and

streamline the functioning of the Human Resources Management Sub-Directorate of the municipality. Moreover, the following successes have been achieved:

- The Employee Reward Programme was developed; it will be taken to the LLF Forum for ratification
- The Individual Performance Management Systems for employees in level 4 and lower has been developed but not yet implemented as organised labour has requested that it be put on hold until the national TASK job evaluation process has been finalised
- MLM is awaiting results from the National Job Evaluation Committee
- There were 76 Work Study investigations reports

Last year Mangaung drafted the Workplace Skills Plan that was co-signed with organised labour for submission to the LGSETA. As a result of the submission the municipality received the mandate from the LGSETA for implementation of training programmes.

With regard to employment equity, the municipality has made significant strides in ensuring representation at the different levels within the organisation. The following employment equity targets were set for the municipality for the 2010/11 financial year:

- 70% of staff employed in the three highest levels of management should be Black people (i.e. African, Indian and Coloured)
- 50% of staff employed in the three highest levels of management should be women
- 2% of staff employed in different categories and levels should be people with disabilities
- 50% of staff employed in different categories and levels should be black people (i.e. African, Indian and Coloured)

Clearly, there is a need to improve on gender representation – especially at the senior level. There were 3 761 permanent post last year and 1452 vacancies.

1.6. General Auditor's Report

The Mangaung Local Municipality has received a qualified audit outcome from the AGSA for the 2010/11 financial year. However, the Municipality is committed to clean audit 2014 and number of interventions has been put in place. These include capacitating the Internal Audit unit and dedicating external support to assist with audit issues as it pertains to property, plant and equipment.

CHAPTER 2: GOVERNANCE STRUCTURE

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

2.1. Political Governance

a) The Mangaung Council

Municipalities in South Africa are governed by Municipal Councils. Mangaung Council is therefore the governing body of the Mangaung Local Municipality (MLM) and the custodian of its powers, duties and functions, both legislative and administrative. Essentially, the Council performs a legislative and executive role. The Constitution of the Republic of South Africa, 1996, Chapter 7, Section 160 (1) defines the role of the Council as being:

- a) (making) decisions concerning the exercise of all the powers and the performance of all the functions of the municipality
- b) (electing) its chairperson
- c) (electing) an executive committee and other committees, subject to national legislation
- d) (employing) personnel that are necessary for the effective performance of its functions

Table 2.1.1 outlines and responsibilities, oversight and accountability of each structure.

Table 2.1.1: The Governance Structure of Mangaung

Structure	Responsible for	Oversight Over	Accountable to
Council	Approve policies and budget	Executive Mayor, Mayoral Committee and Audit Committee	Community
Executive Mayor	Policies, budget, outcomes, management and oversight over City Manager	City Manager	Council
City Manager	Outputs and implementation	The administration	Executive Mayor
CFO & EMT	Outputs and implementation	Financial management and operational functions	City Manager

The Mangaung Council is constituted by 89 elected Councillors; 45 Councillors are ward representatives and 44 represent their political parties on a proportional basis. The parties in Council are illustrated in Table 2.1.2.

Table 2.1.2: Political Parties represented in the Council, the total, ward and PR seats

Party	Total Seats	Ward Seats	PR Seats
African National Congress	65	37	28
Democratic Alliance	15	8	7
Freedom Front	3	0	3
African People's Convention	2	0	2
African Christian Democratic Party	1	0	1
United Christian Democratic Party	2	0	2
Dikwankwetla Party	1	0	1

b) The Executive Mayor

The work of the Council is coordinated by the Executive Mayor who is elected by the Council. The Executive Mayor is at the centre of the system of governance, since executive powers are vested in him/her to manage the day-to-day affairs of the City. He/she has an overarching strategic and political responsibility. The key element of the executive model is that executive power is vested in the Executive Mayor, delegated by the Council, as well as the powers assigned by legislation. The Executive Mayor is also the first citizen of the City and attends to ceremonial duties.

The Executive Mayor is assisted by Councillors in a Mayoral Committee (MMC). The Mayoral Committee consists of councillors appointed by the Executive Mayor to serve on the Mayoral Committee. The Executive Mayor together with the Mayoral Committee also oversees the work of the administrative arm. Each member of the Mayoral Committee has a portfolio with specific functions. Table 2.1.3 lists the name and portfolio of each MMC in Mangaung.

Table 2.1.3: Members of the Mayoral Committee, 2011

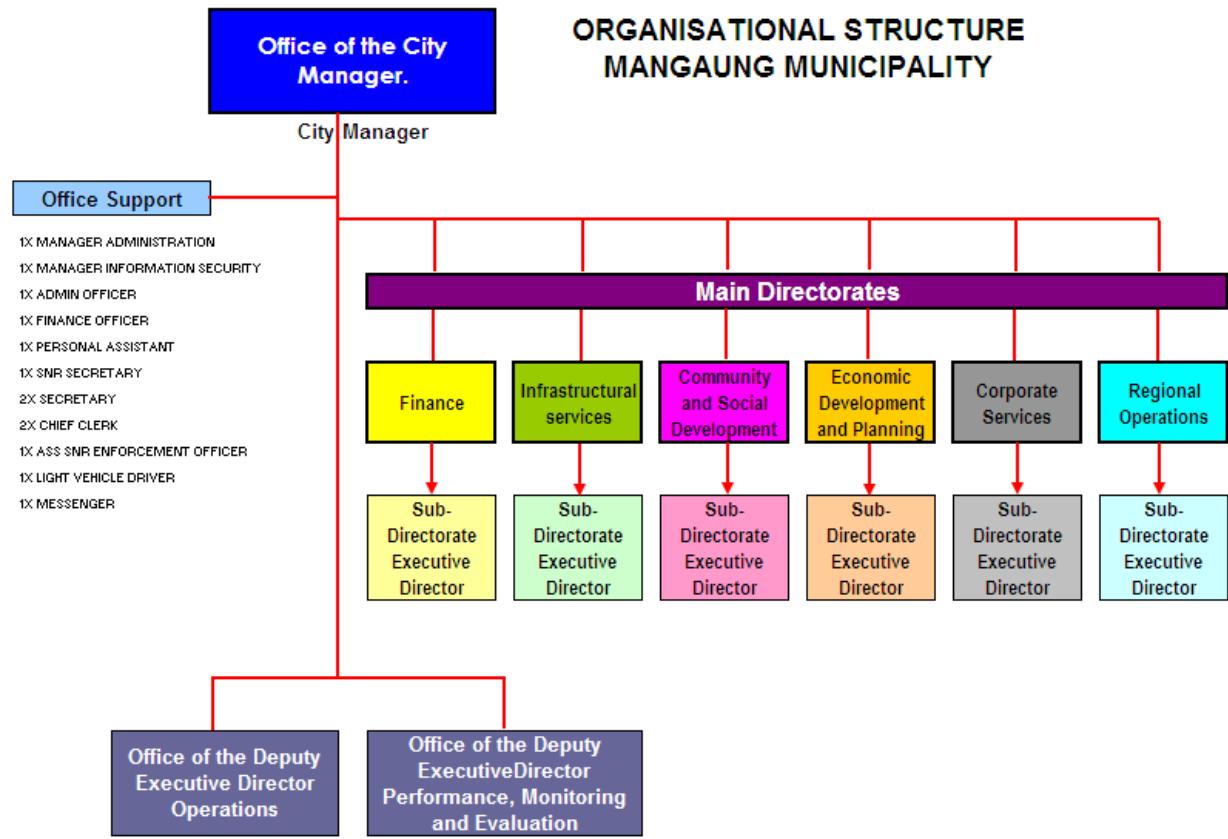
MMC	Responsible Councillor
Finance	Councillor T Marais
Policy and Strategy	Councillor MA Siyonzana
Planning and Housing	Councillor LS Moroka
Health and Welfare	Councillor NA Phupha
Special Projects and 2010 Programmes	Councillor CSK Sechoaro
Economic Development and Tourism	Councillor NM Mzozana
Community Participation and IDP	Councillor KNL Makhanya
Corporate Governance	Councillor NG Mokotjo
Public Safety and Social Development	Councillor SKM Choene
Services and Infrastructure	Councillor FB Nzapheza

2.2. Administrative Governance

a) The City Manager

The administration is headed by the City Manager as the Chief Accounting Officer. The City Manager is further responsible and accountable for the formation and development of an economical, effective, efficient and accountable administration as well as the management of the provision service in a sustainable and equitable manner within the municipality. The administration is made up of the following directorates headed by Executive Management Teams: Finance, Corporate Services, Community and Social Development, Infrastructure Services, Economic Development and Planning. The figure below provides an organogram of Mangaung.

2.2.1: Organisational Structure of MLM



COMPONENT B: INTERGOVERNMENTAL RELATIONS

2.3. Intergovernmental Relations

The Inter-governmental Relations Framework Act, (Act No 13 of 2005), requires all spheres of government to coordinate, communicate, align and integrate service delivery effectively, to ensure access to services. In this regard the Municipality complies with the provisions of the Act.

MLM furthermore participates in the Provincial and former District MIG forum. These forums provide a platform for engagement on the approval of projects and for coordination and monitoring of expenditure on former MIG-funded projects.

The MLM also participates in the Provincial Housing Coordinating forum where parties look into the Human Settlement Grant funded projects, based on the allocation granted for the province.

COMPONENT C: PUBLIC PARTICIPATION AND ACCOUNTABILITY

2.4. IDP Participation and Alignment

The Municipal Systems Act (as amended) has prompted changes in the way in which the Council plans for the future of the municipality. It also provides greater scope for communities to make their own choices about what the Council does and how.

This legislation requires the Mangaung Council to undertake an exercise, at least once in every five years, to identify community development priorities. These development priorities are determined with active participation by affected communities. These priorities form the basis for the long-term integrated development plan.

Since the first term of Council in 2000-2005, the Mangaung Local Council has been consulting with members of the community, local business community and community organisation to determine the priorities of the people of Mangaung. Along with the development priorities for the second term of the Council (2006-2011), these priorities were formulated based on the information gathered on social dynamics, service provision and people's perception of the Municipality's strengths, weaknesses, opportunities, and threats.

COMPONENT D: CORPORATE GOVERNANCE

2.5. Risk Management

Mangaung regards risk management as an important function that contributes to the achievement of the municipality's objective and provides assurance that key risks are being identified and assessed; and effective controls are put in place to mitigate risks. To this end, Mangaung has adopted a Risk Management Strategy as a tool to assist the municipality to proactively identify any uncertainties that could prevent it from achieving its objectives or that could impact negatively on the desired level of service delivery. The Risk Management Strategy is supported by the Risk Management Policy, the document that set the stance of the municipality with regards to risk management.

To build capacity around risk management, the position of Chief Risk Officer was created on the staff establishment. This position will be properly funded and filled in the coming year to ensure that the municipality has a dedicated person to deal with issues of risk management in compliance with the provisions of the MFMA.

2.6. Internal Audit

The municipality has established its own Internal Audit Unit (IAU) in terms of the provisions of the Municipal Finance Management Act (MFMA). The unit provides independent and objective internal audit services that are designed to add value and improve the Municipality's operations. The unit also provide administrative and secretariat support services to the Municipality's Audit Committee. The unit operates in terms of the internal audit charter that has been approved by the Municipality's Audit Committee. To this end, the unit has assisted the municipality to put internal controls in some areas through its recommendations made to management.

2.7. Audit Committee

In line with section 166 of MFMA, the municipality has established its own Audit Committee. This committee is shared by the municipality and its entity Centlec in accordance with section 166(6)(b) of the MFMA. The committee comprised of three (3) members.

All three (3) members of the Committee are independent with no interest in the management of the Municipality or its entity.

For the financial year under review, the Committee held its meetings as follows;

Table 2.7.1: Internal Audit Committee Meetings, 2011

No.	Type of meeting	Date held
01	Ordinary Audit Committee Meeting	25 March 2011
02	Ordinary Audit Committee Meeting	09 May 2011

The Committee operates in terms of the Audit Committee Charter that has been approved by Council.

2.8. Anti-Corruption and Fraud

The municipality has established a fully fledged Anti-Fraud and Corruption Unit to deal with matters of fraud and corruption. The unit has an important role in preventing, detecting, investigating and reporting fraud and corruption.

To this end, the municipality has developed the following policy documents to guide the actions of this unit;

- Anti-Fraud Policy and Strategy
- Whistle Blowing Policy

These policy documents are an illustration that the Municipality does not tolerate fraudulent or corrupt activities whether internal or external to the Municipality. The General Manager: Anti-Fraud and Corruption heads the anti-fraud and corruption unit for the entire Municipality. Being involved in the accountability process and in ensuring and promoting the better use of municipal resources, the Anti-Fraud and Corruption unit, to a great extent, is responsible for fighting fraud and corruption.

2.9. Supply Chain Management

The MLM has established a Supply Chain Unit in line with the internal Supply Chain Management (SCM) Policy. The head of the unit is a general manager, who reports to the Chief Financial Officer.

The calling for tenders to secure supplies of goods and services is an integral part of SCM, as legislation compels public institutions to procure goods and services through this process. A thorough knowledge of the different phases of the tendering process and the accompanying procedures is therefore necessary to ensure that public officials procure goods and services timeously and according to their requirements.

In line with the Municipal Finance Management Act (MFMA), the Accounting Officer has approved the Bid Committees. The Municipality ensures that the tender process is fair, transparent and equitable and cost effective to all parties.

CHAPTER 3: SERVICE DELIVERY PERFORMANCE

COMPONENT A: BASIC SERVICES

3.1. Housing and Development Planning

Through its strategic focus areas as encapsulated in development blueprint – the IDP – Mangaung seeks to enhance service delivery with efficient institutional arrangements; reduce housing backlog and promote sustainable human settlements, and promote service excellence in environmental management.

While the competency of providing houses resides with the provincial government at this stage, Mangaung has worked extremely hard to facilitate the provision of housing to her residents. About 6057 Subsidy applications were completed, captured, and submitted to the province for building new individual houses last year. In addition, 653 Subsidy applications completed, captured, and submitted to the province for upgrading/re-building of dilapidated houses, see Table 3.1.1.

Table 3.1.1: Housing and Development Planning Indicator for MLM

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Subsidy applications completed, captured, and submitted to the province for building new individual houses	3500	2 400	6057
Subsidy applications completed, captured, and submitted to the province for upgrading/re-building of dilapidated houses	300	300	653
Declarations completed, captured and submitted to the Province for the upgrading of land tenure	1000	1 000	441
Building plans applications and constructions finalised within prescribed timeframe	100%	100 %	100%
Applications for land use finalized within the prescribed time frames	80%	80%	93%
Implementation of Intermodal Transport facility Phase 1 and 2	40%	40%	75%
Review of outdoor advertising policy to accommodate commercial advertising	No baseline established	100%	30%
Applications for EIA evaluated within the prescribed time frames	80%	80%	84%

In spite of the magnitude of the problem, Mangaung has done reasonably well in tackling the problem of housing in close collaboration with the Free State Provincial Government. Over the past five years, MLM registered a total of 39 new townships - Table 3.1.2. About 13249 houses were provided at the cost of more than R800 million (897 015 817).

Table 3.1.2: Housing allocations in Mangaung, 2006-2011

Financial Year	2006/7	2007/8	2008/9	2009/10	2010/11	Total
Number of Housing Units	2 850	1 097	3 600	402	5 300	13249
Total Budget (Rm)	121 430 520	69 538 453	226 221 000	96 011 504	383 814 340	897 015 817

3.2. Water and Sanitation

The main objective is to ensure that all households on formal erven with access to water, electricity connections, basic RDP standard sanitation, and properly drained all weather street. The provision of basic water to MLM's residents is at all-times high. More than 90% of formal erven have access to clean water in the yard. This number is close to 7000 households (6714). Statistics dating back to 1991 demonstrates a fairly good access to basic water by residents of Mangaung throughout. The challenge is mainly in informal settlement. This status quo is a result of continuous mushrooming of informal settlement on almost a daily basis.

On average 75% of households have access to waterborne sanitation. The fact that 36% of Mangaung area is rural with 37 villages makes universal access to waterborne sanitation a daunting challenge. Villages households are often sparsely populated thus making it costly to provide waterborne sanitation services. The ideal and reasonably hygienic sanitation service under the circumstances is VIP toilets.

Table 3.2.1: Water and Sanitation Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Formal erven with access to basic water supply	1461 of 16 342 backlog (14 881)	3511 of 14881	6714
Percentage formal erven with access to basic water supply	93.1%	93.23%	94%
Households access to basic sanitation		85.16%	86%
Households access to waterborne sanitation		70%	75%
Sewer disruptions or failures per 1 000 erven per month	8.89	8.54	9.94
Water disruptions or failures per 1 000 erven per month	7.12	6.80	9.1

3.3. Electricity Supply

Along with water services, the residents of Mangaung enjoy a relatively good access to electricity. More than 90% of residents have access to electricity. Moreover, all qualifying and identified indigent households receive free basic water and electricity as per national government's policy. As with water services, servicing informal settlement with electricity is a never-ending struggle. By 2010/11 MLM provided free basic water and electricity to 37 229 households.

Table 3.3.1: Electricity Supply Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Households whose electricity connections shifted	1593	All	All
Households provided with electrification connections	3550	All	103%
Units serviced in line with demand side management	1900	2372	
Installation of prepaid meters to all approved indigents households	All	All	All
All public requiring new and upgraded connections are provided with connections	100%	100%	100%

COMPONENT B: ROAD AND TRANSPORT

3.4. Roads and Stormwater

Mangaung has tried hard to improve roads infrastructure as this has the spin-off effect of improving the region's economic growth in the longer term. At the same time, there is a dire need to ensure accessibility of roads inside the regional cemeteries, and to promote and preserve heritage sites. In the last five years more than 400 km of roads were either tarred or gravelled at the cost exceeding R320 161 375.

For the financial year under review the Municipality has gravelled and/or tarred 638km of streets in the whole of Mangaung.

Table 3.4.1: Roads and Stormwater Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Streets length (km) gravelled or tarred measured at different levels of construction progress	89.89% of streets (2278.6 km)	90.8% (2 278.6 km)	28% (638 km)
Number of roads and stormwater disruptions or failures per month	100	96	450
Paved internal roads of Thaba Nchu and Botshabelo regional cemeteries	5.3 km of roads paved	7 km of cemetery internal roads paved	Paving work not started yet

COMPONENT C: PLANNING AND DEVELOPMENT

3.5. Local Economic Development

Through its Economic Development Strategy (EDS), Mangaung hopes to grow economy its economy at the rate of at least 5% per annum. Economic growth is vital driver for jobs creation. As is the case throughout the country, and indeed globally, there is considerable dent in the economic growth due to recent economic recessions which affected every nation on the globe. Mangaung's economic growth has stagnated at a little over 2% per annum. Subsequently, job opportunities have correspondingly been hard to realise.

While jobs opportunities have been created, Mangaung has not been able to reach its target of 5 500 new job opportunities. This situation dampers efforts to eradicate unemployment in the municipal area. At the same time, Mangaung's population has been growing at the rate of 16% in the last ten years. The Council is working hard to attract investment in the area. This is symbolised by several twinning agreements entered into with municipalities from other cities such Magdeburg (Germany), Ninjin (China) and Ghent (Belgium).

Due to low level of manufacturing and industrial base, Mangaung has earmarked Small Medium and Macro Enterprises (SMME) as the main drivers of economic growth and jobs creation. Indeed, more than 80% of those newly created jobs were created by SMMEs. In the light of the above, Mangaung has invested heavily in facilitating the establishment of SMMEs. A total of 241 new SMMEs were created last year alone. Around 178 SMMEs were linked with funding institutions.

Table 3.5.1: Local Economic Development Indicators for Mangaung, 2010/11

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Increase number of formal and informal sector jobs	156 874	5 500	1 555
Increase in rand value in local services rendered and products purchased	R180m	R373.3 m	R7.1m
New SMME's established	300	220	241
PDI SMME's assisted with financing by local financial institutions	200	220	356
Projects implemented as per Informal economy policy	4	9	12
People supplemented through labour-based construction, community based services/projects	200	150	548
Visitors and tourists serviced through information services	10 000	12 000	27576
Tourism Development	3	2	3
Tourism Development	No baseline established	3	0
Partnership agreements concluded	3	5	3
New SMME's operating in rural areas	No baseline established	20	23
Develop rural development strategy	None	Comple	

		ted	
Support farmers through MLM interventions	60	100	169
The quantum percentage improvement of key economic sectors	8%	2%	None
New local and international investors attracted	4	4	None

Tourism and rural development are other areas in which Mangaung has paid a significant focus. A massive tourism campaign has been embarked upon. As a result, 27576 tourists were serviced last year. Since, around 30% of Mangaung's land mass is farmland and 6% of the population reside in rural areas. It is very crucial for Mangaung to development strategies geared specifically for these residents. A new rural development strategy is being developed.

Apart from that, a number of initiatives have been undertaken to address issues affecting rural farmers. About 95 farmers were assisted with commonages. In addition, MLM allocated commercial land to 39 PDIs. In order to stimulate local economic development, MLM allocated 78 erven for commercial/business purposes and 48 erven for industrial sites.

Table 3.5.2: Land allocated for local economic development in MLM

Region	Purpose	Hectares
Bloemfontein	Agri Village	27,5253
Bloemfontein	Rural Development	5,0418
Thaba Nchu	Rural Development	218,9738
Thaba Nchu	Rural Development	171,3064
Thaba Nchu	Rural Development	85,6532
Thaba Nchu	Rural Development	442,0903
Total		9,505,908

COMPONENT D: ENVIRONMENTAL PROTECTION

3.6. Environmental and Solid Waste Management Services

Mangaung strives very hard to maintain a clean environment. Services of SMMEs have been procured for them to provide cleaning services across the streets of the three CBDs. In addition, waste is collected daily from the doorsteps of the residents. Last year, 87% solid waste was collected on time. Community participation is paramount in this regard. Public awareness and cleaning campaigns are organised on a regular basis in order to promote cleanliness. A total of 197 and 78 awareness and cleaning campaigns, respectively were undertaken last year.

Table 3.6.1: Environmental and Solid Waste Management Services Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Households receiving weekly door-to-door refuse removal service	95%	95%	87%
All landfill sites upgraded to comply with legislation	2	2	2
Cleaning and environmental awareness campaigns undertaken	85	100	197
Participations and clean ups campaigns	45	55	78
Air samples taken to establish compliance and report on non-compliance of sulphur dioxide emissions from burning of fossil fuel i.e. coal in terms of prescribed standards	2	All cases	All cases
Environmental pollution complaints handled within 48hrs	127	All cases	All 158 cases
Increased number of trees in MLM to offset effects of climate change	1250	300	1668

COMPONENT E: HEALTH

3.7. Health and Well-being

Mangaung takes the wellness of her residents seriously. Various initiatives have been undertaken to promote health and well-being. In relation to health and well-being, the objective this year has been to empower community with knowledge about HIV and AIDS. This programme has registered high level of success. Twice the number of people targeted visited Voluntary Counselling and Testing Centres – 2587 (1200). Again more than twice the number of condoms was distributed in the past financial year – 2.6m.

Table 3.7.1: Health and Well-being Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Conduct courses HIV/Aids and counselling	12	12	16
conduct HIV/Aids seminars	2	4	3
Distribute condoms	600 000	600 000	2,449,746 male condoms 202,808 female condoms
People tested through Voluntary Counselling and Testing (VCCT)	1 100	1 200	1560
HIV Counselling and Testing outreach programmes conducted	24	24	57
Home based care (HBC) organizations supported	52	76	104

Concerns around HIV/AIDS are not unfounded. MLM is faced with a serious challenge of the HIV/AIDS epidemic. The rate of high HIV/AIDS prevalence is worryingly high. In 2010, 32.1% of expectant mothers tested HIV-positive. It goes without saying that if this pandemic is not adequately addressed, a huge sum of resources would be expended on dealing with direct socio-economic impact thereof rather than addressing issues of services delivery and growing the economy. It for these reasons that MLM has paid a special attention on the pandemic – especially on the issue of awareness raising and promoting access to those already infected with the disease.

COMPONENT F: SECURITY AND SAFETY

3.8. Safety and Traffic Law Enforcement

Eradication of crime is essential for the wellbeing of residents as well attracting investments and promoting economic growth. Investors are generally sensitive crime levels when considering investment destination. MLM has worked hard jointly with relevant stakeholders including communities to identify and eradicate crime hot spots. Last year nine crime hotspots were identified and dealt with. The Municipality works very closely with the South African Police Service as well as the provincial department of transport – especially the traffic management unit. Regular joint operations are held to combat crime and enforce traffic laws.

Enforcement of traffic laws remain a challenge, though. There is little cooperation from road users in the area. The numbers of accidents continue to rise at a worrying rate. There is a poor culture of payment of traffic law violation fines. The Municipality has invested in recapitalisation of traffic contravention system and speed and robot violation cameras. This project would be fully functional next year.

Table 3.8.1: Safety and Traffic Law Enforcement Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Reduction in the number of crime related cases		4 awareness campaigns	2
Number of crime hotspots eliminated	5	8	9
Enforcing by-laws	800 summonses issued	800 summonses issued	1093 summonses issued
Reduction in the number of road accidents in high risk areas	140	40	766
Traffic cases successfully enforced to finality and payment received	2 129 traffic cases	17000 traffic cases	3468
Implementation of a traffic contravention system and speed and robot violation cameras	Non functional traffic management system	Fully operational traffic contravention system and speed and robot cameras	The system is not yet fully functional. Only the software has been installed.

3.9. Emergency Services

In the previous year the emergency services set the targets of; (i) ensuring that disasters are avoided or their impact minimized in the Mangaung area, and to (ii) limit the number of fire deaths in domestic and/or residential premises resulting from accidental fires. The Municipality has done reasonably in the area of assessing risky building. The target for the year on this objective was met satisfactorily. The rate of emergency response has constantly remained above expectations. Community-wide awareness campaigns have also been successfully organised with some members of the community attending formal training on mitigating disastrous situation. The training had been organised by the Municipality.

Table 3.9.1: Emergency Services Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Risk and vulnerability assessment completed in line with Disaster Management Framework	Risk and vulnerability assessment completed	Risk and vulnerability assessment for Thaba Nchu and surroundings	Veld fire risk assessment completed in conjunction with DWAF.
7 of 10 post incidents should be done within 24 hours	7 of 10 post incidents were done within 24 hours	7 out of every 10, of post incidents assessments done	9.5 out of every 10
Functioning Disaster Management Forum for MLM.	None	Establishment of a Local Disaster Management Forum for MLM	No forum established
Fire and rescue calls dispatched within 3 minutes	80%	80%	90%
Callers polled indicating their satisfaction with the service rendered by the Control Centre	9/10	9/10	9/10
Reactive emergency response to equal or exceed SANS 10090	70 %	80%	82%
High risk premises inspected	All	All	224.6%
Moderate risk premises inspected	33%	33%	114.8%
Low risk premises inspected	20%	20%	37.1%
Number of Compliance Certificates Inspections conducted in terms of Occupational Health and Safety Act	150	150	142
All building plans scrutinized for compliance to statutory fire safety measures	All building plans	All building plans	All building plans
Fire safety public awareness contact sessions with MLM Commerce and Industry Institutions	6	6	8
Number of Health Care Facility staff members trained in fire safety and evacuation procedures	250	300	740
Public outreach events	6	6	11
Persons from the industrial and commercial community that received formal fire training.	250	250	320

3.10. Municipal Health Services

The objective of the Municipal Health Services sub-directorate is to ensure optimal municipal health services rendered for all the inhabitants of MLM.

Table 3.10.1: Municipal Health Services Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Samples taken per month in accordance with the Foodstuffs, Cosmetics and Disinfectants Act 54 1972.	881	1020	959
Food premise inspections conducted	11 309	18 240 f	17218
Communicable disease reported and investigated within 48hrs	77	All	All 80
Energy and noise complaints handled	38	9/10	All 57cases
High risk premises (noxious trades) monitored	49	55	119
Environmental pollution complaints received and attended to within 24 hrs	426	9/10	714
Cases of zoonotic diseases reported and investigated per annum	1	All cases	No cases reported
Drinking water samples taken	1426	1800	1633
Availability of critical fleet, plant and equipment	65%	85%	86%
Development of fleet management policy system	None	Development and implementation of the policy	Draft policy in place

COMPONENT G: SPORTS AND RECREATION

Two swimming pools were upgraded in Mangaung and Botshabelo

COMPONENT H: CORPORATE POLICY OFFICES AND OTHER SERVICES

3.11. Financial and Revenue Management – 2010/11

For a very long time now, Mangaung's financial management has been characterised by poorly defined and ineffective municipal management; lack of internal controls and systems, and declining financial resources. Consequently, MLM has received four disclaimer audit reports and a qualified report in the last five years. MLM has since put in place appropriate measures to correct the situation.

Table 3.11.1: Audit opinions by the Auditor-General of MLM financial systems

Financial Year	Audit Opinion
2006/2007	Qualified
2007/2008	Disclaimer
2008/2009	Disclaimer
2009/2010	Disclaimer
2010/2011	Disclaimer

For the past financial year MLM has placed emphasis on ensuring that organisation's finances are managed in a sustainable manner to meet the needs of the community, and to ensure full compliance and effective internal controls over municipal financial management and reporting. Moreover, the Municipality has taken note of the fact that a key pillar to financial sustainability is effective collection of money owed to the Municipality. For this reason, considerable focus has been placed on ensuring that maximum amount is collected from clients, as well as paying creditors on time.

However, high the level of poverty in the area has made it impossible to achieve this goal. For the past financial year, the net debtors to annual income (ratio of outstanding service debtors to revenue received (NKPI) was 16.5% and net debtors to annual income. This dire situation is demonstrated by the fact that there is regular write-off of bad debts.

Table 3.11.2: Financial and Revenue Management

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Total capital budget actually spent on capital projects in terms of IDP (NKPI)	95-100%	95-100%	38%
Debt coverage (NKPI)	5.1	5.1	
Cost coverage (NKPI)	>3 months	>3 months	>3 months
Salaries budget as % of total expenditure	29%	29%	27.5%
Budget is not overspent	95%	95%	47.3%
External debt to revenue	<5%	<5%	<5% (0.45%)
Number of creditor days	<30 Days	< 30 days	>30 days (51.5 days)
Capital charges to total expenditure	<15%	< 15%	<15% (7.5%)
Compliant asset register	Draft asset management policy and procedures	Completion of asset management policy and procedures	Procedure Manual is being developed – 90% Completed
	None	At least 5 training workshop conducted	None
	Asset register maintained and existence of assets verified yearly	60% fully compliant register	None
All qualifications addressed except on property, plant and equipment	Disclaimer	Unqualified Audit Report	All issues addressed
Maintain positive operating cash flow represented by net cash flow from operating activities after capital expenditure	Declining cash flow represented by CRR	Separate bank accounts for conditional grants and replenishment of funds created	Separate bank accounts created
	Senior and general managers responsible for budget and management (trial balance issued and signed monthly or on request)	All Senior and General Managers trained on management of budgets and cash flow	Workshop held for EMT
Payments of service providers made within 30 days of receipts of invoice		30 days	37.3 days
	Budgeted cash flow versus actual reports	Monitoring and reporting on the budgeted cash flow versus actual	Monitored and reported
Net debtors to annual income (ratio of outstanding service debtors to revenue	69.4%	69.4%	16.5%

received (NKPI)			
Cash Collection defined as Cash Collected (last 12 months) / Billings (last 12 months)	97.5%	97.5%	
Net debtors to annual income	45.6%	45.6%	42.1%
Debt Collection Unit operating as a business unit 100%	Debt unit functional	Fully operational business unit	Debt Collection Unit operate as a business unit 100%
Auditing of 40 000 meters	Faulty meters audited	Audit of meters in 40 000 properties	13904
Development and approval of prepaid water and electricity meters policy and by -laws on new developments	Policy drafted	Approved policy and by-laws on installation of prepaid water and electricity meters	Draft by-laws for water and electricity developed.
Number of electricity meters of approved indigent households converted to prepaid	15 000 conversions made	Installations of prepaid electricity meters to all approved indigents households	All approved indigents in Quarters 1-3
Percentage of meters read by handhelds	80%	80%	57.5%
Compliant financial policies	Financial policies reviewed annually	Development and approval of 14 financial policies	9
All risk of awarding tenders to employees of state is eliminated	Bids not awarded to employees of the state	All responsive tenders are checked with CIPRO	All responsive tenders are checked with CIPRO
All operational contract and service level agreements monitored	Contracts and SLAs monitored	All contracts and service level agreement monitored	All contracts and service level agreement monitored

3.12. Internal Audit and Anti-fraud and Corruption – 2010/11

As pointed out above, MLM has developed an Anti-Fraud Policy and Strategy which are applicable across the Municipality. The unit has an important role in preventing, detecting, investigating and reporting fraud and corruption and in punishing offenders. In the past year more than 30 investigations were conducted involving suspected fraudulent activities.

Table 3.12.1: Internal Audit and Anti-fraud and Corruption Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Number of investigations conducted on reported and suspected fraudulent activities	8	12	30
Approved anti-fraud and corruption strategy and policy	None	Approved and implemented policy on anti-fraud and corruption	Strategy and policy approved and implemented
Number of anti-fraud and corruption measures implemented	None	4	3
Internal audit reports issued to management	Internal audit reviews / investigations as per 2010/11 internal audit plan	10	19
Internal audit reports issued to Audit Committee	Audit of performance information as per section 45 (a) of the Systems Act	4	3
Number of reports to Council on the activities of the Audit Committee	None	4	3
Time taken to address service queries and/ or complaints	None	7 days	
Development of service standards guide	None	Basic service standard guide	Service standards consolidated

3.13. Office of City Manager

This Office has seen the successful finalisation and approval of the IDP Review and the Service Delivery Budget Implementation Plan (SDBIP). The Office has also provided an effective oversight over the performance of the administration by ensuring that progress reports are submitted to the Council and National as we Provincial Departments of Cooperative Governance and Traditional Affairs (CoGTA).

Table 3.13.1: Office of City Manager Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Development of integrated development plan aligned to all municipal planning processes	IDP reviewed and approved	Approved IDP	IDP reviewed and approved
All directorates SDBIPs streamlined and linked to performance management and plans	SDBIP linked to performance agreements, annual and mid-year reports compiled	Development of annual report	Annual report 09/10 approved by Council
		Development of midyear review	Midyear Budget and Service Delivery Performance developed
		Approved performance agreements	Budget and performance review session report compiled
Implementation of the SDBIP	90%	90%	40%
All information and/data in compliance reports and operational plans credible	None	Development of a system to collect and analyse information/ data	e-PMS not implemented
Comparison of all actual project impacts against the agreed strategic plans	Quarterly, mid-year and annual reports	Monitoring and evaluation progress review reports	Monitoring and evaluation progress review reports submitted to EMT for approval
		Progress review report	S 56 monitoring and evaluation review report compiled
All turnaround programmes and projects are implemented	Development of turnaround strategy	Turnaround strategy kick-wins implemented	Q1-Q4 implementation progress report submitted to CoGTA

3.14. Speaker's Office

The Speaker of Council is the elected chairperson of the Council in terms of Section 160 (1) (b) of the Constitution and Section 36 of the Municipal Systems Act (MSA). The main role of the Speaker is to provide strategic leadership and management for the Municipality and to manage regulatory compliance and improve operational efficiency. The Office has set its main objective for the year to ensure that ward committees operate effectively as links between community and municipality.

Mangaung is known for its highly entrenched culture of public participation. In keeping with this tradition, the Speaker has done reasonably well to involve ward committees in Community-Based Planning, IDP, Budget preparations and other policy formulation. As a result all the wards developed Ward Plans which ultimately informed the final IDP document.

Table 3.14.1: Speaker's Office Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Involvement of ward committees in CBP, IDP, Budget preparations and other policy formulation	90%	95%	75%
Citizens participating in annual CBP, IDP and Budget formulation	60%	70%	18%
Capacity of identified councillors enhanced	20%	80%	20%
Involvement of ward committees in CBP, IDP, Budget preparations and other policy formulation	Ward committee participate in municipal planning processes	90%	47.5%
Number of community ward plans developed	Ward development plans	All ward plans developed	All ward plans developed
Percentage of citizens participating in annual CBP, IDP and Budget formulation	Effective community participation through CBP	90%	All wards consulted on the CBP process, budget conference held on the 23 rd May 2011

3.15. Communications

Table 3.15.1: Communications

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Number of substantive and strategic engagements with residents, local agencies, regional and international bodies and memorandum of understanding/ agreements concluded	Regular update of all stakeholders and employees of the MLM about developments in the municipality (Bi- Monthly)	Standard press briefings after each Council meeting and significant events	8 press conferences 3 live broadcast 17 radio interviews
		Monthly electronic and quarterly newsletter informing employees about developments and upcoming events	8 news letters 13 News Updates
Twinning agreements concluded or extended	Ghent programme on Youth and Economic Development	100% of youth projects implemented and reported to Ghent	25%
		Conclude twinning agreement with City of Nanjin in China	

3.16. Human Resources

Mangaung is continuously striving to improve the working conditions of her employees, and for continuously capacitating them through training and other interventions. Most importantly, the Municipality is committed to promoting Employment Equity, particularly, the promotion of women to management and other higher positions.

In order to realise these ideals, Mangaung had placed the development of workplace skills plan and Employment Equity policy at the centre of its performance for 2010/11. The Municipality has managed to develop both the workplace skills plan and Employment Equity policy as planned. In addition, the Mangaung has a policy on Individual Performance Management System (IPMS) in order to appropriately assess the performance of its employee.

Table 3.16.1: Human Resources Indicators

Indicator	2010/11 Delivery Agenda	Annual Target	Actual Annual Achievement
Workplace skills plan approved	Approved and implemented workplace skills plan	Approved workplace skills plan	Approved Workplace Skills Plan by 30 June 2011
Learning activities implemented	None	4	6
Council approved EE Policy and 5 year Implementation Plan by Council	Approved and implemented EE Policy and Plan	Approved EE Policy and Plan in place	Draft EE Plan developed
Workshops held on Conditions of Service and climatic studies	4	4	13
Approved policy on Individual Performance Management System (IPMS)	Draft IPMS policy	IPMS policy approved by Local Labour Forum and Municipal Council	Draft Policy on IPMS

Tremendous progress is being made in terms of ensuring equal representation at different levels in the organisation. The table below indicates that Black people are well represented in the three highest levels of management and all the categories and levels. However, women and people with disabilities are under-represented in the three highest levels. Careful balancing act is always exercised in order to ensure that the total employee related costs remain within acceptable limits when compared to the total income of the Municipality.

Table 3.16.2: Employment Equity Targets, 2011

Employment Equity	Target	Actual
Black people employed in the three highest levels of management	70%	94.6%
Women employed in the three highest levels of management	50%	13.5%
People with disabilities staff employed in different categories and levels	2%	0.4%
Black people employed in different categories and levels	-	88%

COMPONENT I: MUNICIPAL ENTITY

3.17. Performance of Centlec

Centlec was established as a municipal entity wholly owned by Mangaung Local Municipality (MLM). It has been established in terms of the Municipal Systems Act, 2000 and the Companies Act 61 of 1973. It is governed by the Board of Non Directors, duly appointed by MLM from time to time and its day-to-day business is run by the Chief Executive and the Executive Committee.

Centlec distributes electricity to Mangaung and Southern Free State (SFS) municipalities - Kopanong, Naledi, Mantsopa and Mohokare. The customer base is over 90% domestic and less than 5% commercial clients.

In the year under review, Centlec electrified 2195 stands. In addition, 29 high mast lights were erected in the poor areas. To date 2300 indigent households have been converted into prepaid meters. An additional 1900 has been transfers of connections to the RDP households.

With regard to the quality of supply where Centlec was able to measure scientifically, 95% compliance with Nersa standards in the Mangaung area was achieved. Centlec is in the process of completing the rolling out of the measuring equipment for the Southern Free State municipalities.

Financial viability of the entity is continuing to improve as reflected in the improving cash flows, decreasing debtors' book, management of the bulk purchases costs and attending to electricity theft.

Centlec continues to build its internal capacity. It filled planned critical vacancies; training for institution is continuing; project management, design and development has resulted in less projects being outsourced. Attention has now been given to meeting some of the employment equity targets.

CHAPTER 4: ORGANISATIONAL DEVELOPMENT PERFORMANCE

COMPONENT A: MANAGING MUNICIPAL WORKFORCE

4.1. Policies

During the 2010/11 financial year a human resources strategy as well as an implementation plan was developed. This strategy basically consists of six strategic goals and 16 strategic objectives for the human resources management function in the municipality that are aligned with the strategic objectives of the municipality, as contained in the IDP. All relate to two main focus areas of the MLM. The goals of the human resource strategy are to:

- Ensure that the required number of employees with the required skills and expertise are available when needed
- Ensure sound labour relations
- Ensure that employees are developed in accordance with the Work Place Skills Plan
- Enhance the quality of institutional and individual performance;
- Ensure that all relevant human resource systems are established and implemented
- Promote Occupational Health and Wellness Services

Moreover, a human resources management model was developed to enhance the image and streamline the functioning of the Human Resources Management Sub-Directorate of the municipality. This model prescribes the operational activities that need to be performed in order to achieve the strategic goals and objectives as contained in the Human Resources Strategy.

Table 4.1.1: Staff availability as measured by % absenteeism, 2011

Staff availability as measured by % absenteeism	Employee attendance register	<4%	<4% (0.56%)
Improvement in the positive employee climate	None	30%	Target achieved

4.2. Performance Awards

The Municipal Systems Act (MSA), 32 of 2000 requires MLM to establish a Performance Management System (PMS) commensurate with its resources, best suited to its circumstances, and in line with the priorities, objectives, indicators and targets contained in its IDP. The PMS is

required to promote a culture of performance among its political structures, political office bearers, Councillors, and its administration.

The MLM must also comply with Municipal Finance Management Act, 56 of 2003 (MFMA), Municipal Planning and Performance Management Regulations, 2001 and the Municipal Performance Regulations for municipal managers and managers directly accountable to municipal managers, 2006.

COMPONENT B: CAPACITATING MUNICIPAL WORKFORCE

4.3. Skills Development and Training

One of the strategic goals of the human resource strategy is to ensure that the employees of the municipality are developed in accordance with the Workplace Skills Plan. This implies that the municipality should annually draft a Workplace Skills Plan, obtain the “buy-in” of organised labour for the plan, submit it to the Local Government Sector Education and Training Authority (LGSETA) for approval and ensure that the skills development interventions, as contained in this plan, are undertaken once the funding for the plan is received from the LGSETA.

The municipality drafted the Workplace Skills Plan (WSP) that was co-signed with organised labour for submission to the LGSETA. As a result of the submission the municipality received the mandate from the LGSETA for implementation of training programmes.

Skills development programmes that were presented included the following:

- Basic SHE Representative Skills
- Hazard Identification and Risk Assessment
- Certificate Programme in Management Development
- Local Government Accountancy Certificate
- Marketing Learnership
- MS Level 1 (Basic) and 2 (intermediate)
- Induction Programme
- Batho Pele Change Management
- Batho Pele Principles
- Chairing Disciplinary Hearings
- Sustainable Human Settlements in the context of HIV/AIDS

COMPONENT C: MANAGING THE WORKFORCE EXPENDITURE

4.4. Employment Equity Plan

The municipality has made significant strides in ensuring representation at the different levels within the organisation. The following employment equity targets were set for the municipality for the 2010/11 financial year:

- 70% of staff employed in the three highest levels of management should be Black people (i.e. African, Indian and Coloured)
- 50% of staff employed in the three highest levels of management should be women
- 2% of staff employed in different categories and levels should be people with disabilities
- 50% of staff employed in different categories and levels should be black people (i.e. African, Indian and Coloured)

Table 3.4.1 contrasts the above-mentioned employment equity targets against the actual employee statistics as on 30 June 2011.

Table 4.4.1: Employment equity statistics

Employment Equity Target	Actual employee statistics as on 30 June 2011
% of staff employed in the three highest levels of management should be Black people	89,47%
% of staff employed in the three highest levels of management should be women	13,15%
% of staff employed in different categories and levels should be people with disabilities	0,44%
50% of staff employed in different categories and levels should be black people	89,00

Women are under-represented in the three highest levels of management and people with disabilities are also under-represented in the workforce. This will be a focus area when Employment Equity Plan of the municipality is finalised. The employment equity statistics with regard to occupational categories and levels are reflected in Table 3.4.2. Table 3.4.3 represents the percentage employment equity with regard to gender representivity for 2010/11.

Table 4.4.2: Employment Equity Representation by Sex, and Race, June 2011

Occupational Categories	Female					Male					TOTAL
	African	Coloured	Indian	White	Total	African	Coloured	Indian	White	Total	
Top Management	1	0	0	0	1	7	1			8	9
Senior Management	4	0	0	0	4	21	0	0	3	24	28
Professionally qualified and experienced specialist and mid management	53	4	1	19	77	177	9	1	65	192	269
Skilled technical and academically qualified worker, junior management, supervisors, foremen and superintendents	316	48	0	84	448	594	60	0	183	837	1285
Semi-skilled and discretionary decision making	28	3	0	4	35	307	11	0	6	324	359
Unskilled and defined decision making	391	10	0	2	403	1025	25	0	3	1053	1456
TOTAL PERMANENT	793	65	1	109	968	2071	106	1	261	2439	3407
%	24,33%	1,89%	0,03%	3,24%	29,5%	59,94%	3,08%	0,05%	7,44%	70,5%	100,00
People with disability	16 = 0,44%										

Table 4.4.3: Employment Equity Representation by Sex in 2010 and 2011

	Year	Percentage
Males	2011	70,5%
	2010	72,7
Females	2011	29,5%
	2010	27,3

The staff establishment of the municipality increased with a total of 184 positions during the report period. There was an increase in the number of positions that were filled and in the number of vacant positions. A comparison of the staff establishment statistics as on 30 June 2009 to 30 June 2010 is given in Table 4.4.4.

Table 4.4.4: Comparison of the staff establishment, 2009 and 2010

	End of June 2011	End June 2010
Filled permanent posts	3 633	3 761
Vacant posts	1 717	3 761
Total	5 350	5 213
	End June 2011	
Direktorate	Incumbents	Vacancies
Office of the City Manager	240	182
Regional Operations	1 382	288
Community and Social Development	555	308
Economic Dev & Planning	95	34
Corporate Services	331	408
Finance	203	125
Infrastructural Services	330	206
Centlec	497	166
Total	3 633	1 717
	5 350	

The total employee related costs as % of total expenditure is 24.79% and is less than the national treasury bench mark of 29%. The expenditure on employee related costs is also expressed as a percentage of total income for the purposes of the restructuring grant conditionality which requires of the municipality to maintain a salary budget of 29% of the total income of the municipality including Centlec.

Table 4.4.5: Trends of total employee related costs, 2010/11

Year	Total Employee Related Costs	Total Expenditure	Total Employee Related Costs as % of Total Expenditure
2009/10	663 078 728	1 643 525 401	40.34
2010/11	731 052 859	1 788 948 319	40.86

Table 4.4.6 shows the expenditure on employee related costs during the last two financial years.

Table 4.4.6: Employee related costs, 2010 and 2009

	2011	2010
Employee related costs – salaries and wages	504 942 218	454 939 183
Employee related costs – contributions for UIF, pensions, and medical aid	114 869 628	98 398 638
Travel, motor car, accommodation, subsistence and other allowances	42 860 379	38 732 514
Housing benefits and allowances	2 790 346	3 541 749
Overtime payments	55 632 880	47 433 564
Performance bonuses	2 040 006	1 706 646
Long-service awards	-	-
Provision for bonuses	-	-
Current service cost	7 890 402	18 326 434
Provision for leave	731 052 859	663 078 728
Total employee related costs	504 942 218	454 939 183

Table 4.4.7 shows the trends of total employee related costs over the last seven (7) years when expressed as a percentage of total expenditure.

Table 4.4.7 trends of total employee related costs over the last seven, 2003-2011

Year	Total Employee Related Costs	Total Expenditure	Total Employee Related Costs as % of Total Expenditure
2003/4	339 965 290	1 153 556 564	29.47
2004/5	412 662 113	1 334 125 281	30.93
2005/6	442 097 983	1 363 811 259	32.42
2006/7	504 262 384	1 773 744 046	28.43

2007/8	530 166 477	1 745 890 143	30.37
2008/9	590 789 149	2 009 283 824	29.4
2009/10	647 580 255	2 612 582 054	24.7
2010/11	730 074 015	2 784 638 192	26.22

The target for the ratio for the total employee related costs for the 2010/11 financial year was 26% which means that the actual figure of 32.95% exceeded the target.

The expenditure on employee related costs is also expressed as a percentage of total income for the purposes of the Restructuring Grant conditionality which requires of the municipality to maintain a salary budget of 29% of the total income of the municipality.

Table 4.4.8: Total employee related costs, 2007/08-2010/11

Year	Total Employee Related Costs	Total Income	Total Employee Related Costs as % of Total Income
2010/11	731 052 859	2 218 498 212	32.95
2009/10	663 078 728	1 958 680 985	33.85
2008/9	590 789 149	2 081 225 077	28.87
2007/8	530 166 477	1 828 232 706	28.41

The expenditure on overtime increased from R47 433 564 during the 2008/09 financial year to R55 632 880 during the 2010/11 financial year. The table below shows the overtime costs in relation to the total employee related costs over the past four financial years.

Table 4.4.9: Overtime costs, 2007/08-2010/11

Year	Total Employee Related Costs	Overtime Costs	Overtime Costs as % of Total Employee Related Costs
2010/11	731 052 859	55 632 880	7.61
2009/10	663 078 728	47 433 564	7.15
2008/9	R590 789 149	R35 061 137	5.93
2007/8	R 530 166 477	R 28 978 394	5.47

The below table reflects the overtime costs per Directorates during the 2009/ 10 financial year. The four highest levels of management (i.e. the City Manager, the COO, CFO, EDs, Deputy ED and General Managers or Directors) contributed to 6.6 % of the municipality's total employee related costs during the 2010/11 financial year.

These management employee related costs, are expressed as a percentage of the Total Employee Related Costs for the 2010/11 financial years in the table below.

Table 4.4.10: Allocation of overtime costs to the different Directorates during the 2010/11 financial year

Directorate	Amount Spent on Overtime (R)
Office of the City Manager	1 068 734
Corporate Services	502 912
Fresh Produce Market	300 316
Finance	163 097
Community and Social Development	10 028 083
Economic Development	151 301
Housing	0
Infrastructure	20 360 421
Water	11 197 810
Centlec	9 652 171
Total	R55 632 880

4.5. Disclosure of Information

The remuneration of the MLM's Councillors was as follows:

Table 4.5.1: Remuneration of Councillors over the last two financial years, 2010/11 and 2009/10

Remuneration of Councillors	2010/11	2009/10
Executive Mayor	708 438	594 809
Deputy Executive Mayor	560 113	538 510
Speaker	561 207	538 510
Chief Whip	319 044	458 282
MMCs Members	5 304 134	4 145 679
Councillors	15 172 699	15 628 587
Councillors' Medical and Pension Contributions		594 809
Total Councillors' Remuneration	22 625 635	538 510

The remuneration of the MLM's senior officials was as follows:

Table 4.5.2 remuneration of the MLM's senior officials, 2009/10-2010/11

Remuneration of the City Manager	2010/11	2009/10
Annual remuneration	1 176 130	1 008 510.03
Car allowance and cell phone	240 000	220 000.00
Contribution to UIF, medical and	1 497	0.00
Other benefits or allowances	49	1413.83
Pension Contributions	209 905	182 237.77
Total	1 627 581	1 412 161.62
Remuneration of the CFO		
Annual remuneration	960 082	903 906.97
Car allowance and cell phone	156 000	156 000.00
Other benefits or allowances	49	1 542.36
Contribution to UIF, medical and pension funds	228 333	
Total	1 344 464	1 272 563
Remuneration of the CEO 2010		
Annual remuneration	1 240 158	

Car allowance	168 000	
Other benefits or allowances	17 753	
Total	1 425 911	
Remuneration of the ED: Community and Social Development		
Annual remuneration	903 043	519 982.73
Pension contributions	162 139	81 599.34
Car allowance	120 000	73 000
Medical aid contributions	14 067	6 055.98
Other benefits or allowances	49	899.71
Total	1 199 298	681 537,76
Remuneration of the ED: Corporate Services		
Annual remuneration	1 372 424	1 260 745.84
Car allowance	84 000	84,000
Other benefits or allowances	1 546	7 544.53
Total	1 457 970	1 352 290.37
Remuneration of the ED: Economic Development And Planning		
Annual remuneration	1 179 060	629 228.82
Car allowance	120 000	60,000
Contribution to UIF, medical and pension funds	158 910	771,18
Total	1 457 970	
Remuneration of the ED: Infrastructure		
Annual remuneration	993 398	927 928,37
Car allowance and cell phone	240 000	240 000,00
Medical aid	14 067	11 328,00
Other benefits or allowances	49	1 542,32
Total	1 247 514	1 180 798.73
Remuneration of the ED: Regional Operations		

Annual remuneration	1 240 158	
Car allowance and cell phone	168 000	
Medical aid	17 753	
Total	1 425 415	

4.6. Retirement Funds

Mangaung Local Municipality employees are members of the following Retirement Funds:

Table 4.6.1: Retirement Funds, 2011

Name of Fund	Membership	Employer Contribution
SAMWU National Provident Fund	1 207	18.07%
SALA Pension Fund	1 012	20.78%
Free State Municipal Pension Fund	225	18.07%
Free State Municipal Provident Fund	353	18.07%
Government Employee Pension Fund	504	13.00%
Old Mutual Orion Pension Fund	37	17.50%

The following retirement funds claims were processed for the period 1 June 2010 – 30 June 2011.

Table 4.6.2: Retirement funds claims, 2011

	Death	Retirement	Resignation	Dismissal	Ill-Health
Samwu National Provident Fund	23	31	9	7	7
SALA Pension Fund	11	14	10	4	0
Free State Municipal Pension Fund	4	5	4	0	1
Free State Municipal Provident Fund	0	7	11	0	0
Government Employee Pension Fund	16	23	0	0	0
TOTAL	54	80	34	11	8

With regard to future risks or liabilities the following number of employees is due for compulsory retirement within the 2011/2012 financial year.

Table 4.6.3: Number of employees due for compulsory retirement within 2011/12 financial year

Name of Fund	Number of employees
Samwu National Provident Fund	27
SALA Pension Fund	21
Free State Municipal Pension Fund	5
Free State Municipal Provident Fund	9
Government Employee Pension Fund	25
Old Mutual Orion Pension Fund	0
No Retirement Fund	2
TOTAL	89

4.7. Medical Aid Schemes

The following Medical Aid Schemes are accredited by the SALGBC.

Table 4.7.1: List of Medical Aid Schemes accredited by SALGBC, 2011

Name of Medical Aid Scheme	Membership
Key Health	144
Bonitas	519
Hosmed	412
Samwumed	288
LA Health	419
Total	1782

CHAPTER 5: FINANCIAL STATEMENTS AND AUDIT REPORTS

COMPONENT A: FINANCIAL PERFORMANCE

5.1. Statements of Financial Performance

Actual spend employee costs in Mangaung is within the expected norm. Costs on Repairs & Maintenance are below the benchmark norm of 20%. However the actual ratio is well within the budget range of 3,27% (Adjusted).

Table 5.1.1: Operating Ratios (Provisional), 2011

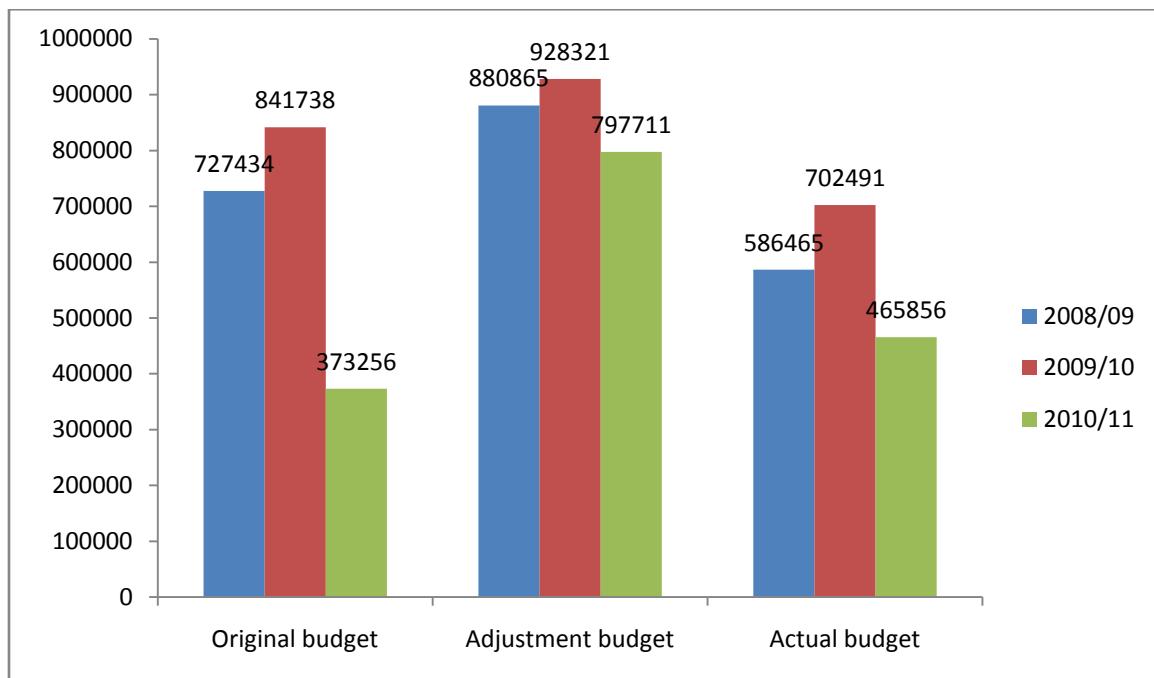
Detail	%
Employee cost	26.85
Repairs and maintenance	3.27%
Finance charges and depreciation	12.52%

5.2. Grants

Table 5.2.1: Financial Overview, 2011

Details	Original Budget	Adjustment Budget	Actual
	R'000	R'000	R'000
Income			
Grants	735 236	1 100 072	888 846
Taxes, levies and tariffs	2 052 024	2 169 117	2 084 899
Other	531 845	485 406	179 340
Subtotal	3 319 105	3 754 595	3 153 085
<i>Less expenditure</i>	2 988 324	-3 080 947	-2 852 405
Net total*	330 781	673 648	300 680
*Note: Surplus/(Deficit)			

Figure 5.2.1: Total Capital expenditure 2008/09 to 2010/11



5.3. Supply Chain Officials Competency Levels

Chapter 6 of the Municipal Regulations on Minimum Competency Levels states that:

"The accounting officer and any other official of a municipal entity involved in the implementation of the SCM Policy of the municipal entity must generally have the skills, experience and capacity to assume and fulfil the responsibilities and exercise the functions and power in respect of Supply Chain Management."

The regulations only indicate the minimum competency levels for Heads and Managers in Supply Chain Management and do not make reference to the minimum competency levels for SCM officials who are not in Management Positions.

After consultation with National Treasury, the minimum competency levels should be determined by the Municipality.

The following was indicated as a guideline:

- Supervisors

- Minimum of 2 years experience related to Job Functions
- Qualification related to Job Functions
- Fully understand the SCM Policy & Procedures
- SCM Officials
 - Minimum of 1 year experience related to Job Functions
 - General understanding of the SCM Policy & Procedures

Sometime during this year, all officials in SCM were requested to submit their qualifications to the former Acting GM SCM. After confirmation with the former GM, he indicated that this information was requested as part of the competency level assessment. This was co-ordinated by Denny Mekgoe in Finance.

CHAPTER 6: AUDITOR GENERAL AUDIT FINDINGS

COMPONENT A: AUDITOR GENERAL OPINION ON FINANCIAL STATEMENTS 2010/11

6.1. Auditor General Reports 2010/11

FINAL REPORT OF THE AUDITOR-GENERAL TO THE FREE STATE PROVINCIAL LEGISLATURE AND THE COUNCIL ON THE MANGAUNG METROPOLITAN MUNICIPALITY

REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

Introduction

1. I was engaged to audit the accompanying consolidated and separate financial statements of the Mangaung Metro Municipality, which comprise the consolidated and separate statement of financial position as at 30 June 2011, the consolidated and separate statement of financial performance, statement of changes in net assets and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages [xx] to [xx].

The accounting officer's responsibility for the consolidated financial statements

2. The accounting officer is responsible for the preparation and fair presentation of these consolidated and separate financial statements in accordance with South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP), and in the manner required by the Local Government: Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2010 (Act No. 1 of 2010) (DoRA), and for such internal control as management determines necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

The Auditor-General's responsibility

3. As required by section 188 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996) and section 4 of the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA), my responsibility is to express an opinion on these consolidated and separate

financial statements based on conducting the audit in accordance with the International Standards on Auditing and *General Notice 1111 of 2010* issued in *Government Gazette 33872 of 15 December 2010*. Because of the matters described in the basis for disclaimer of opinion paragraphs, however, I was unable to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion

Basis for disclaimer of opinion

Property, plant and equipment

4. As a result of the audit findings detailed below, I was unable to obtain sufficient appropriate audit evidence to confirm the existence, completeness, valuation, presentation and disclosure of, as well as rights to, property, plant and equipment with a carrying value of R4 248 358 303 (2010: R4 265 928 393), as disclosed in note 13 to the consolidated financial statements and R3 057 706 513 (2010: R2 968 447 567), as disclosed in note 13 to the separate financial statements. Consequently, I could not confirm the accuracy, completeness and occurrence of depreciation charges on property, plant and equipment amounting to R288 056 329 (2010 R168 256 851), as presented in the consolidated statement of financial performance and R140 848 150 (2010: R123 024 585), as presented in the separate statement of financial performance. The municipality's records did not permit the performance of reasonable alternative audit procedures.
 - a) The descriptions, serial numbers and locations of assets recorded in the fixed asset register were inadequate to identify property, plant and equipment with a carrying value of R875 490 141 (2010: R4 320 410 094), as disclosed in note 13 to the consolidated financial statements and R845 585 322 (2010: R1 542 135 210) in the separate financial statements. In addition, certain assets physically identified during the audit could not be traced to the fixed asset register. Furthermore, management did not conduct a complete asset verification during the year. This matter was also reported in the previous year.
 - b) The fixed asset register of the municipality was being reconstructed during the current financial year by an expert to value the assets in terms of Directive 7. The input data and assumptions used by the expert to value items of property, plant and equipment with a carrying value of R102 691 633, as disclosed in note 13 to the consolidated and

separate financial statements, could not be confirmed. Sufficient appropriate audit evidence could not be provided in time for audit purposes to substantiate whether the expert's valuation methodology was appropriately and consistently applied.

- c) I could not confirm that journals that decreased property, plant and equipment and accumulated surplus by R142 573 441 and R276 293 599, respectively, in the consolidated and separate financial statements should have been processed or had been recorded in the correct accounts and at the correct amounts, as they were not supported by sufficient appropriate audit evidence.
- d) Property, plant and equipment amounting to R181 378 061 acquired for infrastructure projects during the financial year could not be traced to the fixed asset register. It was therefore not possible to confirm that these assets had been appropriately recognised in the consolidated and separate financial statements in terms of paragraph 11 of SA Standards of GRAP, *Property, Plant and Equipment* (GRAP 17). In addition, sufficient appropriate audit evidence could not be provided to confirm property, plant and equipment additions amounting to R40 385 093 (2010: R9 739 899) included in note 13 to the consolidated financial statements and R36 268 915 included in the separate financial statements. This matter was also reported in the previous year.
- e) Paragraph 53 of GRAP 17 requires each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item to be depreciated separately. Paragraphs 61 and 71 require the municipality to review its assets' residual values and useful lives and the depreciation method used at least at each reporting date. The parent municipality and municipal entity did not comply with these requirements in the current and previous year. Due to the lack of sufficient appropriate audit evidence, the total financial impact on the consolidated and separate financial statements could not be determined. This matter was also reported in the previous year.
- f) The accounting policy of the municipality as set out in accounting policy note 2.14 requires that property, plant and equipment must be assessed for impairment at each reporting date. Management of the parent municipality did not assess whether there had been a decrease in the value of property, plant and equipment during the current and previous years. Due to the lack of sufficient appropriate audit evidence, the total

financial impact on the consolidated and separate financial statements could not be determined. This matter was also reported in the previous year.

- g) A total of 1 452 erven, which conform to the definition and recognition criteria of property, plant and equipment as stated in paragraph 11 of GRAP 17 and which were identified as municipal property on the erven listing, were not accounted for as property, plant and equipment by the parent municipality. Consequently, property, plant and equipment and the accumulated surplus in the consolidated and separate financial statements were understated. Due to the lack of sufficient appropriate audit evidence, it was impracticable to determine the total extent of this understatement.
- h) The municipality did not disclose comparative information for additions, revaluations, work in progress, disposals and other changes in each class of property, plant and equipment, as required by paragraph 82 of GRAP 17. This is mainly due to the fact that a reconciliation was not performed between the previous asset register and the current asset register, which was entirely reconstructed. Due to the lack of sufficient appropriate audit evidence, it was impracticable to determine the total extent of this misstatement in the comparative information of property, plant and equipment and prior period errors disclosed in note 59 to the consolidated and separate financial statements.
- i) Assets under construction were not identified and disclosed separately in the financial statements by the municipal entity, as required by paragraph 83(b) of GRAP 17. This resulted in the overstatement of property, plant and equipment and understatement of work in progress in note 13 to the consolidated financial statements. The municipal entity did not comply with these requirements in the current and the previous years.
- j) According to SA Standards of GRAP, GRAP 5, *Borrowing costs*, prior period borrowing costs as included in finance costs in the statement of financial performance should be capitalised as part of the cost of the underlying assets. Due to weaknesses identified in the fixed asset register of the municipal entity, borrowing costs amounting to R12 990 386 of the previous year included in note 43 to the consolidated financial statements, could not be confirmed. Previous year net finance cost is therefore overstated and property, plant and equipment understated by an unknown amount in the consolidated financial statements.

k) Misclassification of transactions between accounts occurred which resulted in property, plant and equipment disclosed in note 13 to the consolidated financial statements being understated, and repairs and maintenance in the consolidated statement of financial performance being overstated by R6 266 599.

Revenue

5. As a result of the matters detailed below, I was unable to obtain sufficient appropriate audit evidence to confirm the completeness, accuracy, occurrence, classification and cut-off of service charges revenue relating to the sale of electricity disclosed in note 33 to the consolidated financial statements as R1 130 497 111 (2010: R926 979 708). Due to weaknesses in the accounting records, no alternative audit procedures could be performed in this regard:

- a) Sufficient appropriate audit evidence to substantiate electricity meter device readings of R402 513 460 (2010: R385 101 122) as levied in the debtors sub-ledger could not be submitted for audit purposes by the municipal entity. This matter was also reported in the previous year.
- b) Sufficient appropriate audit evidence regarding the completeness of sale of electricity for the year under review could not be obtained. Due to the limitations involved the financial impact thereof could not be determined.
- c) Sufficient appropriate audit evidence regarding the accuracy of electricity meter reading estimates as at year-end for the current and previous year could not be submitted for audit purposes by the municipal entity. Due to the limitations involved the financial impact thereof could not be determined. This matter was also reported in the previous year.
- d) Sufficient appropriate audit evidence for the calculation of the levies charged for street and traffic light consumption amounting to R1 571 034 (2010: R10 065 990) could not be provided by the municipal entity. This matter was also reported in the previous year.
- e) I was unable to obtain sufficient appropriate audit evidence to enable me to confirm the classification between prepaid electricity sales totalling R222 285 673 (2010: R180 089 183) and free services recoverable revenue in the financial statements of

the municipal entity. Consequently, I was unable to confirm the occurrence, accuracy and classification of this service revenue from electricity sales included in note 33 to the consolidated financial statements.

- f) Electricity usage differences totalling R62 609 871 in value were identified between the system and the underlying meter reading books in the previous year. As a result, I was unable to confirm the occurrence and accuracy of sale of electricity revenue of the previous year as disclosed in note 33 to the financial statements. Had the electricity usage in units been captured correctly on the system, the effect would have been to decrease service charges by an amount of R62 609 871, increase the VAT receivable by R8 765 382 and decrease consumer receivables by R71 375 253 in the consolidated financial statements.
- g) Sufficient appropriate audit evidence for revenue from public contributions to the amount of R11 706 336 (2010: R12 267 290) as included in the consolidated statement of financial performance could not be obtained.

6. Sufficient appropriate audit evidence could not be obtained to confirm service charges relating to the sale of water amounting to R61 100 989, as included in service charges disclosed in note 33 to the consolidated and separate financial statements, as meter reading books could not be provided for audit purposes. The parent municipality's records did not permit the application of reasonable alternative procedures. Consequently, I could not obtain adequate audit assurance as to the occurrence, accuracy and completeness of this service charges revenue.

7. Sufficient appropriate audit evidence to confirm the accuracy of water meter reading estimates as at year-end could not be obtained. Due to the limitations involved, the total financial impact thereof could not be determined. The parent municipality's records did not permit the application of reasonable alternative audit procedures. Consequently, I could not obtain adequate audit evidence as to the occurrence, accuracy and completeness of this service charges revenue, as disclosed in note 33 to the consolidated and separate financial statements.

8. It could not be confirmed that journals, which increased revenue by R4 697 449 and R8 860 129 in the current and previous year, respectively, and decreased revenue by R33 311 120 and R4 619 125 in the current and previous year, respectively, as disclosed in

the consolidated and separate statements of financial performance, should have been processed or had been recorded in the correct accounts and at the correct amounts, as the municipality could not provide sufficient appropriate audit evidence for these journals. In addition, I could not confirm that journals which decreased revenue by R23 827 223 in the previous year, as disclosed in the consolidated statement of financial performance, should have been processed or had been recorded in the correct accounts and at the correct amounts, as the municipal entity could not provide me with sufficient appropriate audit evidence for these journals. Weaknesses in the parent municipality's and municipal entity's accounting records did not permit the application of reasonable alternative procedures.

9. Revenue was incorrectly recognised on services rendered to indigent consumers, as these transactions did not conform to the recognition requirements in SA Standards of GRAP, GRAP 9, *Revenue from Exchange Transactions*, which resulted in revenue and consumer receivables from exchange transactions being overstated in the current and previous years. On subsequent measurement, this indigent debt was impaired and recognised as part of the provision for bad debt as disclosed in the consolidated and separate statements of financial performance. Consequently, service charges revenue and the provision for bad debt were overstated for the current and previous years in the consolidated and separate financial statements. Due to the lack of sufficient appropriate audit evidence, it was impracticable to determine the total extent of this understatement.

Consumer receivables

10. Gross consumer receivables of the previous year amounting to R221 494 581 included in note 9 to the consolidated financial statements have not been impaired in accordance with the requirements of South African Statement of Generally Accepted Accounting Practice, IAS 39: *Financial instruments: Recognition and measurement* (IAS 39). The municipal entity had only made a general provision in the previous year for doubtful receivables totalling R48 002 191. As the relevant information was not available, I was not able to determine what the impairment charge of the previous year should have been had IAS 39 been applied correctly. I was therefore unable to quantify the amount by which consumer receivables, provision for bad debts, and accumulated surplus of the previous

year are misstated in the consolidated financial statements. No reasonable alternative procedures could be performed. This matter was also reported in the previous year.

11. Included in the balance of consumer debtors, as disclosed in note 9 to the consolidated and separate financial statements, were suspense accounts for unallocated deposits with a credit balance of R8 154 807 (2010: R11 546 808). These unallocated deposits represent receipts that had not yet been allocated to the relevant financial statement line items as at year end. As these payments have not been adequately allocated subsequent to year-end, I was unable to obtain sufficient appropriate audit evidence to confirm the completeness, valuation and the municipality's rights to, consumer and other receivables as disclosed in note 9 and 7 to the consolidated and separate financial statements, respectively and the completeness, accuracy and classification of other income as disclosed in note 37 to the consolidated and separate financial statements. This matter was also reported in the previous year.
12. Sufficient appropriate audit evidence could not be obtained to confirm the existence of consumer receivables with a gross balance of R38 321 809 (2010: R37 899 524), as included in consumer receivables disclosed in note 7 to the consolidated financial statements and R9 984 312 in the separate financial statements. The municipality's records did not permit the application of reasonable alternative procedures. Consequently, I did not obtain all the evidence I considered necessary to satisfy myself as to the existence of these receivables. This matter was also reported in the previous year.
13. Supporting documentation for debit transactions amounting to R5 339 236 and R19 021 898, recorded by the municipal entity against the provision for bad debt and receivable accounts, respectively could not be provided to enable me to confirm the validity and accuracy of these transactions in the consolidated financial statements.

Expenditure

14. Sufficient appropriate audit evidence could not be obtained to confirm the accuracy and occurrence of expenditure transactions amounting to R112 782 681 and R76 334 835 as disclosed in the consolidated and separate statements of financial performance, respectively. The system of control over the recording and classification of expenditure was not adequate, with the result that there were no satisfactory alternative audit

procedures that I could perform to obtain reasonable assurance that all of these expense transactions occurred and had been accurately recorded and classified in the financial records of the municipality.

Trade and other payables

15. In accordance with paragraph 37 of the SA Standards of GRAP: *Framework for Preparation and Presentation of Financial Statements*, the financial statements should be prepared on the accrual basis. On this basis, transactions are recognised when they occur. Transactions are therefore recorded in the accounting records and reported in the financial statements of the periods to which they relate. However, various payments made by the parent municipality to suppliers and/or service providers after year-end pertained to the current year. These payments were not recognised in the current year, resulting in the understatement of trade payables and expenditure in the consolidated and separate financial statement. The parent municipality's records did not permit me to determine the total extent of this misstatement.
16. The municipal entity has applied for exemption from normal tax as per section 10(1)(c)(A) of the Income Tax Act of South Africa, 1962 (Act No. 58 of 1962). As at year-end the entity had not yet been granted exemption from normal tax by the Commissioner of the South African Revenue Service. In the absence of the above exemption, the entity had a present legal obligation to recognise a current tax liability as well as a deferred tax liability as required by SA Statement of Generally Accepted Accounting Practice, IAS 12, *Income taxes*. This matter was also reported in previous financial years. Management of the municipal entity disclosed the matter as a contingent liability, which is included in note 50 to the consolidated financial statements. However, the appropriate disclosure should be an accrual. Due to the material effect of scope limitations, misstatements and other issues of non-compliance with SA Standards of GRAP, GRAP 9 *Revenue from exchange transactions* (GRAP 9), GRAP 17 and IAS 39 referred to in this report, I was unable to quantify the extent by which the income tax liability, deferred tax, accumulated surplus and income tax expense were misstated in this regard in the consolidated financial statements.
17. Finance cost amounting to R33 445 757 was not recognised in the separate financial statements on the Centlec intercompany loan. Consequently, payables from exchange

transactions, as disclosed in note 19 to the separate financial statements, and finance cost as disclosed in note 43 to the separate financial statements are understated by R33 445 757.

18. With regard to trade and other payables amounting to R20 580 420 included in note 19 to the consolidated financial statements, I was unable to obtain sufficient appropriate audit evidence to confirm the existence, completeness and valuation thereof. Weaknesses in the municipal entity's records did not permit the application of reasonable alternative audit procedures.

Other financial assets

19. Interest earned on the shareholder's loan granted by the parent municipality to the municipal entity as disclosed in note 36 to the separate financial statements was not calculated in terms of the addendum to the loan agreement signed on 29 July 2010 between the parent municipality and the municipal entity. This resulted in interest received and other financial assets, as disclosed in note 5 to the separate financial statements, being overstated by R46 649 890.
20. The municipal entity could not provide signed loan agreements in respect of loans granted as funding for capital purchases made by the municipal entity on behalf of other local municipalities in the Free State. Consequently, I could not obtain sufficient appropriate audit evidence on the valuation of both the long-term and short-term portions of other financial assets, included in note 5 to the consolidated financial statements, with closing balances at year-end of R4 090 615 (2010: R4 579 416) and R488 804 (2010: R497 348), respectively.

Consumer deposits

21. Sufficient appropriate audit evidence could not be submitted to enable me to confirm the completeness, accuracy and existence of electricity consumer deposits amounting to R46 331 130 (2010: R38 368 918) as disclosed in note 22 to the consolidated financial statements. Weaknesses in the municipal entity's financial records did not permit the application of reasonable alternative audit procedures. This matter was also reported in the previous year.

Inventory

22. Prior year inventory amounting to R44 301 665, as disclosed in note 4 to the consolidated financial statements, was not carried at the lower of cost or net realisable value, as required by SA Standards of GRAP, GRAP 12, *Inventories* and in line with accounting policy note 2.13. Due to weaknesses in the recording of inventory items and the volume thereof, I could not quantify the extent by which inventory, operating expenses and accumulated surplus have been misstated in the consolidated financial statements. This matter was also reported in the previous year.

Other receivables

23. Sufficient appropriate audit evidence could not be obtained to confirm the existence of sundry receivables and deferred lease income receivables with gross balances of R45 806 941 and R44 433 162, respectively, included in other receivables as disclosed in note 5 to the consolidated and separate financial statements. The parent municipality's records did not permit the application of reasonable alternative procedures.

VAT receivable

24. Due to the material effect of scope limitations, misstatements and non-compliance with SA Standards of GRAP, GRAP 9 *Revenue from exchange transactions* and IAS 39, referred to in this report, I was unable to obtain sufficient appropriate audit evidence to conclude on the existence, completeness and valuation of the value-added tax (VAT) receivable amounting to R21 408 869 (2010: R19 162 271) as disclosed in note 8 to the consolidated financial statements.

Defined benefit plan obligation

25. Sufficient appropriate audit evidence could not be obtained in time to confirm the existence, valuation and completeness of long-service leave benefits amounting to R16 629 837 included in note 24 to the consolidated and separate financial statements. The municipality's records did not permit the application of reasonable alternative procedures.

Investment property

26. Paragraph 5 of GRAP 16 requires an asset to be recognised as investment property when it is property held to earn rentals or for capital appreciation, or both. Paragraphs 2 and 18 of GRAP 16 require a municipality to disclose investment property separately in the financial statements. Management of the parent municipality did not complete their processes of separating investment property from property, plant and equipment in the current and previous year. Consequently, I could not obtain adequate audit assurance as to the completeness, valuation and existence of investment property and property, plant and equipment in the consolidated and separate financial statements for the current and previous year.

Heritage assets

27. Paragraph 6 of GRAP 17 requires a municipality to disclose heritage assets separately in the financial statements. Management of the parent municipality has not completed its processes regarding the identification of heritage assets for separate disclosure in the financial statements. Consequently, I could not obtain adequate audit assurance as to the completeness, valuation as well as presentation and disclosure of heritage assets amounting to R5 601 720 (2010: R3 416 928) as disclosed in note 11 to the consolidated and separate financial statements.

Capital commitments

28. Paragraph 83(c) of GRAP 17 states that the financial statements shall disclose for each class of property, plant and equipment recognised in the financial statements, the amount of contractual commitments in this regard. The commitment register to support commitments amounting to R203 042 374 (2010: R532 981 188) included in note 49.1 to the consolidated and separate financial statements was not complete, did not always agree to supporting contracts and were not mathematically accurate. All active contracts were not taken into consideration and commitments recognised did not always represent actual commitments as at year-end. It was not possible to determine the total extent of this misstatement in the consolidated and separate financial statements due to the unavailability of supporting documentation. This matter was also reported in the previous year.

29. As a result of weaknesses in the contract management system as well as insufficient supporting documentation, the existence, accuracy and completeness of capital commitments amounting to R69 513 083 (2010: R784 220), included in note 49.1 to the consolidated financial statements could not be confirmed.

Additional disclosures in terms of the MFMA

30. The completeness and accuracy of distribution losses totalling R130 533 189 (2010: R140 595 651), as disclosed in note 79 to the financial statements, could not be confirmed as no supporting documentation could be provided to substantiate the calculation. The municipal entity's records did not permit the application of reasonable alternative procedures.

Contingent liabilities

31. Sufficient appropriate audit evidence could not be obtained to confirm the existence of contingent liabilities amounting to R37 695 913 (2010: R3 476 000) and R5 601 913 included in note 50 to the consolidated and separate financial statements, respectively. Furthermore, sufficient appropriate audit evidence could not be obtained to confirm the completeness and valuation of contingent liabilities. I was unable to perform reasonable alternative audit procedures. Consequently, I could not obtain adequate audit assurance as to the existence, valuation and completeness of contingent liabilities as disclosed in note 50 to the consolidated and separate financial statements. This matter was also reported in the previous year.

Irregular expenditure

32. Sufficient appropriate audit evidence could not be provided that all irregular expenditure transactions had been identified, investigated and recorded during the year under review. Due to the limitations placed on the scope of the work performed relating to expenditure and property, plant and equipment procurement, there were no satisfactory alternative audit procedures that could be performed. Consequently, I could not obtain adequate audit assurance as to the accuracy and completeness of irregular expenditure amounting to R148 765 509 (2010: R102 477 912) and R108 427 595 (2010: R58 007 376) as disclosed in note 78 to the consolidated and separate financial statements, respectively. This matter was also reported in the previous year.

33. Section 1 of the MFMA defines irregular expenditure as expenditure incurred by a municipality that is not in accordance with a requirement of the act and that has not been condoned in terms of section 170. Irregular expenditure amounting to R25 964 014 was identified, which resulted from non-compliance with the parent municipality's supply chain management (SCM) policy. This irregular expenditure was not disclosed as required by section 125(2)(d) of the MFMA and therefore irregular expenditure as disclosed in note 78 to the consolidated and separate financial statements was understated by R25 964 014.

Fruitless and wasteful expenditure

34. I was not provided with sufficient, appropriate audit evidence that management had properly identified, investigated and recorded all fruitless and wasteful expenditure transactions during the current and previous year. Due to the limitations placed on the scope of the work performed relating to expenditure, there were no satisfactory alternative audit procedures that I could perform to confirm the completeness of fruitless and wasteful expenditure amounting to R40 953 136 (2010: R19 209 989) and R11 836 142 (2010: R6 431 068) as disclosed in note 77 to the consolidated and separate financial statements, respectively. This matter was also reported in the previous year.

Cash flow statement

35. I was unable to confirm that the consolidated and separate cash flow statements and the related notes were fairly stated due to the material effect on the consolidated and separate cash flow statements and related notes of scope limitations and identified misstatements as reported in this report. This matter was also reported in the previous year.

Disclaimer of opinion

36. Because of the significance of the matters described in the basis for disclaimer of opinion paragraphs, I have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion. Accordingly, I do not express an opinion on these financial statements.

Emphasis of matters

I draw attention to the matters below. My opinion is not modified in respect of these matters.

Significant uncertainties

37. As disclosed in note 50 to the consolidated and separate financial statements, the municipality is party to contractual claims by its suppliers that are subject to mediation. The maximum potential liabilities are estimated at R56,77 million (2010: R82,06 million) and R82,27 million (2010: R78,57 million), respectively. The ultimate outcome of these claims could not be determined at year-end.

Restatement of corresponding figures

38. As disclosed in notes 53 to 72 to the consolidated and separate financial statements, the corresponding figures for 30 June 2010 have been restated as a result of errors discovered during the 2010-11 financial year in the consolidated and separate financial statements of the municipality at, and for the year ended, 30 June 2010.

Material losses

39. As disclosed in note 79 to the consolidated financial statements, material electricity and water losses amounting to R130 533 189 and R114 210 909, respectively, were incurred by the municipality mainly due to the deterioration of the electricity and water reticulation systems and illegal electricity and water connections.

Material impairments

40. As disclosed in note 5 to the consolidated and separate financial statements, a provision for a decrease in value to the amount of R56 238 182 (85,98%) (2010: R40 600 245) (66,17%) was made with regard to housing selling scheme loans, erven loans, vehicle loans and study loans amounting to R65 407 129 (2010: R61 359 562).
41. As disclosed in note 6 to the consolidated and separate financial statements, a provision for a decrease in value to the amount of R33 902 241 (48,69%) (2010: R31 636 314) (48,37%) was made with regard to amounts owing to the parent municipality in respect of commercial rental income and other miscellaneous services rendered by the parent municipality amounting to R69 626 160 (2010: R65 405 724).
42. As disclosed in note 9 to the consolidated and separate financial statements, a provision for a decrease in value to the amount of R872 678 281 (71,81%) (2010: R817 618 046)

(71,47%) and R750 011 181 (78,94%) (2010: R769 615 855) (83,43%), respectively, was made with regard to amounts owing to the municipality in respect of electricity, water and sanitation services rendered by the municipality, housing rentals and rates and taxes amounting to R1 215 247 624 (2010: R1 143 989 733) and R950 055 364 (2010: R922 495 152), respectively.

Financial sustainability

43. As disclosed in note 74 to the consolidated and separate financial statements, certain going concern ratios are regarded as unfavourable. The current liabilities of the municipality significantly exceed its current assets. The municipality did not settle its debt within 30 days as required by the MFMA and is significantly dependent on the national and provincial government for its continued sustainability. The municipality is experiencing serious difficulties with regard to debt collection. Furthermore, as disclosed in note 24 to the consolidated and separate financial statements, no funds have been set aside to settle defined benefit obligations amounting to R407 300 837 (2010: R350 917 000). The municipality may therefore be unable to realise its assets and discharge its liabilities in the normal course of business.

Irregular expenditure

44. As disclosed in note 78 to the consolidated and separate financial statements, irregular expenditure of R148 765 509 (2010: R102 477 912) and R108 427 595 (2010: R58 007 376), respectively, was incurred in the current and previous financial years mainly as a result of contracts awarded to suppliers in contravention of the Local Government: Municipal Supply Chain Management Regulations (GNR 868 of 30 May 2005) (Municipal SCM Regulations) and policies. Accumulated irregular expenditure amounting to R292 021 394 (2010: R143 255 885) and R207 212 944 (2010: R98 785 349), respectively, is awaiting condonement by the council.

Unauthorised expenditure

45. As disclosed in note 76 to the consolidated and separate financial statements, non-budgeted expenditure of R67 711 892 (2010: R56 213 592) was incurred during the current and previous financial years, which is regarded as unauthorised expenditure. The total

reported unauthorised expenditure that was still under investigation at 30 June 2011 amounts to R466 793 278 (2010: R399 081 386). As disclosed in note 75 to the consolidated and separate financial statements, the council condoned an amount of R399 081 386 subsequent to year-end.

Fruitless and wasteful expenditure

46. As disclosed in note 77 to the consolidated and separate financial statements, fruitless and wasteful expenditure of R40 953 136 (2010: R19 209 989) and R11 836 142 (2010: R6 431 068), respectively, was incurred during the current and previous financial years as a result of the reasons set out in the note. The total reported fruitless and wasteful expenditure that was still under investigation at 30 June 2011 amounts to R62 959 647 (2010: R22 006 511) and R21 063 732 (2010: R9 227 590) respectively. As disclosed in note 75 to the consolidated and separate financial statements the council condoned an amount of R4 127 701 subsequent to year-end.

Additional matters

I draw attention to the matter below. My opinion is not modified in respect of this matter.

Material inconsistencies in other information included in the annual report

47. I have not obtained the other information included in the consolidated annual report and have not been able to identify any material inconsistencies with the consolidated and separate financial statements.

Unaudited supplementary schedules

48. The supplementary information set out in appendices A, C, D and F does not form part of the consolidated and separate financial statements and is presented as additional information. I have not audited these appendices.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

49. In accordance with the PAA and in terms of *General Notice 1111 of 2010* issued in *Government Gazette 33872 of 15 December 2010*, I include below my findings on the annual performance report as set out on pages [xx] to [xx] and material non-compliance with laws and regulations applicable to the municipality.

Report on predetermined objectives

Presentation of information

50. The reported performance against predetermined objectives was deficient in respect of the following criterion:

- Performance against predetermined objectives was not reported using the National Treasury guidelines.

Reasons for major variances between planned and actual reported targets were not provided in the report on predetermined objectives

51. Adequate explanations were not provided for major variances between the planned and the actual reported targets for all the objectives, as required in terms of the relevant reporting guidance. In total, 100% of the reported targets with major variances were not explained.

Usefulness of information

52. The reported performance information was deficient in respect of the following criterion:

- Consistency: The reported objectives, indicators and targets are not consistent with the parent municipality's approved integrated development plan and the service delivery agreement between the parent municipality and the entity.
- Relevance: There is no clear and logical link between the service delivery agreement objectives and the objectives, outcomes, outputs, indicators and performance targets as included in the parent municipality's integrated development plan.

Reported objectives, indicators and targets were not consistent when compared with the planned objectives, indicators and targets

53. Reported performance against predetermined objectives, indicators and targets was not consistent with the approved integrated development plan.

Inadequate service delivery agreement

54. Contrary to section 93B of the Municipal Systems Act, 2000 (Act No. 32 of 2000), the parent municipality did not by agreement with the entity establish annual performance

objectives and key performance indicators for the entity to be included in the municipal entity's multi-year business plan. Key financial and non-financial performance objectives and measurement criteria were therefore not agreed with the parent municipality, as required by section 87(5)(d)(i) of the MFMA.

Reliability of information

55. The reported performance information was deficient in respect of the following criteria:

- Validity: The reported performance did not occur and does not pertain to the municipality.
- Accuracy: The amounts, numbers and other data relating to reported actual performance have not been recorded and reported appropriately.
- Completeness: All actual results and events that should have been recorded have not been included in the reported performance information.

The validity, accuracy and completeness of reported performance against indicators could not be confirmed as inadequate supporting source information was provided

56. For the selected objectives, the validity, accuracy and completeness of 92% of the reported targets could not be established, as sufficient appropriate audit evidence could not be provided.

Compliance with laws and regulations

Strategic planning and performance management

57. Contrary to the requirements of section 53(1) of the MFMA, the service delivery and budget implementation plan of the parent municipality was not approved within 28 days of the approval of the annual budget.

58. Supporting documentation could not be obtained to confirm that the accounting officer of the municipal entity had submitted the results of the assessment on the performance of the entity during the first half of the financial year to the board of directors of the entity and the parent municipality of the entity, as required by section 88(1)(b) of the MFMA.

Budgets

59. The parent municipality incurred expenditure in excess of the amounts provided for in the votes in the approved budget, in contravention of section 15 of the MFMA.

Consolidated annual financial statements and annual report

60. Contrary to the requirements of section 122(1) of the MFMA, the parent municipality and its municipal entity did not prepare financial statements which fairly present their state of affairs, their financial results and their financial position as at the end of the financial year. Had these corrections not been allowed, the consolidated and separate audit reports would have contained numerous qualification paragraphs in this regard.
61. The municipal council did not adopt an oversight report containing the council's comments on the consolidated annual report within two months from the date on which the 2009-10 consolidated annual report was tabled in the council, as required by section 129(1) of the MFMA. This is due to the fact that the oversight committee did not meet to deal with the consolidated annual report.

Audit committee

62. The shared audit committee of the parent municipality and municipal entity was only appointed on 17 December 2010. The audit committee of the parent municipality and municipal entity was therefore not functional for the entire year under review as required by section 166(1) of the MFMA.
63. As a result of the late establishment of the shared audit committee, the committee could not fulfil all functions as per the audit committee charter and as required by section 166 of the MFMA.

Procurement and contract management

64. Sufficient appropriate audit evidence could not be obtained that goods and services with a transaction value of between R10 000 and R200 000 had been procured by means of written price quotations obtained by the parent municipality from at least three different prospective providers, as per the requirements of SCM Regulation 17(a) and (c).
65. Goods and services with a transaction value of between R10 000 and R200 000 were procured by the municipal entity without obtaining written price quotations from at least

three different prospective providers as per the requirements of SCM regulations 17(a) & (c).

66. Goods and services with a transaction value above R200 000 were procured by the parent municipality and municipal entity without inviting competitive bids as per the requirements of SCM regulations 19(a) and 36(1).
67. Contracts were extended or modified by the parent municipality to the extent that competitive bidding processes were circumvented, contrary to the requirement of a fair SCM system in section 112 of the MFMA.
68. Sufficient appropriate audit evidence could not be obtained that awards by the parent municipality had been made to providers based on criteria similar to those stipulated in the original bid documents and were stipulated in the original bid documents as per the requirements of SCM regulations 21(b) and 28(1).
69. Sufficient appropriate audit evidence could not be obtained that awards were made by the parent municipality to providers whose tax matters had been declared by the South African Revenue Services to be in order, as required by SCM regulation 43.
70. The performance of contractors and providers was not monitored by the parent municipality and municipal entity on a monthly basis as required by section 116(2)(b) of the MFMA.
71. Awards were made by the parent municipality to suppliers that did not submit a declaration on their employment by the state or their relationship to a person employed by the state, as per the requirements of SCM regulation 13(c).
72. Awards were made by the parent municipality and municipal entity to providers whose directors/ principal shareholders are persons in the service of other state institutions, in contravention of the requirements of SCM regulation 44. Furthermore, the provider failed to declare that he/she is in the service of the state, as required by SCM regulation 13(c).
73. Awards were made by the parent municipality to providers who were persons in the service of the parent municipality, in contravention of SCM regulation 44.
74. Sufficient appropriate audit evidence could not be obtained that the preference point system had been applied by the parent municipality in all procurement of goods and

services above R30 000, as required by section 2(a) of the Preferential Procurement Policy Framework Act of South Africa, 2000 (Act No. 5 of 2000) and SCM regulation 28(1)(a).

75. Sufficient appropriate audit evidence could not be obtained that awards by the parent municipality had been made to suppliers that scored the highest points in the evaluation process, as per the requirements of section 2(1)(f) of the Preferential Procurement Policy Framework Act of 2000.
76. Sufficient appropriate audit evidence could not be obtained that construction contracts had been awarded by the parent municipality and municipal entity only to contractors that were registered and qualified for the contract in accordance with the prescripts of the Construction Industry Development Board.
77. Section 111 of the MFMA and section 2(1) of the SCM regulations were not complied with as the municipal entity did not have an approved and implemented SCM policy, which resulted in the incurrence of irregular and fruitless and wasteful expenditure.
78. Quotations were accepted by the municipal entity from prospective providers who are not on the list of accredited prospective providers and do not meet the listing requirements prescribed by the SCM policy, in contravention of SCM regulations 16(b) and 17(b).
79. Contrary to the requirements of section 105 of the MFMA, the municipality did not take all reasonable steps to ensure that any irregular, fruitless and wasteful expenditure and other losses were prevented.
80. Sufficient appropriate audit evidence could not be provided that contracts and quotations of the municipal entity to the value of R402 094 606 awarded and accepted in accordance with legislative requirements and the SCM policy.
81. Contracts were modified by the municipal entity without tabling the reasons for the proposed amendments in the council of the parent municipality, as required by section 116(3) of the MFMA.
82. The accounting officer of the municipal entity failed to implement measures to combat the abuse of the entity's SCM system as per the requirements of SCM regulation 38(1) because awards were made to providers for which the following could not be determined:

- During the last five years, failed to perform satisfactorily on a previous contract with the municipality or entity or other organ of state;
- Committed a corrupt or fraudulent act in competing for the contract;
- Abused the SCM system of the municipality;
- Had been convicted of fraud or corruption during the past five years.

Expenditure management

83. Payments to suppliers were not made within 30 days of receipt of the relevant invoice or statement by the parent municipality and municipal entity, as required by section 65(2)(e) and section 99(2)(b) of the MFMA, respectively.
84. The accounting officers of the parent municipality and municipal entity did not take reasonable steps to prevent unauthorised, irregular as well as fruitless and wasteful expenditure, as required by section 62(1)(d) and section 95(d) of the MFMA, respectively.
85. The parent municipality did not recover unauthorised, irregular or fruitless and wasteful expenditure from the liable person, as required by section 32(2) of the MFMA.
86. The accounting officer of the municipal entity did not take all reasonable steps to ensure that the municipal entity had and maintained a management, accounting and information system which recognised expenditure when it was incurred or accounted for creditors of the municipal entity as required by section 99(2)(c) of the MFMA.

Revenue management

87. Revenue received by the parent municipality and the municipal entity was not always reconciled at least on a weekly and monthly basis respectively, as required by section 64(2)(h) and 98(a) of the MFMA, respectively.
88. The accounting officer of the municipal entity did not take all reasonable steps to ensure that the entity had and maintained a management, accounting and information system which recognised revenue when it is earned, accounting for debtors or account for receipts of revenue, as required by section 97(h) of the MFMA.

Asset management

89. The accounting officers of the parent municipality and municipal entity did not take all reasonable steps to ensure that the parent municipality and municipal entity had and maintained a management, accounting and information system that accounts for the assets of the parent municipality and municipal entity, as required by section 63(2)(a) and 96(2)(a) of the MFMA, respectively.
90. The accounting officers of the parent municipality and municipal entity did not take all reasonable steps to ensure that the parent municipality and municipal entity had and maintained an effective system of internal control for assets (including an asset register), as required by section 63(2)(c) and 96(2)(b) of the MFMA, respectively.

INTERNAL CONTROL

91. In accordance with the PAA and in terms of *General Notice 1111 of 2010* issued in *Government Gazette 33872 of 15 December 2010*, I considered internal control relevant to my audit, but not for the purpose of expressing an opinion on the effectiveness of internal control. The matters reported below are limited to the significant deficiencies that resulted in the basis for the disclaimer of opinion, the findings on the annual performance report and the findings on compliance with laws and regulations included in this report.

Leadership

92. A lack of management intervention and monitoring measures to ensure that sufficient and timely actions were taken to address previous year qualifications on assets resulted in only certain issues being addressed in the current year. Although a service provider was appointed to conduct a full asset verification, the appointment was made during the latter part of the financial year under review. As a result, phase 1 had not been completed at the date of this report, which resulted in qualification paragraphs on property, plant and equipment.
93. A lack of management intervention and monitoring measures to ensure that sufficient and timely actions were taken to implement actions listed in the audit action plan, resulted in several audit findings again being reported for the current year.
94. The outcome of the municipal elections created uncertainty amongst executive and senior management regarding their current roles and responsibilities. This resulted in a

breakdown in the municipality's internal control systems, including the implementation of the audit action plan.

95. Management did not establish adequate control and monitoring measures to ensure that policies and procedures to address weaknesses in the municipality's document management and filing system are addressed.
96. Management did not develop and implement standard operating procedures and processes that detailed how the monitoring of the reported performance information would be conducted, organised and managed, including determining the roles of the different role players.
97. Leadership instability at key management positions in the municipal entity resulted in financial and risk management and internal control responsibilities not being fully achieved. After expiry of his contract, the former chief executive officer of the entity was appointed on a month-to-month basis. His services were terminated in January 2010. The CFO of the entity has also resigned in May 2010. The COO position in the entity has been vacant since April 2011. A process has been started on filling the positions; however, only the CEO position has been filled to date. As a result sufficient actions were not taken timely to address audit findings and to exercise sound corporate governance.
98. Effective human resource management was not implemented to ensure that adequate and sufficiently skilled resources were in place and that performance was monitored, which resulted in significant non-compliance matters.

Financial and performance management

99. Due to the lack of management intervention and monitoring measures to ensure that the municipality's filing and accounting systems function effectively as well as a lack of oversight, the finance staff did not compile regular, accurate and complete financial reports. The financial statements were subject to material corrections during the audit process. There was also a lack of knowledge of the GRAP accounting framework within the finance unit.
100. A limitation of scope relating to property, plant and equipment existed due to inadequate document management procedures in the previous year, a lack of capacity and expertise

as well as senior management's failure to adequately address the matters previously reported.

101. A process was not adequately implemented to ensure that complete, timely, relevant, accurate and accessible information was available to support information included in the performance report of the municipality.
102. Due to the lack of management intervention and monitoring measures, sufficient and adequate controls were not implemented and monitored to prevent non-compliance with laws and regulations and, in particular, unauthorised, irregular and fruitless and wasteful expenditure.
103. During the period under review the municipal entity had shared the accounting system and bank account with the parent municipality. As a result, several controls over record management resided with the parent municipality. Management's inability to address the fragmented filing of records and documentation between different sections at the municipality resulted in record keeping inefficiencies that hampered the submission of complete, relevant and accurate information to support financial and performance reporting. This resulted in material scope limitations as reported in this report.
104. Due to inefficient internal review processes and the lack of oversight measures by the board and the audit committee of the municipal entity, the financial statements were subject to material corrections resulting from the audit process, which are attributable to the weaknesses in design and implementation of internal control in respect of financial management, response to identified risks and weaknesses in information systems in the entity.

Governance

105. The term of the previous audit committee expired on 31 December 2009. Thereafter, the accounting officers did not prioritise the appointment of an audit committee. A new shared audit committee was only appointed on 17 December 2010. The shared audit committee was therefore not in operation for the full year under review.
106. The executive and general managers did not respond to a number of internal audit reports issued during the year under review. This impacted negatively on the role of internal audit to achieve good governance and accountability.

107. The risk assessment performed during the previous financial year was not updated for the current year. For the period under review, the chief risk officer position was vacant. Management did, as an interim arrangement, not determine clear responsibility with regard to the risk assessment that had to be performed. The internal audit plan was compiled based on the risk assessment of the prior year.

OTHER REPORTS

Investigations

108. During the 2008-09 year, an investigation was conducted by an independent consulting firm at the request of the parent municipality. The investigation was initiated based on the allegation of possible abuse of suspense accounts by employees of the parent municipality and resulted in criminal proceedings being instituted against two employees. The investigation had not been completed at the date of this report and the extent of any permanent losses has not yet been established.

109. During the year under review, an investigation was launched by an independent consulting firm into alleged irregularities in the following directorates of the parent municipality:

- Fleet and mechanical workshop
- Revenue and billing
- Payroll
- Human resources
- SCM

110. The South African Revenue Service is currently investigating revised VAT returns submitted by the parent municipality. At the date of this report, the investigation was still in progress.

111. A consulting firm was appointed by the municipal entity to conduct an investigation into irregularities relating to the following:

- The financial affairs of the entity
- Policies and procedures and internal controls

- The systems and controls at the stores that resulted in theft of materials
- All issues reported on in the Auditor-General's report
- Human resource process

The consulting firm was appointed on 22 February 2009 to conduct the investigation referred to above; however, to date the firm has not been able to provide the board and the auditors with the final forensic audit report.

Performance audits

112. A performance audit on the infrastructure delivery process was conducted at the parent municipality as part of a transversal performance audit conducted at various municipalities regarding the infrastructure delivery process. The audit was conducted as the availability of infrastructure is a major contributing factor to securing effective service delivery for the taxpayers of South Africa. After the performance audit at the parent municipality had been finalised, a report with findings was submitted to the parent municipality for comment on 23 December 2009. The parent municipality provided comments on 2 September 2010, indicating that wide-ranging corrective actions would be implemented to address the shortcomings identified. This audit has been concluded and no further reporting is intended. The implementation of the corrective actions will be followed up during the regularity audit.

Pretoria

17 January 2012



Auditing to build public confidence

Annexure

Annexure A: Councillors, Committee Allocation and Council Attendance

Annexure A (i): Councillors, Committee Allocation and Council Attendance, Jan-to-Dec 2010

		ATTENDANCE : COUNCILLORS : MANGAUNG LOCAL MUNICIPAL COUNCIL MEETINGS : JANUARY – DECEMBER 2010												
		TOTAL NUMBER OF MEETINGS HELD FOR THE PERIOD JANUARY – DECEMBER 2010 = 7												
% ATT	NAME	Speci al 29 th	JAN	FEB	MRT	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
100	Clr NL Adoons					Sick leave								
100	Clr GM Bacela													
100	Clr FR Botes													
71,43	Clr PI Chobane	With out leave			Until15: 00 wl					Without leave 10 th				
100	Clr SKM Choene													
100	Clr ME Dennis									With leave 10 th				
100	Clr GC Dithebe													
100	Clr JC Erasmus									With leave 10 th				
85,71	Clr SE Finger				Without leave					Only Until15:30 wl 30 th				
100	Clr GS Fouche				Until15: 00 wl					Only Until15:30 wl 30 th			With leave	
71,43	Clr EK Goliath				With leave		Without leave			Without leave 30 th				
85,71	Clr JU Grobbelaar						With leave			Without leave 30 th			With leave	
100	Clr MD Hlujane	From 10:27 with leave												
100	Clr W Horn													With leave
85,71	Clr JS Human	With out leave												

100	Clr TA Jacobs								With sick leave 30 th				
100	Clr TB Jacobs												
100	Clr DE J v Vuuren			With leave		With leave			With leave 30 th			With leave	
100	Clr CE Jenkinson												
85,71	Clr LR July			Without leave									
100	Clr ZT Khi									Until 12:00 wl			
100	Clr MS Khutlane												
100	Clr JAA Lazenby			Until 11:45 wl		With leave				With leave		With leave	
100	Clr MJ Lepoi												
100	Clr SP Leraisa												
100	Clr TK Litabe												
85,71	Clr GD Lubbe									Without leave		Sick leave	
100	Clr PP Machelebeta												
-	Clr AP Maduna					Without leave	Resigned 1 June						
71.43	Clr TJ Makae			Without leave					With leave 10 th With leave 30 th			Without leave	
71.43	Clr KNL Makhanya								Without leave 10 th	Without leave			
57,14	Clr MM Makhele			With leave					Without leave 30 th	Without leave		Without leave	
85,71	Clr B Makoa	Sick leave							Without leave 30 th				
28,57	Clr T Marais					Without leave			Without leave 10 th Without leave 30 th	Without leave		Without leave	
-	Clr MJ Masita					Expelled 5 May							
100	Clr AM Masoabi												
85,71	Clr MJ Matsoetlane			Without leave									
71,43	Clr MA Mavuya	Without leave		Without leave									
100	Clr MB Mbange												

85,71	Clr TM Mfazwe								Without leave 10 th			
85,71	Clr H Minnie	With leave			Without leave				With leave			Until 12:07 wl
42,85	Clr SO Mogorosi	With out leave				Without leave				Without leave		
100	Clr MB Mohlouoa									With leave		
42,85	Clr ME Moilwa				Without leave				With leave 10 th Without leave 30 th			Without leave
71,43	Clr LG Mokgothu	With out leave			Without leave				With leave 10 th With leave 30 th			
100	Clr NG Mokotjo									With leave		
71,43	Clr SG Moletsane								Without leave 10 th With sick leave 30 th	Sick leave		Without leave
100	Clr MR Mompati											
-	Clr TA Monyabane	Until 12:30 wl								Expelled 5 May		
100	Clr TA Mophethe											
85,71	Clr LS Moroka	With out leave										
100	Clr FK Morule				Until 11:44 wl					With leave		
85,71	Clr B Motaung											Without leave
100	Clr TS Mpakathe											
100	Clr KJ Mtshiwane											
85,71	Clr NM Mzozana											Without leave
100	Clr SS Nakedi											
100	Clr AN Nkanyane								APPOINTED 28 TH			With leave
100	Clr WT Nkikane								With leave 10 th			With leave
--	Clr J Nothnagel	With leave			From 11:14 wl		Without leave					
100	Clr TS Nthako											
100	Clr FB Nzapeza											

100	Clr GJ Olivier	With leave												
100	Clr JE Petersen	Sick leave												
85,71	Clr NA Phupha												Without leave	
100	Clr SD Phokoje							APPOINTED Jul 21st						
71,43	Clr DJ Phuti						Without leave			Without leave 30 th				
71,43	Clr XD Pongolo				Without leave								Without leave	
100	Clr JD Powell				With leave					With leave 10 th With leave 30 th			With leave	
100	Clr JC Pretorius													
100	Clr MA Ramokone									Only from 14:15 Until 15:30 wl 30th				
100	Clr FP Ramokotjo													
100	Clr TM Ramona									With leave 30 th				
100	Clr NA Ratsiu							APPOINTED Jul 21st						
100	Clr GK Saohatse													
85,71	Clr CSK Sechoaro	With leave			Until 11:44 wl								Without leave	
100	Clr MA Seeco									Only Until 10:53 10 th wl				
100	Clr M Selaledi				APPOINTED Mrt 2 nd									
100	Clr SM Sefuthi													
100	Clr MA Siyonzana													
100	Clr E Snyman van Deventer	With leave			Until 13:15 wl					With leave			With leave	
71,43	Clr SN Soebehle									Without leave 10 th Without leave 30 th				
100	Clr PM Somimi													
100	Clr AT Stander													
100	Clr SP Tanyane													

100	Clr AP Terblanche	With leave			Until13:00 wl				Only Until15:30 wl 30 th			Until12:29 wl
100	Clr AL Toba											
100	Clr MM Tsomela											
100	Clr PJJ van Biljon	Until 13:00 wl										
71,43	Clr JP vd Merwe	Until 12:30 wl					Without leave					With leave
100	Clr R vd Merwe	Until 14:08 wl		With leave					With leave 30 th			With leave
100	Clr AS Zerwick	With leave							With leave 10 th			
100	Clr NM Zophe						APPOINTED Jul 21st		Sick leave			

Annexure A (ii): Councillors, Committee Allocation and Council Attendance, Jan-to-Jun 2011

NAME	ATTENDANCE : COUNCILLORS : MANGAUNG METROPOLITANPOLITAN COUNCIL (May 18, 2011 Municipal elections) : MEETINGS : MAY – DECEMBER 2011											
	JAN	FEB	MRT	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
-	-	-	-	-	Ordinary 30 th	Special 1 st Special 28 th Budget Special 28th	Special 12 th Funeral Choene	Ordinary 11 th Special 26 th	Ordinary 29 th	Special 31 st		
Clr GM BACELA												
Clr FR BOTES					Until 13:30 with leave	With leave 28 th second meeting				With leave		
Clr JF BRITZ						With leave 28 th second meeting	With leave					
Clr SKM CHOENE					Sick leave	Sick leave 1 st	Passed away 6 th					
Clr ME DENNIS												
Clr MD DIBECO-MASUKU												
Clr S DYOSIBA												
Clr JC ERASMUS												Resigned 23 rd May
Clr MJ ETI												
Clr MD HLUJANE												
Clr W HORN						With leave 28 th 2 nd meeting		With leave 26 th				
Clr TA JACOBS									Without leave			
Clr TB JACOBS												
Clr DE JANSE v VUUREN						With leave 1 st		With leave 26 th				
Clr LR JULY								With leave				
Clr SG KALIYA												
Clr ZT KHI												

Clr PA KUAPE								With leave			
Clr TS LALA								Without leave 11 th		Without leave	
Clr JAA LAZENBY						With leave 28 th 2 nd meeting					
Clr D LEECH											
Clr LE LEKGELA							With leave		With leave		
Clr MJ LEPHOI								From 15:25 until 16:00 11th			
Clr TK LITABE											
Clr BNV MADELA											
Clr ET MAKHELE											
Clr P MAKOKO					With leave	With leave 1 st Without leave 28 th 2 nd meeting	Without leave	Without leave 11 th Without leave 26 th	Without leave	Without leave	
Clr MC MALEBO											
Clr ZE MANGCOTYWA											
Clr TM MANYONI								With leave 26 th		With leave	
Clr LE MAPHAKISA									With leave		
Clr LA MASOETSASA									Without leave		
Clr ML MATHOBISA										Without leave	
Clr MV MATSEMELELA											
Clr MJ MATSOETLANE											
Clr TM MFAZWE						Appointed 23 rd			With leave		
Clr H MINNIE											
Clr MA MOENG								Without leave 26 th	Sick leave		
Clr MJ MOFOKENG											

Clr ID MOGAMISE													
Clr MW MOHAPI													
Clr ME MOILWA						With leave 28 th 2 nd meeting							
Clr PR MOKOLOKO													
Clr NG MOKOTJO								With leave 26 th		Sick leave			
Clr RLAE MOLOABI													
Clr SA MONNAKGORI													
Clr MB MONONYANE													
Clr TM MOOPELO								With leave 26 th					
Clr TA MOPHETHE													
Clr TCL MOROE													
Clr MM MORURI													
Clr SS MORUTLE													
Clr TA MOSIUOA													
Clr MZ MOTLADILE								With leave	Witho ut leave				
Clr HJ MOTLATSI													
Clr TS MPAKATHE								With leave					
Clr MS MPEQEKA								With leave 26 th					
Clr KJ MTSHIWANE													
Clr TJ NAILE													
Clr SS NDAMANE													
Clr MJ NKOE								Withou t leave 26 th	Witho ut leave				
Clr J NOTHNAGEL													
Clr TD PARKIE													
Clr MA PHAJANE													
Clr SD PHOKOJE													

Clr NA PHUPHA							Without leave 26 th				
Clr XD PONGOLO											
Clr JD POWELL								Sick leave			
Clr C PRETORIUS								With leave			
Clr JC PRETORIUS							With leave 11 th		Sick leave		
Clr KN RABELA							With leave 26 th		With leave		
Clr G RAMATHEBANE				Resigned	23 rd May						
Clr MA RAMETSE											
Clr FP RAMOKOTJO											
Clr TM RAMONA							Without leave 11 th	With leave			
Clr CLM RAMPAI											
Clr NA RATSIU											
Clr ME SEBOTHELO											
Clr CSK SECHOARO									With leave		
Clr DM SEKAKANYO											
Clr M SELALEDI							With leave 26 th				
Clr MA SIYONZANA											
Clr E SNYMAN-VAN DEVENTER							With leave	With leave 11 th	With leave		
Clr ZG SIKOYI					Appointed 23 rd				Without leave		
Clr ED TEKO											
Clr AP TERBLANCHE					With leave 28 th 2 nd meeting	Without leave		Only from 16:45 wl			
Clr GTM THIPENYANE								With leave			
Clr LM TITI ODILIE											
Clr AL TOBA											

Clr EC TOBIE								With leave			
Clr M TSOMELA											
Clr PJJ VAN BILJON											
Clr R VAN DER MERWE							Until 16:50 wl 11 th		With leave		
Clr P vd WESTHUIZEN											
Clr HJC VAN NIEKERK											
Clr BJ VIVIERS						With leave 28 th 2 nd meeting					
Clr VW WARD						Without leave 1 st			Witho ut leave		
Clr AS ZERWICK							With leave 26 th	Only from 16:00 wl			
Clr NM ZOPHE											

Annexure B: Committees and Committee purposes

Committees (other than Mayoral Committee) and Purposes of Committees	
Mayoral Committee	Purpose of Committee
Oversight & Public Accounts	Monitor financial governance of the municipality; Oversight over the annual reports of the municipality; Monitor expenditure in terms of budget allocations against agreed service delivery and performance targets and hold executive and senior managers accountable for their performance in line with priorities of the municipality
Public Places and Street Naming	The process for the control and regulation of the naming and renaming of geographical features in Mangaung Metropolitan and to keep and maintain the names bank, which is a database consisting of existing geographical names within the municipal area.
Remunerations	Deal with matters of remunerations and benefits payable to employees and councillors; set guidelines for an equitable and

	fair procedure for the determination of salaries / wages of employees and act in line with the guidelines and procedures provided by SALGA and the Bargaining Council on salaries / wages of employees.
Rules	Develop and administer the implementation of Standing Rules and Orders for the entire operations of Council; monitor municipality's adherence and compliance to national and provincial legislation and regulation.
Budget Steering Committee	Oversee the drafting and development of the municipal budget and full compliance to MFMA provisions

Annexure C: Third Tier Administrative Structure

Third Tier Structure	
Directorate	Director/Manager (State title and name)
PLANNING LED	K. H. Kabagambe, HOD: Planning
	M. T. Sekoto: GM
	MS Sefika, Manager: Sectoral Development & Investment Promotions
	TB Molawa, Manager: Rural Development
	TRR Moemi, Manager: SMME
	A Peterson, Manager: Tourism
Fresh Produce	R.M. Moleme: GM
	PG Lesimola, Manager: Maintenance
	TC Carr, Manager: Finance
Planning Sub-directorate	M.W. Machogo, GM:
	W. Loftus, Manager: Metropolitan Transport Planning
	Dr. JJJ Brummer, Manager: Building Management
	N. E. Tyu, Manager: Building Control
	M. Khumalo, Manager: Spatial Land Use Planning
	S. Kruger, Supervisor: Outdoor Advertising unit
	G. Masoabi, Manager: Strategy & Strategic Projects
Housing	Matlhoko Mathobisa, Supervisor: Draughting Services section
	Mr Malefetsane Mokoena
	M.M. Kuse: Manager – Finance and Administration
	S.M. London: Manager – Project Implementation – BFN South Region
	P.P. Thakheli: Manager – Project Implementation – Botshabelo Region
OFFICE OF CITY MANAGER	O.M. Mojaki: Strategic Housing Planner
	Mr Nakana Masoka, Deputy Executive Director Operations
	Mr Kadimo Masekoane, Deputy Executive Director: Performance Monitoring and Evaluation
	Mr Motete Mothekhe, General Manager Committee Services
	Mr Teboho Maine, General Manager : IDP and Organisational Performance
	Mr Gauta Ntsala, General Manager: Internal Audit
CORPORATE SERVICES	Mr. M Tolly, GM: Anti-Fraud and Corruption
	Dr Henk Boschoff, HOD
	Mr. B. Comakae, GM: Human Resources Management
	Mr. Andrew Manele, GM: Human Resources Development
	Mr. Qondile Khedama, GM: Communications

COMMUNITY AND SOCIAL SERVICES	EH Radebe: HOD
Emergency Management Services	C Lamprecht: General Manager
	FW Meyer: Manager Disaster Management
	JM van der Westhuizen: Fire Chief
Parks and Cemeteries	MA Mafisa: General Manager
	D Coetsee, Manager: Horticultural Services
	D Barnes, Manager :Zoo and Kwaggafontein
	R Shibambo, Manager: Natural Resource Management
	Manager : Cemeteries :Vacant
Traffic and Law Enforcement	L Segobo, General Manager.
	Traffic Chief S M Koekoe , B F Matsoso (Manager)
	Law Enforcement Chief J .Jaantjies , J. Swarts, J. Foko (Manager)
	ELAC: M Myanda (Manager)
Environmental Management Services	G Twala, General Manager
	Billy Barnes: Manager: Environmental Health Services
	Tsietsi Maile: Manager: HIV & AIDS Unit
	Gaongalelwé Seekoé: Manager: Environmental Policy & Co Ordination
INFRASTRUCTURE	Mr Luvuyo Ntsoyi, HOD
	Mr Sam Tsomela, General Manager: Water and Sanitation
	Mr Jeff Letsie, General Manager Roads and Stormwater
	Mr Lebo Mahoko, General Manager: Fleet Services and Engineering Support
Regional Operation	Mr George Mohlakoana, Acting HOD
	Mr Kevin Dolphin, Regional General Manager: Bloemfontein North
	Mr Ernest Gaitsiwe, Regional General Manager: Thaba Nchu
	Mr Jack Matutle, Regional General Manager: Botshabelo
	Ms Bukelwa Henama, Regional General Manager:Bloemfontein South

Annexure D: Functions of Municipality/Entity

Municipal/Entity Functions		
Municipal Functions	Function Applicable to Municipality (Yes/No)*	Function Applicable to Entity (Yes/No)*
Constitution Schedule 4, Part B Functions:		
Air pollution	YES	
Building regulations	YES	
Child care facilities	NO	
Electricity and gas reticulation	YES	Centlec
Firefighting services	YES	
Local tourism	YES	
Municipal airports	NO	
Municipal planning	YES	
Municipal health services	YES	
Municipal public transport	YES	
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under the Constitution of any other	YES	
Pontoons, ferries, jetties, piers, and harbours, excluding the regulation of international and national shipping and matters related	NO	
Stormwater management systems in built-up area	YES	
Trading regulations	YES	
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	YES	
Beaches and amusement facilities	NO	
Billboards and the display of advertisements in public places	YES	
Cemeteries, funeral parlours and crematoria	YES	
Cleansing	YES	
Control of public nuisances	YES	
Control of undertakings that sell liquor to the public		
Facilities for the accommodation -are and burial of animals		
Fencing and fences	YES	
Licensing of dogs	YES	
Licensing and control of undertakings that sell food to the public	YES	

Local amenities	YES	
Local sport facilities	YES	
Markets	YES	
Municipal abattoirs	NO	
Municipal parks and recreation	YES	
Municipal roads	Yes (Maintenance)	No
Noise pollution	YES	
Pounds	YES	
Public places	YES	
Refuse removal, refuse dumps and solid waste disposal	Yes	No
Street trading	YES	
Street lighting	YES	
Traffic and parking	YES	
*If municipality indicate (Yes or No). *If entity provide name of entity		

Annexure E: Ward Reporting

Functionality of Ward Committees					
Ward Number	Name of Ward Councillor and Elected Ward Committee Members	Committee Established (Yes/No)	Number of Monthly Committee Meetings Held During the Year	Number of Monthly reports Submitted to Speakers Office on Time	Number of Quarterly Public Ward Meetings Held During Year
1	Ndamane Sephetho Solomon	Yes	34	12	16
	Mohale Lebohang Franco				
	Morakile Rebecca				
	Matlosa Sebueng Elizabeth				
	Ntlokwa Gaaitsewe Rachel				
	Moloele Letumile Elias				
	Sebeela Thobadi Joseph				
	Phaku Vuvisile Constance				
	Moiloa Kotsoane Monyane Kitchner				
	Booyzen Mojaki Isaac				
2	Moahlodi Mantshabeng Florence	Yes	38	12	20
	Dipholo Goitsimodimo Sam				
	Lichaba Nomvula Florence				
	Lekgetho Sehlomeng Qale Esther				
	Sehanelo Bae Adam				
	Moloeli Ben Ramoteane				
	Molise Sidney				
	Molatlhoe Mphumi Jonas				
	Sethunya Mapaseka Euglauda				
	Phekonyane Rapelang Jeffrey				
3	Pongolo Khosi Thabita	Yes	46	12	36
	Madela Sonwabile Richard				
	Makgetla Itumeleng Ali				
	Tubane Matshwene Sarah				
	Sera Goitshasiwang Georgina				
	Matthews Shelly				

	Shomael Bambangazi Violet				
	Rens Ntsizi Abram				
	Jim Velile James				
	Kholosa Analleta Seriti				
4	Silingile Bongani Johannes	Yes	24	8	18
	Mahlangu Emelia Nomtlandazo				
	Thamae Phokoane Yvonne				
	Mxosana Mary Nomathontsi				
	Lesia Nthabiseng Lucia				
	Maerman Ntswaki Theresia				
	Hlakanyane Vava Mable				
	Nomandla Velile Coronation				
	Ngxola Sithembile Lawrence				
	Monamodi Edward Selebogo				
5	Malangabe Nomayeza Mary	Yes	12	8	14
	Ralikhomo Selloane Irene				
	Raleting Nthatisi Gemina				
	Malope Theebeyapelo Johannes				
	Melesi Sarah Kebitsamang				
	Qokole Ntombizanele Rosy				
	Buso Nontsintsi Elizabeth				
	Makhalemela Thamsanqa Solomon				
	Mafahla Buyaphi Khwezi				
	Chaka Nomhle Sylvia				
6	Dlamini Bongani Petros	Yes	16	6	10
	Mqxekwa Xanyiwe Esther				
	Ntsane Mwendane				
	Saliwe Lindani Joseph				
	Machere Kemiso				
	Yeko Vuyelwa Maria				
	Monaheno Mantwa Jeanette				
	Sera Patricia Phindiwe				
	Malope Polello Celicia				
	Obos Manyefulo Annah				

7	Bhaza Vatiswa	Yes	14	12	24
	Moruri Itumeleng Kgositsele				
	Mthethwa Jabulisiwe Isabel				
	Mosia Matseliso Annah				
	Ntshanga Ntuthumbo Benjamin				
	Mohobeleli Magauta Merriam				
	Ramadula Pule Johannes				
	Maxakato Mongesi Brian				
	Otsekeng Katlego Katlego				
	Mbena Zenzile Ishmael				
8	Sefali Sello Solomon	Yes	17	6	18
	Lekoa Mohlouwa Samuel				
	Makau Pitso Elias				
	Titi Mamosito Crecencia				
	Duka Nomalungelo Duka				
	Mfusi Nontwaethetwa Suzan				
	Ranchobe Tsholo				
	Mvuyo Amanda Africa				
	Motsoeneng Lehlohonolo Simon				
	QwemaMa-Sabata Babys				
9	Matsane Mpotseng Maria	Yes	12	12	28
	Sekese Nthabiseng Joy				
	Maliehe Sello Hardley				
	Dumezweni Dorah Gladys				
	Botha Nombalelo Fraida				
	Mogoregi Nthekegeling Sylvia				
	Rotobane Phakamile Zacharia				
	Hoe Teboho Jan				
	May Benjamin Lehlohonolo				
	(Member resigned)				
10	Duiker Puseletso Consance Thelma	Yes	23	12	19
	Mooko Lieffie				
	Mdutyulwa Faniso David				
	Motlhabane Kenalemang Hilda				
	Modise Cecilia Dikeletso				

	Peete Thethani Phillemon				
	Phalatsane Manuel Jacob				
	Makgoe Morena				
	Tong Pogisho				
	Shounyane Itumeleng				
11	Tsubane Meisi Alphonsina	Yes	25	10	16
	Akata Mokola Ephraim				
	Masiu Molete James				
	Majoro Godfrey Sizakele				
	Petje Puleng Anastasia				
	Rapulane Motshedisi Paulina				
	Bahumi Kekeletso Hilda				
	Nyokong Ernest Itumeleng				
	Kopung Elias Tsotang				
	Selaledi Dimakatso Prisilla				
12	Mantshinyane Thabang Jim	Yes	12	8	14
	Stayitayi Xhasele Isaak				
	Nzweni Ntaoleng Angeline				
	Mokoena Ntente Samuel				
	Tsie Peter				
	Mokhethi Tshepo Elliot				
	Matsemela Masabata Violet				
	Dimpane Ipeleng Annah				
	Seeco Phegelle Caleb				
	Hok Patricia Lucia				
13	Toki Casiwe Herriet	Yes	39	10	27
	Mototo Phenyo Samuel				
	Majodina Hadio Charlotte				
	Leeuw Mahlomola Patrick				
	Thafeni Seabata Frans				
	Mokokolise Mantsane Jerminah				
	Edwana Yoliswa				
	Mahlase Phofane Mathews				
	Ramakoa Mojabeng Florina				
	Seqhobane Thabiso Francis				

14	Miya Marosi Joyce	Yes	22	9	18
	Magoje Dipuo Yvonne				
	Mocoancoeng Thato				
	Masite Mojanku Grace				
	Modiri Ntebaleng Rosy				
	Rawles Seitatolo Jan				
	Ramokhula Mangaka Alinah				
	Choane Modisaotsile Ezekiel				
	Mohlakoana Mogapi				
15	Ditseo Sello Bethuel	Yes	28	9	14
	Kotelo Motshedisi Adeline				
	Sakman Bonisile Nelson				
	Makidela Thandiwe Idah				
	Molefi Ntsoaki Maria				
	Moss Ndlelene Andries				
	Motlatso Hloriso Joyce				
	Dumezeni Boniswa Alinah				
	Mokate Ntselisang Julia				
	Kgatlane Orebotsse Andrew				
16	Beck Kelvin Sydney	Yes	20	8	12
	Smith Andries Abraham				
	Loggenberg Mmunyane Rebecca				
	Craucamp Jacoba				
	Jordaan Elsie				
	Modise Magdeline				
	Manzengane Tshidiso Petrus				
	Davids Joyce Esmerelda				
	Jansen Johnnie				
	Maqeba Aletta Matsokolo				
17	Mahloko Nicodemus Motloheloa	Yes	34	12	44
	Peterson Gertuida Jakoba				
	Watkins Angela Lomaine				
	Morotoli Mahlomola Aaron				
	Galeboe Mokobokoa Abraham				

	Mangoejane Madile Florence				
	Pulumo Thupa Timothea				
	Mzakwe Dineo				
	Marobane Dibakso Annie				
	Mokotedi Kgosietsile Petrus				
18	Buffel Themba Johannes	Yes	12	7	12
	Mokhele Morata Abel				
	Nkosi Sibusiso Usivile				
	Mokoena Peni Maggy				
	Moloi Mirriam Masoai				
	Jwili Mapiti Rosina				
	Mosuoe Tebello Peter				
	Motloung Gaapalelwie Richard				
	Choane Tsholo Zacharia				
	Khahleli Lehloka Joseph				
19	Selingile Simanga Justice	Yes	12	9	12
	Thakamakhooa Morena Joseph				
	Moshoeu Matshidiso Adelaide				
	Mohapi Lucas Molefi				
	Moabi Moeketsi Edwin				
	Mojatau Nompe Elizabeth				
	Moloi Leqheku Lucas				
	Lekhetho Thato Theodor				
	Cweba Lindiwe				
	Motsie Thabo				
20	Mosala Mantoa Maria	Yes	6	4	4
	Kunene Eflina Nomsa				
	Leeu Cynthia Mamosa				
	Ndarala Zisithile Patrick				
	Botha Joseph Fracois				
	Fourie Frikkie Benjamin				
	Smit Jacobs Alwyn				
	Wiesner Maria Magdalena				
	Van der Merwe Annemare				
	Lebaka Luka Motlatsi				

21	Van der Walt Stephanus Tjaart Botha	Yes	6	4	4
	Mohr Pieter Johannes				
	Burger Susanna Johanna				
	Conradie Hermanis Petrus Jacobus				
	Du Toit Pieter Herman				
	Britz Barend Johannes				
	Pitchers Aleeta Johanna				
	Van Rooyen Johannes Hendrik				
	Pelser Johannes Andries				
	Webbar Marleen				
22	Wessels Johannes Marthinus	Yes	8	4	4
	Toerien Mattheus Hermanus				
	Stoltz Cornelius Daniel				
	Swanepoel Lizzanne				
	Oosthuizen Johannes Augustinus				
	Lazenby Willem Hendrik				
	Wessels Sebastian Jacobus				
	Van Der Westhuizen Berend Hermanus				
	Lubbe Willem Frederik				
	Praekelt Hermann Ernst				
23	Jordaan Marthinus Johannes	Yes	12	10	4
	Kruger Marthinus Christoffel				
	Taljaard Jacques				
	Van Zyl Isabella Cornelia				
	Jordaan Anna Maria Elizabeth				
	Olivier Louisa Isabella				
	Germishuys Willem Jacobus				
	Terblanche Anna				
	Kitching Christo				
	Wiese Catharina Johanna				
24	Theron Pieter Willem	Yes	12	6	4
	Erasmus Lourens Daniel Johannes				
	Erasmus Adele				
	Van Wyk Petrus Gerhardus				

	Kriel Diederick Johannes				
	Bester Johannes				
	Roets Thomas Barker				
	Scholtz Marlene				
	Viljoen Petrus Jansen				
	Venter Philippus Arnoldus				
25		No	Nil	Nil	Nil
26		No	Nil	Nil	Nil
27	Mokhele Kedibone Martha	Yes	22	12	34
	Makhanya Puseletso Clementina				
	Makoloane Alice Nqeneheleng				
	Tshetlhe Grace Dikeledi				
	Ndolase Matsietsi Julia				
	Phakoe Diketso Abel				
	Khaile Mafa Solomon				
	Phatsoane Khaile Benjamin				
	Majoro Alice Mapaseka				
	Makala Nxaniwe Jeannett				
28	Phadi Tlhulo Bethuel	Yes	27	10	30
	Lingane Makgothatso Amanda				
	Kwatla Dipolelo Christinah				
	Rapolaki Limakatso Julia				
	Lelala Moipone Martha				
	Seepe Lehlohonolo Petrose				
	Selebeleli Kikile Elisa				
	Ratsiu Ntenne Augustine				
	Wittes Ncanyiwe Maria				
	Setouto Mabatho Josephine				
29	Khakhau Malefetsane Samuel	Yes	18	9	16
	Sekoto Joseph Teboho				
	Mdwaba Nkululeko Daniel				

	Faba Disebo Anges				
	Makoakoa Mpho Isaac				
	Mokoena Ntsai Angelina				
	Papala Piet Caiphus				
	Maretlane Jwalane Mirriam				
	Masia Motlakadibe Cecilia				
	Limo Ratsosane David				
30	Tsoeli Soul	Yes	24	8	26
	Nyapholi Selloane				
	Lebitsa Joalane Merriam				
	Swatu Tshokolo David				
	Koalane Maipato Hilda				
	Lephatsoe Motlatsi Retsedisitsoe John				
	Filita Nthatisi Selinah				
	Ketela Pulane Lyndia				
	Moopelo Tselane Morin				
	Phantsi Thenjiwe Agnes				
31	Ntuli Motlatsi Simon	Yes	16	8	16
	Kotelo Caswel Nqoae				
	Molelengoane Malethola Alina				
	Mokatsanyane Martin Serame				
	Seithleko Ntaoleng Elizabeth				
	Chaka Dimakatso Alice				
	Phara Mannini Esther				
	Makhothi Lefu Isaac				
	Mosetsana Tatolo Andries				
	Moselesele Tampisi Adam				
32	Qhobo Jekie Petrus	Yes	20	6	26
	Nqai Nthatisi Esther				
	January Thembeni Michael				
	Mogotloane Thabo Joel				
	Magidela Annah				
	Matlhare Tlhasi Annie				
	Makhele Lefu Ephraim				
	Diphoko Kali Casper				

	Kato Sizele				
	Lefalatsa Molelekeng				
33	Motsoaosele Thabiso Edwin	Yes	16	8	20
	Kobedi Catherine Francina				
	Pietrus Matshabalang Emily				
	Sesing Musi Samuel				
	Tumutumu Likeledi Lydia				
	Ramokone Kgatwe Jack				
	Molefi Mohau Michael				
	Selienyane Tsietsi Johannes				
	Ramotekoa Keketso Helena				
	Stok Nondlela Elizabeth				
34	Mofuli Pule Simon	Yes	18	6	24
	Kabi Joseph Mokonejane				
	Mokone Sehloho Petrus				
	Thakheli Tsekiso Richard				
	Nortjee Frans Kapok				
	Sekati Maletebele Elizabeth				
	Didi Zanele Sylvia				
	Shale Anastasia				
	Gumbi Thandaza				
	Lekau Vitalice Sylvester				
35	Mokhothu Martha Ntebaleng	Yes	18	8	25
	Ntho Mary Tankiso				
	Sefuthi Nomalanga Maria				
	Sekwere Mabatho Martha				
	Soebehle Masilo Phillip				
	Nkhabu Dieketseng Hilda				
	Bakamela Sizane Andrias				
	Sehlabaka Molete Daniel				
	Mafeo Tshidiso Zacharia				
	Mamome Masomi George				
36	Nkheloane Maqushumane George	Yes	20	9	19
	Moloi Mokete Peter				

	Nthoba Mamoipline Lydia				
	Tjaka Mamotshehi Amelia				
	Kobeli Sefabatho Stephen				
	Sejanamane Johannes Lebetjoa				
	Maina Moeketsi Charles				
	Kuku Meisie Jane				
	Mochichane Tshokolo Petrus				
	Modisaesi Merriam Madikeledi				
37	Kumbi Dipuo Adelina	Yes	21	7	22
	Motsoane Ntsoaki Paulinah				
	Leboea Sebuoeng Annah				
	Xaba Maletsatsi Francina				
	Makhele Mojalefa Samuel				
	Khambule Qwayane Joseph				
	Molaolwa Caroline Lizzie				
	Matini Ishmael Mahlomola				
	Ndawo Mzoxolo				
	Chake Krismes Xmas				
38	Mohlomi Patric Dillo	Yes	24	6	44
	Phantsi Lucia Tseleng				
	Fantisi Teboho Samuel				
	Lebaka Mantwa Maria				
	Sesing Mpho Allen Constance				
	Melane Ntswaki Lydia				
	Motse Kelebogile Motlalepule Adelinah				
	Moshoeu Lorato Christine				
	Theku Gina				
	Moticoe Kamohelo Paulina				
39	Moea Tankiso Julius	Yes	26	8	30
	Makhathi Ntshiuoa Alina				
	Theepe Keleabetswe				
	Monyaki Pule Komteer				
	Finger Bothoboile Maria				
	Thole Chiloane Enock				
	Shebe Pulane Caroline				

	Maduna Pulane Letea				
	Mosemeng Tsholohelo Moses				
	Shabe Mmuso Victor				
40	Mokone Kgaile George	Yes	19	7	18
	Moshodi Pule Nelson				
	Mokgoje Nomfanelo Virginia				
	Tsilo Molahlehi Ephraim				
	Saki Phillip Senkie Tsubane				
	Seekoei Itumeleng Walter				
	Mothibi Moholo Daniel				
	Pitsenyane Seretse David				
	Mangwegape Gotshegwang Mittah				
	Motshabi Modisaotsile Jerome				
41	Monokoane Seleke Stephen	Yes	16	8	44
	Moraile Motshegiwa Alinah				
	Moleko Tshokolo Elvis				
	Madibo Jacob Johannes				
	Setilo Ramekoa Isaac				
	Motheoane Pulane Merriam				
	Masiu Mosiuwa John				
	Motema Thulo Simon				
	Moruri Moruri Michael				
	Motsalane Mamosa Arcilia				
	Moreosele Selekane Leah				
	Mashaba Matjale Jeremia				
	Tsoane Tebogo Godfrey				
	Mokoena Tsekiso Dick				
42	Madito Dibakiso Elizabeth	Yes	20	12	32
	Tshabalala Qhobosheane Solomon				
	Jasoni Tosi Jeanett				
	Seseane Thato Walter Godwill				
	Mokoloko Tsietsi Jonas				
	Molokwane Dikeledi Susan				
	Dibe Matoto Elizabeth				
	Mocumi Dieketseng Esther				

	Monnaruri Lebogang Israel				
	Goeiman Isaac Noge				
43	Mathobisa Molefi Leonard	Yes	19	8	34
	Shounyane Motshidisi Merrian				
	Gailele Ikanyeng Lazarus				
	Masapo Motseki Elliot				
	Meriri Josephine Mosidi				
	Makhetha Chabasewele Joseph				
	Merekko Masello Jane				
	Liefo Dikeledi Frangelinah				
	Moroe Chabedi Godfrey				
	Lisenyane Sotho David				
44	C H Lubbe	Yes	8	8	4
	B Kasselman				
	S Addison				
	F T Botha				
	A K Kwatala				
	M.S Senooe				
	G Kemp				
	T. Lebitsa				
	S Addison				
	P. Maboe				
45	Ludada Uzolile Jim	Yes	16	7	28
	Matuba Nnuku Maria				
	Macala Seipati Cecilia				
	Koloane Gorekwang Daniel				
	Masienyane Khokolo Luciah				
	Maseko Nkone Joseph				
	Mojatau Eben-ezer Selaocoe				
	Mohale Mohale Josiel				
	Manamela Moeti George				
	Mallane Ntholelo Elizabeth				
	Ximba Nosipho Esther				
	Mkwanazi Puleng Portia				
	Seutloadi Motseki Jeremiah				

	Nkhabutlane Teboho Jimmy			
	Qibi Nompendulo Maureen			
		<p>Note: *Different ward committees held meetings at different intervals, such as weekly, fortnightly, monthly or quarterly.</p>		<p>Note: *Different wards held meetings at different intervals, such as, monthly or quarterly. In large wards meetings are held per block over a number of days.</p>

Annexure F: Ward Information

Capital Projects: Seven Largest in 2010/11 (Full List in Annexure X)				
No.	Project Name and Detail	Start Date	End Date	Total Value R'000
	BASIC SANITATION TO ERVEN	1/06/2010	30/06/2011	28,951
	RESEALING OF ROADS	1/06/2009	30/06/2011	24,554
	BASIC SANITATION TO ERVEN GRASSLANDS 2&3	1/06/2010	30/06/2011	20,857
	UPGRADING OF ROADS- BOT RD 498	8/09/2010	24/11/2011	11,547
	REPLACEMENT PREPAID WATER METERS			11,220
	UPGRADING OF ROADS- BOT RD 80	7/09/2010	30/04/2011	6,297
	UPGRADING OF ROADS- LESSING AVE	7/09/2010	2/12/2011	5,216

Top Four Service Delivery Priorities for Ward (Highest Priority First)		
No.	Priority Name and Detail	Progress During 2010/11 (Expenditure R' 000)
	BLOEMFONTEIN	
	SANITATION	65,994
	ROADS AND STORMWATER	24,677
	WATER	4,876
	MANGAUNG	
	ROADS AND STORMWATER	8,303
	BOTSHABELO	

	ROADS AND STORMWATER	31,089
	SANITATION	157
	THABA NCHU	
	ROADS AND STORMWATER	14,692
	WATER	2,634
	ALL AREAS	
	ROADS AND STORMWATER	25,988
	WATER	14,841
	SANITATION	3,906

BOTSHABELO

Basic Service Provision					
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum service delivery	50 126	50 126	51026	49 526	
Households without minimum service delivery	2 400	2 400	1 500	3000	
Total Households*	52 526	52 526	52 526	52 526	
Houses Completed in Year					660
Shortfall in Housing Units					16 146
*Including informal settlements					

BFN NORTH

Basic Service Provision					
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum service delivery	16 500	16 500	16 500	14 000	

Households without minimum service delivery	0	0	0	2 500	
Total Households*	16 500	16 500	16 500	16 500	
Houses Completed in Year					
Shortfall in Housing Units					
*Including informal settlements					

BFN SOUTH

Basic Service Provision					
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum service delivery	96,471	96,471	96,475	69650	
Households without minimum service delivery	10,040	11,635		0	
Total Households*	106,511	108,106	96,475	69650	
Houses Completed in Year					1 289
Shortfall in Housing Units					25 295
*Including informal settlements					

THABA NCHU

Urban Areas

Basic Service Provision					
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum service delivery	16 779	13 337 (VIP's) 4 622 (Waterborne)		20 390	
Households without minimum service delivery	3 611	2 431		0	
Total Households*	20 390	20 390		20 390	
Houses Completed in Year					415
Shortfall in Housing Units					10 764
*Including informal settlements					

Rural Areas

Basic Service Provision					
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum service delivery	1 282	4 386 (VIP's)		1 202	
Households without minimum service delivery	3 999	895		4 079	
Total Households*	5 281	5 281		5 281	

Houses Completed in Year		100
Shortfall in Housing Units		1 615
*Including informal settlements		

Annexure G: Recommendations of the Municipal Audit Committee 2010/11

Date of Committee	Committee Recommendations During 2010/11	Recommendations Adopted (Yes); Not Adopted (Provide Explanation)
25 March 2011	Management should take action to ensure a clean audit by 2014	Yes
	Council to approve both the Risk Management Strategy and Policy for implementation	Yes
	The internal audit plan for 2011/12 should be based on a formal risk assessment to ensure compliance with legislation	Yes
	Quarterly performance reports must be submitted to Audit Committee for review	Yes
09 May 2011	Executive Directors and General Managers should respond to internal audit reports.	Yes
	CFO should review the usage of corporate credit cards as per National Treasury Circular 55.	Yes
	Municipality should expedite the appointment of Chief Risk Officer.	Yes
AC Report to Council 30/06/2011	Council should prioritise the appointment of additional two Audit Committee members.	Yes

Appendix H: Long Term Contracts and Private Partnerships

Long Contracts (20 Largest Contracts Entered into 2010/2011)					
Name of Service Provider (Entity of Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry Date of Contract	Project Manager	Contract Value R' 000
Procurex Advisory and General Services	Supply, Installation, Provision and Maintenance of a Traffic Contravention System	09/12/2010	08/12/2013	Lele Segobo	R1 381 358,00 + Additional R60 per successful paid fine
E-Logics (Pty) Ltd	Compilation of a Graph Compliant Fixed Asset Register	01/03/2011	28/02/2013	AC van Wyk	R9 376 000,00
Episcan t/a KM Central	Multi-Functional Printing Machines (excluding Maintenance) : Phase 1	01/05/2011	30/04/2013	Sello Radebe / Lazarus Sekhaolela	R2 210 029,92
Acetofon t/a Nkanyezi Energy	Disconnection & Reconnection of Electricity Supply	20/04/2011	30/04/2013	Deny Mekgoe	Unit rates applicable as per instructions by the Municipality and is expected to exceed R1 000 000,00
Bidpaper Plus t/a Litho Sales	Supply of continuous water & rates accounts (paper)	01/09/2010	31/08/2012	Sello Radebe	R1 823 376,00 + R149 394,50
C Squared Consumer Connectedness	Event Management	11/04/2011	10/04/2013	All Directorates + SCM	Payment per event - Contract expected to exceed R1 000 000,00

H2O Media/Zonke Technologies JV	Event Management	11/04/2011	10/04/2013	All Directorates + SCM	Payment per event - Contract expected to exceed R1 000 000,00
My Flow Media (Pty) Ltd	Event Management	11/04/2011	10/04/2013	All Directorates + SCM	Payment per event - Contract expected to exceed R1 000 000,00

RAL Conferences & Events	Catering Services	01/05/2011	30/04/2013	All Directorates + SCM	Payment per catering event - Contract expected to exceed R1 000 000,00
Blendtech	Supply of water purification chemicals	18/01/2010	17/01/2012	Pietie Wagner	Payment per order - Contract expected to exceed R1 000 000,00
NCP Chlorchem	Supply of water purification chemicals	18/01/2010	17/01/2012	Pietie Wagner	Payment per order - Contract expected to exceed R1 000 000,00
Matjhabeng Cleaning & Refuse Removal	Supply & Implementation of an Electronic Meter Reading System	01/10/2010	30/09/2013	Steve Rapulungoane	Unit rates applicable and is expected to exceed

					R1 000 000,00
JWS Hoffman	Complete horticulture maintenance at various municipal offices, sports stadia & swimming pools in mlm	01/11/2010	31/10/2012	Dawie Coetsee + Regional Operations	R1 031 640,00
Tracquip Services (Pty) Ltd	Supply & Delivery of Cement, Sand & Gravel	27/10/2010	26/10/2011 and extended on a month to month	Salome Malimane	Payment per order - Contract expected to exceed R1 000 000,00
Inzuzu Trading 509	Supply & Delivery of Cement, Sand & Gravel	27/10/2010	26/10/2011 and extended on a month to month	Salome Malimane	Payment per order - Contract expected to exceed R1 000 000,00
Supercare Hygiene	Provision of hygiene (sanitary) services to MLM	01/06/2011	31/05/2013	Happy Nhlapo	R 783 240,00
Peter Contractors	Extension of Sterkwater WWTE	9/09/2011	10/12/2012	P Smith	21348
Ruwacon	45ML Longridge Reservoir	27/10/2011	27/08/2013	G Le Roux	42442

Appendix I: Municipal Entity / Service Provider Performance Schedule

(See Annexure S – Annual Report Centlec 2010/2011)

Municipal Entity/Service Provider Performance Schedule								
Name of Entity and Purpose	Service Indicator	2009/10		2010/11			2011/ 12	2012/13
		Target	Actual	Target	Actual		Target	
		Previous Year		Previous Year	Current Year		Current Year	Following Year
Centlec	Number of New stands provided with electricity connections			1970	2195			
	Number of households with access to Free Basic Electricity				89.93%			
	Number of new high mast lights installed				29 highmast lights erected			
Note; This statement should include no more than the top four priority indicators. **Previous Year' refers to the targets that were set in 2009/10 Budget/IDP round; **Current Year' refers to the targets that were set in 2009/10 Budget/IDP round. **Following Year" refers to the targets that were set in 2011/12 Budget/IDP round. Note that all targets must be fundable within approved budget provision.								

Annexure J: Disclosures of Financial Interests of Councillors

Annexure J (i) Disclosures of Financial Interests of Councillors BEFORE 2011 Local Government Elections

NOTE: NEW COUNCILLORS ARE INDICATED IN BLUE

RESIGNATIONS ARE INDICATED IN RED

.Information provided in compliance with the provisions of paragraph 7 of the Code of Conduct for Councillors as contained in Schedule 1 to the Local Government : Municipal Systems Act No 32 of 2000.

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Adoons NL	None	None	None	None	None	None	Free State Legislature	None	None	None	None
Baartman PH	None	None	None	None	None	None	None	None	None	None	None
Bacela MG	None	None	None	None	None	None	None	14525 Phase 6, Mangaung (R50000)	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Botes FR	Sanlam ± 400 Old Mutual ± 500	None	None	None	None	None	Monthly income from Shoprite/Checkers company. Value confidential	Borereno orientielaan 6, Pellissier (±R1mil)	None	None	None
Chobane PI	None	None	None	None	None	None	Dept Education	None	None	None	None
Choene SKM	None	LEZMIN 4055cc	None	FSAT	None	None	None	None	None	None	None
Dennis M E	300 Shares Sanlam	None	None	None	None	Dalenas Catering +- R2000 pm None	R5000 pm Mangaung +Motheo see payslips	Own Residence (R800 000) 54 Mayo Street Hospital Park	R2500 p.m SAPD SA Government R3,500 p/m	None	None
Ditabe KT	None	Kofa Trading 507 25%	None	None	None	None	None	President Own 50%	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Dithebe GC	None	None	None	None	None	None	Free State Legislature R7850.00 per month	House & car/39863 Tau Street Rocklands	None	None	None
Erasmus JC	None	None	None	Cheetahs – NO belongs 100% to Clubs	None	None	Member of National Hospital Board member of Township Board	None	None	None	None
Finger SE	Momentum Policy Holder	None	None	None	None	None	Retired – Pensioner	3970, Pitso Street Bochabelo, Mangaung 5546 Tau Street Rocklands Bfn	Monthly Pension fund (Momentum)	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Fouche GS	None	None	None	None	None	None	Councillor MLM ±R160000 per annum	None	Sanlam withhold Pension & Annuitie s Momentum	None	None
Goliath EK	None	1)Little Venice 2)Avnet Grades 3)TKZEW Women Empowered Trading	None	TKZ Women Empowerment CC	None	None	MLM – MMC Finance Council Empowerment and Remuneration/Nokmac) as coucillor	House (R1million)	Council or Pension Fund	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Grobelaar JU	MTN 100 Shares Sasol 20 Shares	None	SAGP Trust	None	None	None	UOFS / Snr Professor : R500 000/MLM R100 000	Groenewoud Str 46, Bfn / Cedar Ave 22, Jeffry's Bay	UOFS Pension Fund	None	None
Hlujane MD	MTN Holdings	None	None	None	None	None	None	None	Old Mutual	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Horn W	None	Horn & Van Rensburg Properties CC 50% shares value R500/Dormant	JMW Property Trust 60% value R500 000 IT 1589/1998	None	Horn & Van Rensburg Attorneys 37.5% share	None	Horn & Van Rensburg Attorneys R40 000 p.m self	½ Share Erf 174 Langenhovenpark 32 Kapt Dawson street, Dan Pienaar Kwando 18&19 Erven 17332,173 33,17334 and 17451 Grasland/ 93a Charles Street	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Human JS	50% - Busfour 3311 (Pty) Ltd & 2,7% - RZT Zelphy 4294 (Pty) Ltd RZT Zelphy PTY.Ltd Goldex PTY.Ltd 695000 shares	33 1/3% - JR Investments CK2001/04003 4/23 JR Investment 33,3%/ Human & Human Properties	Global Quality Racing & Breeching Trust IT 463/06 J&W Investment Trust 50%/Zimthabi Trust	RZT Zelphy	None	None	Human & Human properties Salary R7000 p/m/ MLM	c/o Exton/Group Str, Hilton 20 Water Meyer Street Hilton Bfn Hoewe 7 Riverside Maselsport/34 Seven Dams/Smallholdings	MLM	None	None
Jacobs TA	None	Ziyabila Imbiza Catering (Never been in operation)Mompati Logistics	None	Member of Pelenomi Hospital Board	None	None	MLM	None	MLM/Momentum	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Jacobs TB	Oneness Social Club	Onenes Social Development Club	None	Oneness Social Development Club	None	R150.00 rental UIF CO-OPERATION IN SOCIAL DEV CLUB	None	Yes	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Janse Van Vuuren DE	None	Sibenza Trading(trade as Chums Liquor Store) Bronco Trading Silver Streaks Trading	Janse Van Vuuren Familie trust	None	None	None	Partime Teacher Bfn High Wner Chums Liquor Store Christo Dippenaar Attorneys	47 JohnKnox St 107 Kellner Heights, 407 Doringkop 21 General Herzog Straat/Ervan 16743;167 44; 16742; 16732 Grasland	Municipality	None	None
Jenkinson CE	None	None	None	None	None	None	Leonard Dingler R20 781.57 p/m	5 Olive Grinter, Fichardtpark 40 Berglaan Olive Hill	Transnet R2032.04 p/m	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
July LR	None	None	None	None	None	None	Dept Education R8600.00 p/m	1267 Frank Kita Str Phase II R120 000	Workmen's Compensation R573.18	House Subsidy of R346.00	None
Khi ZT	None	Midnicket Trad 505 (but is dormant)	None	None	None	None	None	None	None	None	None
Khutlane MS	None	None	None	None	None	None	None	None	None	None	None
Lazenby JAA	None	None	None	None	None	Farming in Southern Cape	R220 000 p/a UOFS (Salary Confidential)/Mangaung Councillor	Own House	MLM / UOFS	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Lephoi MJ	None	Tshoaronang Joint Venture	None	None	None	None	None	None	None	Chicken Poltry Projects	Pine woods/ doors/poles (R1020,17) Car Repair (R2000) Christmas party for family (R5000) : From Snowfall Construction
Leraisa SP	None	None		None	None	None	None	None	None	None	None
Litabe TK	25% KAFA TRADING	Eyalerona Investment CC	None	None	None	None	Jordaan's Rijkheer Attorneys R1500.00	None	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Lubbe DG	None	None	None		None	None	None	86 Tom Swart (Own Property)	None	None	None
Machelebeta PP	None	None	None	None	None	None	MLM	None	Councillor's Pension	None	None
Maduna AP	None	SUPCOM Computer Training	None	None	None	None	None	None	None	None	None
Makae TJ	None	Free State	None	None	None	None	None	R70 000.00	None	None	None
Makhanya KNL	None	None	None	None	None	None	Resigned at Public Works as from April 2006	None	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Makhele MM	None	None	None	None	None	None	None	None	None	R180.00 Grant granddaughter	4 Dunlop Tyres from Mr Mokoen of Muscle construction (R2700,00)
Makao TJ											
Makoa BM	None	Rebatho Catering & Suppliers 100%	In Progress	None	Yes	None	None	Yes	None	None	None
Marais A	None	Tomar Printing 50%	None	None	None	FDC Business Loan R750 000	None	4 Murison Street Heidedal Residence , R550 000	None	None	None
Masita MJ	None	None	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Masoabi AM	None	None	None	None	None	None	None	None	None	None	None
Matsoetlane MJ	None	None	None	None	None	None	None	None	None	None	None
Mavuya MA	None	None	None	None	None	None	None	None	None	None	None
Mbange MB	None	None	None	None	None	None	None	None	Standard Bank of SA	None	None
Mfazwe TM	None	Cosam Diamond Holdings T/A Big M Creation Botshabelo Meat Suppliers T/A BMS Construction	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Minnie H	ICI Strate Quity Members hip NO C112009. R2457.09	None	None	None	None	None	Afcom (Pty) Ltd R8000 5585 Pieter Swarts (House) Site9367C hurch 55 Angelier Str	Bidvest Provide nt fund (AFCOM)\MLM	BLACK Suite from church during Easter 2010	None	

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Mogorosi SO	Bafana Unemployed Youth Creation, Amatenda cc, Sebogisho Contractors Utumeling Bus Lines (PTY)LTD Value +- R565 000.00	Amatenda cc, Sebogisho Contractors Fireworks Event & Promotions/ Qck Lezmin 4059CC	None	Bafana Unemployed Youth Creation Amatenda cc, Sebogisho Contractors Lesedi Educare Association	None	Herbalife Independent Distributio n Botsabelo Nutrition Club Fitness Action Gym	Sebogisho Contractors R5 385 Steakholder Relations Manager IBL Salary R720 000.00 p/a	ERF:12554 Serwalo Location Selosesha ERF:12557 Erf: 87 Selosesha Industrial Area	IBL Provide nt Fund Municip ality Council ors Pension Fund	None	None
Mohlouoa MB	None	None	None	None	None	None	None	None	Councill or pension fund	None	None
Moilwa ME	None	None	None	None	None	None	MLM	None	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Mokgothu LG	Board member Lesedi Educare Ass.(Sect 21 Company) IBL R565 000.00	Entle Trading 557 cc Fireworks Events Promotion CC	None	Entle Trading 557 cc Lesedi Educare Ass	None	Herbal Life Independent Distributor Fitness Action Gym	Interstate Bus Lines Renumeration R10 000 – R15 000	Title erf 12537 and 12554 Serwalo Loc. Thaba-Nchu	None	None	None
Mokotjo NG	None	Director DISTHA TRADING	None	DISTHA TRADING	None	None	R490 000 p/a	R900 000	None	None	Gigabyte NB Serial No:Model T1005 (Bar Code – (01)0471 9331900 427(21)
Moletsane SG	None	Golden Mile 567	None	None	None	None	None	Property Hiring	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Mompati MR	Ikageng Johnnic 70 Shares Phuthuma -Futhi 200 Shares/M TN Shares 27	Ziyabila Imbiza Catering/Mom pati Logistics	Member of Board of Trustees of Iphahamise ng Centre	None	None	None	None	Momen tum	None	None	
Monyabane TA	None	None	None	None	None	None	None	None	None	None	
Mophethe TA	None	None	None	None	M & F Construction No Income	None	None	NBS Trust Fund R24 000-00	None	None	
Moroka LS	None	None	None	None	None	None	None	None	None	None	
Motaung B	None	None	None	None	Hair Salon	None	None	None	ERC – Subsidy for Mission field from Pretoria HQ	None	

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Morule FK	Batho Bonke / Inzalo Shares - SASOL	None	None	Tunica Trading 100 PTY LTD / Akalo Trading 187 Pty Ltd	None	None	None	Mati Properties PTY LTD 4,9H Plot	SANDF Demobilisation Grant	None	None
Mpakathe TS	None	None	None	None	None	None	MLM Councillor R11500	None	Sanlam	None	None
Mtshiwane KJ	Flexi Club	None	ATISA Dev. Trust	None	None	None	None	None	None	None	None
Mzozane NM	None	None	None	None	None	None	None	None	None	None	None
Nakedi SS	None	None	None	None	None	None	Only as Councillor	None	Retirement- Sanlam	None	None
Nkikane WT	None	None	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Nothnagel J	None	None	None	None	None	None	UOFS R119 000 p.a. Salary @ MLM	In process of selling 87 Extonweg, Hilton. 6 Seavaledrive, Seavale, Buffalo City	MLM Pension fund UOFS Pension fund	None	None
Nthako TS	None	None	None	None	None	None	None	None	None	None	None
Nzapheza FB	None	None	None	Mtungwa Catering Company	None	None	Mental Health review FS Psychiatric board R2000.00	1961 H2 section Botshabelo	None	FSPC Mental Heath Review Board Member	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Olivier GJ	None	Headline Trading 516 cc T/A Lingo Software	None	None	None	Afrilingo AMBA AFRIKA LINGO SOFTWARE	As sole member of Headline trading 516 cc	None	None	None	None
Phokoje SD											
Pietersen JE	None	None	None	Sibenza Trading July 05-Jun 06	None	None	Dept Education	House (own property)	None	Housing, Dept Education	None
Phupha AN	None	None	None	None	None	None	None	None	None	None	None
Phuti DJ	None	None	None	None	None	Katleho Catering	None	None	None	None	None
Powell JD	None	None	None	None	None	1\4 Shares in a Cash Flash	Deel slegs in wins/verlies	½ Aandeel in Erf 12863 Mosselbaai	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Pongolo XD	Telkom Shares	None	None	None	Tiza Construction	None	Coca Cola R9000.00/R 23 340.00	None	Coca Cola	None	None
Pretorius JC	None	None	None	None	None	Freelance Design Company Xgrafies free lance company	Dots Design Agency R12000pm R144 000 p/a	None	None	None	Non
Ramokone MA	None	None	None	None	None	None	Price Pride 'N R2600	None	None	None	None
Ramokotjo FP	None	None	None	None	None	None	ANC FS HQ (Head of Security)	None	None	None	None
Ramona TM	None	None	None	None	None	None	None	None	None	None	None
Ratsiu NA											

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Saohatse GK	None	None	None	Refeng Industries Reg. 20041018788 /07 shares 2%	Khudu Burial Society	None	Food & Allied Union (FAWU) R4971.87(5 82.00 AND 612 per sitting	2047 Masike Str. Rocklands	None	None	None
Sechoaro CSK	Shares in Sanlam	None	None	None	None	None	None	None	Special Pension	None	None
Seeco MA	None	None	None	None	None	None	None	None	Dept Educ PolicalOfficeBea rs P/ Fund(r3 084)	None	None
Sefuthi SM	None	None	None	None	None	None	None	None	SAMWU provide nd fund	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Selaledi	MTN	MMUSAS	None	Motheo Women Savings Group Iketseng Batala Basadi CO operative	None	Motheo Women Savings Group Iketseng Batala Basadi CO operative	None	None	None	None	None
Siyonzana MA	Siyonzaza Brokers 100%	Inglna Civil & Building Construction	None	None	None	None	None	11741 Daniel Letshabo R400 000 & 20766 Namibia R20 000	None	None	None
Snyman van Deventer E	None	None	None	None	None	None	UOFS R329 451.44 Central University of Technology R20 000 p/a	12 Aandstap-Rooiesstr Pellissier/ Value R685 000.00	None	None	None
Soebehle SN	None	None	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Somimi PM	None	None	None	None	None	None	None	Spouses Pension Fund	None	None	
Stander AT	None	None	None	None	None	None	None	Own Property	None	None	
Tanyane SP	Momokng atantanho Society MTN Shares	Mottang Catering & Cleaning cc	Thusang Trust	None	None	Taxi Business	None	2400 J Section Botshabelo	None	None	
Terblanche AP	None	None	None	None	None	None	R7 140.81 ANC Parliamentary Constituancy	37 Goue Gerf Pellissier & 38 Brookeslaan Heidedal	Score Syperiyrkte Boxer Supermarkt	None	Stockfel/ Mokgodisano
Thi ZT											

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Toba AL	None	Mantella Trading 486 cc	None	None	None	None	Constituency Office Gladstone, Thaba-Nchu MLM MDM	None	None	Mokgodisano	None
Tsomela MM	None	None	None	None	None	None	SAPS Admin Clerk	None	None	Housing subsidy	None
Van Biljon PJJ	Old Mutual 1000 shares	None	Trustee:Cottage Lane Family Trust & Van Biljon Children Trust	None	None	Town Planning Consultant / Leasing of residential property	Self employed Town Planning Consultant R120 000 p.a.	4 Louw Wepener St 17 Stratford St	None	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Van der Merwe JP	None	Bel-Air Beleggings cc 33.3% Maruno Consultancy cc 50%	Jan v/d Merwe familyTrust 50% Zimthabi Invest Trust 50%	Cristiaan de Wetfonds & Patriotfonds - Afrikanerbon d Hartbeesjeug terrein en Hawekwa jeugterrein	None	Buying and selling shares via IQuote Trading	Motheo District Municipalit y Mangaung Local Municipalit y	Barneswe g 9 & 9A, Bfn (50%) Erf 218/219 and Ovistone	Sanlam/ Municip al	None	None

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Van der Merwe R	None	BK92/04801/2 3 h/aTempe Motors, 36 Dan Pienaar drive Tempe Motors CC 3 Dan Pienaar Avenue BFN	FIEF Trust Myself, wife and five children	None	None	University of the Free State Professor (UFS) R380 000 p/a Mangaung City Council R180 000 p/a	21 General Herzog St, Heidehof 93 Zastraan St, 304 Doringkop E/beth St, 4 Marebeg Delville Ave 1 Catalonia Ogilvie Thomson St, 9 Delamont Lucas Steyn, 29 Denne kruin Barnes St 10 Rayton View Ogilvie Thompson St,	UFS MLM City Council	None		

Councillor	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Van Wyk WC	Professional Providend Fund	None	None	None	None	None	Democratic Alliance R200 000 CUT R12 000p/a R150 000p/a	Own residence Duff straat Fichardtpark	Sanlam PPS	None	None
Zerwick AS	None	None	None	None	None	None	Prov Dept of Health R13 343 p/m CUT: R1026 p/m/Department of Health CUT R180 000	None	None	None	None
Zope NM											

Annexure J (ii) Disclosures of Financial Interests of Councillors AFTER 2011 Local Government Elections

NOTE: NEW COUNCILLORS ARE INDICATED IN BLUE

RESIGNATIONS ARE INDICATED IN RED

Information provided in compliance with the provisions of paragraph 7 of the Code of Conduct for Councillors as contained in Schedule 1 to the Local Government: Municipal Systems Act No 32 of 2000.

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Bacela GM											
Botes FR	Sanlam Old Mutual	None	None	None	None	None	None	None	None	None	None
Britz JF	None	None	None	Director Samba Co-Operative Ltd	None	None	None	Rorich crescent33 Fichardtpark Iponema	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Choene SKM											
Dennis ME	None	None	None	None	None	None		None	GPF (R3 9000)	None	None
Dibeco-Masuku MD	None	None	None	None	None	CC	None	Business site in Zone 2	None	None	None
Dyosiba S	Thabo + Topkin CC	None	None	Technical Director	None	None	None	None	None	None	None
Erasmus JC											
Eti MJ											
Hlujane MD	None	None	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Horn W	None	Horn & van Rensburg Properties CC	JMW Property Trust	None	Horn & van Rensburg Attorneys	None	Horn & van Rensburg Att.	93A Charles Str. Units 18&19 Kwanoo/ 32 Cap Dawson Str. Erven Grasland		None	None
Jacobs TA											
Jacobs TB	None	None	None	Oneness Social Develop. Club	None	Lease of space to salon rent R300.00	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Janse van Vuuren DE	Silver Streak Trading (50%)	Die Janse v Vuuren familie Trust	None	None	None	Associate Christo Dippenaar Attorneys	None	21 General Hertzog St. Willows		None	None
July LR	None	None	None	None	None	None	None	None	None	None	None
Kaliya SG	None	None	None	None	None	None	None	None	None	None	None
Khi ZT	None	None	None	None	None	None	None	None	None	None	None
Kuape PA											
Lala TS	None	None	None	None	None	None	None	None	None	None	None
Lazenby JAA	Old Mutual (1000 Shares)	None	None	None	None	None	UOVS Salary	Owner of residential house	Pension fund of UOVS	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Leech D	None	None	None	None	None	None	Counsellor/ Real Estate Agent at Reality work on commission	LHP Aftree-Oord, 10 AG Visser str. 50% of Avignon 12, CP Hoogenhout	None	None	None
Lekgela LE											
Lephoi MJ	None	None	None	None	None	CC	None	None	None	None	None
Litabe TK	None	KAFA Trading 25%	None	None	None	None	None	None	MCPF	None	None
Madela BNV	None	NONE	NONE	NONE	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Makhele ET	None	None	None	None	None	None	None	None	Momentum	None	None
Makoko P											
Malebo MC	?	None	None	None	None	None	None	None	MCPF	None	None
Mangcotoya ZE	None	None	None	None	None	None	None	None	DEPT Education	None	
Manyoni TM	None	None	None	None	None	None	Salary member of Council CUT	Own House (resident)	None	None	None
Maphakisa LE	None	None	None	None	None	None	Educator	None	None	None	None
Masoetsa	None	None	None	None	None	None	Special Pension Government Employees	None	None	None	PWC – Pens of R414.00

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Mathobisa ML	None	None	None	None	None	None	None	None	None	None	None
Matsemelela MV	None	None	None	Bolokang Home Based Care Centre	Diketso eseng Dipuo Community Development trust	None	None	None	None	None	None
Matsoetlane MJ	None	None	None	None	None	None	None	None	None	None	None
Minnie H	None	None	None	None	None	None	Afcom PTY LTD Church (Year and Bonnus) Owner of 55 Angelier & 5585 Peter Swart	BIDVEST PROVIDENT FUND and MCPF	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Moeng MA	None	None	Member of Papeng Trust	None	None	None	None	None	None	None	None
Mofokeng MJ	None	None	None	None	None	None	None	None	None	None	None
Mogamise ID	None	None	None	None	None	Dept. of health senior nursing assist. Grade 3	None	None	None	None	None
Mohapi MW	None	None	None	None	None	None	None	None	None	None	None
Moilwa ME	Xchange	None	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Mokotjo NG	None	None	None	None	None	None	None	None	None	Orient Express pen set PWC – value R414.00 Gigabyte notebook from Centlec serial no:1005 Barcode: 904719331 900427 (21)gagad 5300015 Value R8000.	

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Mokoloko PR	None	None	None	None	None	None	None	None	None	None	None
Moloabi RLAE	None	None	None	None	None	None	None	None	None	None	None
Monnakgori SA	None	None	None	None	None	None	None	None	None	None	None
Mononyane MB	None	Umonde CC 505	None	None	Phuleng Tavern & C Store	None	Plot 165 Meadows RD Grassland BFN	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Moopelo TM	None	Makabela ne Co Operative	None	None	None	None	None	None	Government employee pension fund widow	None	None
Mophethe TA	None	None	None	None	None	None	None	None	None	None	None
Moroe TCL	TSM Motors (Dormant)	None	None	None	None	None		None	None	None	None
Moruri MM	None	None		None	None	None	None	None	None	None	None
Morutle SS	None	None	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Mosiuoa TA	T.A Mosiuoa & Associates	None	None	None	None	None	None	None	None	None	None
Motladile MZ	None	None	None		None	None	None	None	None	None	None
Motlatsi HJ	None	None	None	None	None	None	None	None	None	None	None
Mpakathe TS	None	None	None	None	None	Flexi Holiday Club	Mangaung Metropolitanpolitan	None	Sanlam	None	None
Mpeqeka MS	None	None	None	None	None	None	Department of Education R14,500	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Mtshiwane KM	None	ATISA Development Trust Housing	None	None	None	None	None	None	none	None	None
Naile TJ	None	None	None	None	None	None	None	None	None	None	None
Ndamane SS	None	None	None	None	None	None	None	None	None	None	None
Nkoe MJ	None	None	None	None	None	None	None	None	None	None	None
Nothnagel J	None	None	None	None	None	None	Seavale drive Bufffulo City	None	None	None	None
Parkie TD	None	None	None	None	None	None	None	None	MCPF	None	None
Phajane MA	None	None	None	None	None	None	SANDF (civilian) R4 400	None	SANDF	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Phokoje SD	none	None	None	None	None	None	None	None	None	None	
Phupha NA	None	None	None	None	Yes	None	None	Yes	None	None	None
Pongolo XD	Telkom Shares	Hospital board	None	None	None	None	Council	None	None	None	None
Powell JD											
Pretorius JC	None	None	None	None	None	None	Dots Design Agency R12000 p/m	None	Mangaung Metropolitan	None	None
Pretorius C	None	None	None	None	None	None	None	None	None	None	None
Rabela KN	None	None	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Ramatheban e G											
Rametse MA											
Ramokotjo FP	Remmoreo	None	None	None	None	None	None	None	None	None	None
Ramona TM											
Rampai CLM	None	None	None	None	None	None	None	None	None	None	None
Ratsiu NA	None	None	None	None	None	None	None	None	None	None	None
Sebothelo ME	None	None	None	None	None	None	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Sechoaro CSK	None	Member of TJC 12 Investment CC	None	Director of Network for Empowerment of women (NGO)	None	None	Salary	None	Special Pension (GEPF)	None	None
Sekakano DM	None	None	None	None	None	None	None	None	None	None	None
Selaledi M											
Siyonzana MA	None	Inqchina Civil and Building Company Proflex LTD PTY	None	Razor bill Property LTD	PTY	None	None	16 Morris Street Hillborrow BFN	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Snyman-van Deventer E											
Teko ED	None	None	None	None	None	None	None	R500	None	None	None
Terblanche AP	None	None	None	None	None	Boxer Super store 5	Yes	37 Boye gorf Av. Pollission 37 Brooks laan Hdl	Yes	None	None
Titi Odili LM	100% share holder	Manzile	None	Director	None	None	None	None	None	None	None
Thipenyane GM	None	None	None	None	None	None	None	None	None	None	None
Toba AL	Mantilla Trading 486 CC	None	None	None	None	Stokvel /Societies	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Tobie EC	None	None	None	None	None	None	None	None	None	None	None
Tsomela M	None	None	None	None	None	None	None	None	None	None	None
Van Biljon PJJ	Sanlam	None	Cottage Lane Family Trust Trustee	None	None	Pierre van Biljon Practice (Principal) Town Planning Consultancy	17 Stratford Str. (own house) 4a Louw Wepener Str.			None	None
Van der Merwe R	None	CC 92/04801/ 23 Tempe Motors R50 000.00	None	None	None	None	None	See annexure	UOFS R23 000.00	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Van der Westhuizen P	None	HAT PROP 2000/059 144/23	None	None	None	None	Mangaung Councilor	17 Van Zyl Laan Waterbron	None	None	None
Van Niekerk HJC	50% R300 000	Yes	None	None	Yes	None	Triangle Grants	Partner – (Sales Manager)	None	None	None
Viviers BJ	Goodrick &Franklin Attorneys	Umbelo 512 Principal Estate Agency	None	Director Goodrick & Franklin	None	None	Goodrick & Franklin (attorney)	Yes, Company Building and own house	None	None	None
Ward VW	None	Deregistered Mangaung	Barry Pietersen Trust none (Dormant)	None	Ward building R800 000.00 CO Partner	None	None	None	None	None	None

Councillor	Shares and securities in any company	Members hip of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Employment and remuneration	Interest in property	Pension	Subsidies, grants and sponsorships	Gifts received
Zerwick AS	None	None	None	None	None	None	Dept. Health	Own Home (residential)	None	None	None
Zophe NM	None	Deregister	None	None	None	None		None		None	None

Annexure J (iii) Register of Financial Interests for Section 57 Employees

Information provided in compliance with the provisions as required by section 5A of Schedule 2 of the Local Government Municipal Systems Act, Act 32 of 2000, Code of Conduct for Municipal Staff Members.

Employee	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Interest in property	Subsidies, grants and sponsorships	Particulars and value of gifts received (above R1000)
Goliath, HA ED Corporate Services	Telkom SA (50 shares at a Value of R10 000)	Mathabo Kenosi Enterprises (No income) ITO Batho Pele (Resigned/de-registered)	None	Hearty Oaks Trading 521 (Resigned/de-registered) Propcorps 181 (No income)	None	None	4 Polyhymna Street (R1 500 000)	None	Cufflings from Adv RR Dehal Johnny Black Wiskey (R2000,00) from Adv RR Dehal

Employee	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Interest in property	Subsidies, grants and sponsorships	Particulars and value of gifts received (above R1000)
Mohlakoana, GM ED Operations	Makomohla Engineering Services – 50% (still registered but not operational)	Makomohla Engineering Services – 50% (still registered but not operational)	None	Centlec – resigned but name not yet deregistered	None	None	None	None	None
Maine, T Acting Deputy ED									
Masoka, NL Deputy ED									

Employee	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Interest in property	Subsidies, grants and sponsorships	Particulars and value of gifts received (above R1000)
Msibi, SJ City Manager	None	None	None	None	None	None	None	None	Watermark pen (R510) from Dehal Attorneys Watermark pen (R790) from Dehal Attorneys
Ntoyi, LX ED Infrastructure	None	None	None	None	None	None	None	None	None
Radebe, EH ED Community & Social Development	None	None	None	None	None	None	None	None	None

Employee	Shares and securities in any company	Membership of any close corporation	Interest in any trust	Directorships	Partnerships	Other financial interest in any business	Interest in property	Subsidies, grants and sponsorships	Particulars and value of gifts received (above R1000)
Ramathebane, G ED Economic Development & Planning	None	None	None	None	None	None	25 wekkie saayman Str, Universitas (R900 000) 258 Paul Kruger Avenue, Unive rsitas (R 1,4 mil) 13 King Edward Str, Abri 22Ane Flat B (R480 00000)	None	None
Taye, BR CFO	None	None	none	Marang Development	None	None	None	None	None

Annexure K: Revenue Collection Performance by (Vote) Type and Source

Annexure K (i): Revenue Collection Performance by (Vote) Type

Revenue Collection Performance by Vote						
R' 000						
Vote No./Description	2009/10	Current Year 2010/11			2010/11 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original budget	Adjustments Budget
Fees Hawkers Permits	173	315	315	182	57.78%	57.78%
Sale of Street Maps	17	38	38	13	34.21%	34.21%
Fines	81	218	218	162	74.31%	74.31%
Levies Placards and Notices	1	246	246	0	-	-
Advertising	337	393	393	877	223.16%	223.16%
Advertising Encroachments	0	319	319	0	-	-
Application Fees Signs	135	35	35	94	268.57%	268.57%
Rent Encroachments Hoardings	489	359	359	123	34.26%	34.26%
Building Plan Fees	1 992	4 547	4 547	2 156	47.42%	47.42%
Building Plan Returns	1	5	5	3	60%	60%
Sale of Photo state copies	178	266	266	160	60.15%	60.15%
Sale of Plans	10	8	8	10	125%	125%
Application Fees for Rezoning	88	184	184	96	52.17%	52.17%
Building Clause Certificates	7	15	15	10	66.67%	66.67%
Sale of Erven	3 505	6 000	6 000	2 772	46.20%	46.20%
Rent – Rental Stock	8 256	12 773	12 773	8 143	63.75%	63.75%
Rent Central Park	513	598	598	564	94.31%	94.31%

Rent	Nursery Schools	72	87	87	80	91.95%	91.95%
Total Revenue by Vote		15 855	26 406	26 406	15 445	58.49%	58.49%
Variances are calculating by dividing the difference between actual and original/adjustments budgets by the actual.							
This table is aligned to MBRR table A3							

Annexure K (ii): Revenue Collection Performance by Source

Revenue Collection Performance by Source R' 000						
Description	2009/10	Current Year 2010/11			2010/11 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original budget	Adjustments Budget
Property rates	338 504	394 830	394 830	396 843	100.51%	100.51%
Property rates – penalties & collection charges	-	-	-	-	-	-
Service charges – electricity revenue	966 793	1 167 997	1 285 090	1 189 440	101.84%	92.56%
Service charges – water revenue	303 538	338 520	338 520	406 242	120.01%	120.01%
Service charges – sanitation revenue	127 253	145 019	145 019	145 974	100.66%	100.66%
Service charges – refuse revenue	4 593	5 658	5 658	5 343	94.43%	94.43%
Service charges - other	-	-	-	-	-	-
Rentals of facilities & equipment	18 178	18 227	18 227	34 858	191.24%	191.24%
Interest earned – external investments	23 976	52 046	52 046	10 644	20.45%	20.45%
Interest earned – outstanding debtors	26 385	27 642	27 642	45 093	163.13%	163.13%
Fines	1 385	5 385	5 385	1 642	30.49%	30.49%
Licences and permits	201	753	753	203	26.96%	26.96%
Agency services	-	-	-	-	-	-
Transfers recognised – operational	458 359	558 409	545 137	537 300	96.22%	98.56%

Other revenue	413 225	393 063	434 010	379 386	96.52%	87.52%
Gains on disposal of PPE	3 932	36	36	117	325.0%	325.0%
Environmental protection	-					
Total Revenue (excluding capital transfers and contributions)	2 686 352	3 107 585	3 252 353	3 153 085	101.46%	96.95%
Variances are calculating by dividing the difference between actual and original/adjustments budgets by the actual. This table is aligned to MBRR table A4						

Annexure L: Conditional Grants Received: Excluding MIG

Conditional Grants Excluding MIG						
				R' 000		
Details	Budget	Adjustments Budget	Actual	Variance		Major Conditions Applied by Donor
				Budget	Adjustments Budget	
Financial Management Grant	1 189	1 251	1 238	104.12%	98.96%	
Municipal Systems Improvement Grant	750	1 250	1 435	191.33%	114.8%	
National Electrification Program Grant	13 000	13 000	11 041	84.93%	84.93%	
Electricity Demand Side Management Grant	5 000	5 000	4 462	89.24%	89.24%	
Public Transport Infrastructure and Systems Grant	15 000	248 168	172 005	1 146.7%	69.31%	
District Municipality	6 775	7 050	9 195	135.72%	130.43%	
Provincial Grant Batho Roads	0	8 000	5 911	-	73.89%	
Total						
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual						

Annexure M: Capital Expenditure – New and Upgrade/Renewal Programmes

Capital Expenditure – New Assets Programme							
Description	2010/11				Planned Capital Expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Infrastructure - Total	308 005	195 706	341 582	26 474	323 092	455 809	384 692
Infrastructure: Road transport - Total	30 485	8 000	8 938	0	8 373	14 800	10 200
Roads, pavements & bridges	30 485	8 000	8 938	0	8 373	14 800	10 200
Stormwater							
Infrastructure: Electricity - Total	100 534	49 488	49 488	4 640	138 835	141 831	162 034
Generation							
Transmission and Reticulation	96 498	44 488	44 488	4 640	136 335	141 831	162 034
Street Lighting	4 035	5 000	5 000	0	2 500	0	0
Infrastructure: Water – Total	19 019	53 660	12 507	821	62 008	169 330	86 753
Dams and Reservoirs	0	0	0	0	0	0	0
Water Purification	0	0	0	0	0	0	0
Reticulation	19 019	53 660	12 507	821	62 008	169 330	86 753
Infrastructure: Sanitation - Total	26 537	68 058	68 137	0	64 888	114 848	110 705
Reticulation	0	0	0	0	0	0	0
Sewerage Purification	26 537	68 058	68 137	0	64 888	114 848	110 705
Infrastructure: Other - Total	131 430	16 500	202 512	21 013	48 988	15 000	15 000
Waste Management	328	1 500	1 500	1 974	18	0	0
Transport	131 101	15 000	201 012	19 039	48 970	15 000	15 000
Gas	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Community – Total	24 943	2 500	12 500	36	28 500	20 970	23 395
Parks and gardens	0	0	0	0	0	890	2 200
Sports fields and stadia	0	0	0	0	15 000	550	0
Swimming pools	0	0	0	0	0	0	0

Community halls	0	0	0	0	10 000	0	0
Libraries	0	0	0	0	0	0	0
Recreational facilities	0	0	0	0	0	3 530	3 485
Fire, safety and emergency	0	0	0	0	0	0	0
Security and policing	24 943	2 500	12 500	36	3 500	16 000	17 710
Buses	0	0	0	0	0	0	0
Clinics	0	0	0	0	0	0	0
Museums & art galleries	0	0	0	0	0	0	0
Cemeteries	0	0	0	0	0	0	0
Social rental housing	0	0	0	0	0	0	0
Heritage assets - Total	0	0	0	0	0	0	0
Buildings	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Investment properties – Total	2 293	8 000	5 500	0	20 045	25 223	47 000
Housing development	2 293	8 000	5 500	0	20 045	25 223	47 000
Other	0	0	0	0	0	0	0
Other assets	40 744	9 315	21 315	331	77 215	49 059	57 849
General vehicles	8 952	1 550	1 550	0	12 220	14 570	34 900
Specialised vehicles	12 176	0	0	0	5 550	10 300	7 300
Plant & equipment	8 947	170	170	104	18 673	2 319	2 144
Computers – hardware/equipment	0	95	0	0	2 000	3 400	3 500
Furniture and other office equipment	10 670	0	12 095	0	21 035	12 032	5 000
Abattoirs	0	0	0	0	0	0	0
Markets	0	3 000	3 000	128	537	2 600	0
Civic land and buildings	0	0	0	0	17 200	850	3 850
Other buildings	0	4 500	0	99	0	2 988	1 155
Surplus assets – (investment of inventory)	0	0	0	0	0	0	0
Other	0	0	4 500	0	0	0	0
Agriculture assets	0	0	0	0	0	0	0
List	0	0	0	0	0	0	0

Biological assets	0	0	0	0	0	0	0
List	0	0	0	0	0	0	0
Intangibles	0	0	0	0	0	0	0
Computers – software & programming	0	0	0	0	0	0	0
Other (List0							
Total Expenditure on New Assets							
Specialised vehicles – Total	12 176	0	0	0	5 500	10 300	7 300
Refuse	7 360	0	0	0	5 500	10 300	7 300
Fire	4 816	0	0	0	0	0	0
Conservancy	0	0	0	0	0	0	0
Ambulances	0	0	0	0	0	0	0

Annexure N: Capital Programme by Project 2010/11

Capital Programme by Project 2010/11					
	R' 000				
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act – Adj) %	Variance (Act – Ob) %
PMU					
COMPUTER EQUIPMENT FOR MIG MIS 4	40	40	5	87%	87%
ROADS AND STORMWATER					
ANDRIES PRETORIUS & ALEXANDER AVE INTERS	0	1,000	370	63%	
AREA AND STREET LIGHTING	5,000	5,000	0	100%	100%
BLOEM RD 4 (T0916 A)	0	300	0	100%	
COMMUNITY STREET - BATHO	0	180	180	0%	
COMPUTER EQUIPMENT FOR MIG MIS 4	0	100	0	100%	
FORT HARE & MAKGATHO INTERSECTION & TRAF	0	500	0	100%	
GABASHANE STREET - BATHO	0	178	178	0%	
GEN DAN PIENAAR DRIVE HEAVY REHABILITATI	0	916	916	0%	
HIGH PRESSURE JETTING MACHINE	0	0	3		
KING STREET (T0916 A)	0	114	0	100%	
LESSING AVENUE (T0916 B)	0	310	0	100%	
MAHABANE STREET - BATHO	0	181	181	0%	
MULLER & DU PLESSIS INTERSEC IMPROVEMENT	0	579	24	96%	
NAMANE STREET - BATHO	0	172	172	0%	
NISSAN NP300 LDV DVS442FS FLEET 4174	0	24	0	100%	
NISSAN NP300 LDV DVS446FS FLEET 4172	0	17	0	100%	
NISSAN NP300 LDV DVS450FS FLEET 4171	0	17	0	100%	

Capital Programme by Project 2010/11					
	R' 000				
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act – Adj) %	Variance (Act – Ob) %
NISSAN NP300 LDV DVS499FS FLEET 4173	0	17	0	100%	
NISSAN UD85 TIPPER TRUCK FLEET 4166	0	537	471	12%	
NISSAN UD85 TIPPER TRUCK FLEET 4167	0	537	491	9%	
NISSAN UD85 TIPPER TRUCK FLEET 4168	0	537	471	12%	
REHABILITATION OF ANDRIES PRETORIUS STRE	0	3,150	0	100%	
REHABILITATION OF CHURCH STREET	0	2,055	187	91%	
RESEALING OF ROADS	22,000	23,000	24,554	-7%	-12%
STR 25 - BATHO	0	224	224	0%	
STR 26 - BATHO	0	261	261	0%	
UPGR. STREETS & STORMWATER IN URBAN (C A	0	0	-3		
UPGRADING AFRICAN DRIVE - BATHO	0	250	263	-5%	
UPGRADING DUBE STREET - BATHO	0	342	342	0%	
UPGRADING FENYANG STREET - BATHO	0	704	704	0%	
UPGRADING HAMILTON ROAD	0	1,500	0	100%	
UPGRADING JABAVU STREET - BATHO	0	852	851	0%	
UPGRADING MAHABANE STREET - BATHO	0	201	201	0%	
UPGRADING MAKGATHO STREET	0	1,200	0	100%	
UPGRADING NAMANE STREET - BATHO	0	473	473	0%	
UPGRADING OF COOPER STREET	0	500	19	96%	
UPGRADING OF MAKHONOFANE STREET	0	1,101	422	62%	
UPGRADING OF MOILOA STREET	0	1,500	0	100%	
UPGRADING OF PARFITT AVENUE	0	5,200	5,001	4%	
UPGRADING OF ROADS & SW BOT RD 1055 SEC	0	3,813	1,969	48%	

Capital Programme by Project 2010/11					
	R' 000				
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act – Adj) %	Variance (Act – Ob) %
UPGRADING OF ROADS & SW BOT RD 470	0	1,187	0	100%	
UPGRADING OF ROADS & SW BRAND STREET	0	1,500	840	44%	
UPGRADING OF ROADS & SW CAMP	0	1,500	768	49%	
UPGRADING OF ROADS- BLOEM RD 4	3,711	8,081	2,143	73%	42%
UPGRADING OF ROADS- BOT RD 80	3,980	8,570	7,204	16%	-81%
UPGRADING OF ROADS- BOT RD 1107	1,437	3,361	653	81%	55%
UPGRADING OF ROADS- BOT RD 498	6,914	18,277	13,536	26%	-96%
UPGRADING OF ROADS- BOT RD 551	2,843	6,272	2,062	67%	27%
UPGRADING OF ROADS- BOT RD 675	3,392	5,654	2,210	61%	35%
UPGRADING OF ROADS- BOT RD 874	4,459	6,304	1,919	70%	57%
UPGRADING OF ROADS- KING ST	958	2,170	0	100%	100%
UPGRADING OF ROADS- LESSING AVE	3,299	6,955	5,474	21%	-66%
UPGRADING OF ROADS- MAN RD 242	1,497	3,496	893	74%	40%
UPGRADING OF ROADS- MAN RD 650	1,676	2,486	2,376	4%	-42%
UPGRADING OF ROADS- MAN RD 797	958	1,380	971	30%	-1%
UPGRADING OF ROADS- MATHAMBO ST	2,175	3,917	1,581	60%	27%
UPGRADING OF ROADS- MOJATAU ST	3,232	6,081	4,479	26%	-39%
UPGRADING OF ROADS- NAZO ST	195	456	338	26%	-74%
UPGRADING OF ROADS- ROAD B 9	808	1,618	1,536	5%	-90%
UPGRADING OF ROADS- THA RD 106	3,003	5,684	5,552	2%	-85%
UPGRADING OF ROADS- THA RD 2040	2,684	3,569	3,727	-4%	-39%
UPGRADING OF ROADS- THA RD 2207	2,285	3,027	2,810	7%	-23%
UPGRADING OF ROADS- THA RD 254	1,586	2,034	995	51%	37%

Capital Programme by Project 2010/11					
	R' 000				
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act – Adj) %	Variance (Act – Ob) %
UPGRADING OF ROADS- THAKALEKOALA ST	2,893	4,528	1,538	66%	47%
UPGRADING OF ROADS- TSUENE ST	1,706	2,204	1,864	15%	-9%
UPGRADING OF RUDOLPH GREYLING AVENUE	7,861	0	0		100%
UPGRADING OF SESING STREET	0	1,500	0	100%	
UPGRADING OF STREETS IN SEVEN DAYS AREA	0	573	0	100%	
UPGRADING ROAD 27 - BATHO	0	352	352	0%	
SANITATION					
BASIC SANITATION TO ERVEN BOSHABELO F E	0	510	157	69%	
BASIC SANITATION TO ERVEN	0	30,128	28,951	4%	
BASIC SANITATION TO ERVEN GRASSLANDS 2&3	0	23,075	20,858	10%	
BASIC WATER & SANITATION TO ERVEN GRASLA	0	3,377	1,465	57%	
BUCKET ERADICATION SEC J AND TURFLAAGTE	0	500	396	21%	
ESTOIRE RACE COURSE SEWER MAINS CONNECTI	9,169	9,169	2,224	76%	76%
EXTENSION TO EASTERN WASTEWATER TREATMEN	0	1,204	225	81%	
EXTENSION TO NORTHERN WASTEWATER TREATME	9,302	9,302	3,288	65%	65%
EXTENSION TO STERKWATER WASTEWATER TREAT	18,410	8,410	2,335	72%	87%
GRASSLAND & BLOEMSPRUIT SEWER MAINS CONN	8,550	8,550	222	97%	97%
NORTH EASTERN WASTEWATER TREATMENT WORKS	50,260	15,974	1,169	93%	98%
REFURBISHMENT OF SEWER SYSTEM	0	4,457	3,906	12%	

Capital Programme by Project 2010/11					
	R' 000				
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act – Adj) %	Variance (Act – Ob) %
SANITATION IN CHRIS HANI	0	55	0	100%	
SEWER CONNECTIONS	80	80	-0	100%	100%
STERKWATER OUTFALL SEWER	0	579	579	0%	
UPGR. OF SEWER SYS IN FREEDOM SQU W0805A	0	5,335	610	89%	
UPGR. OF SEWER SYS IN FREEDOM SQU W0805B	0	4,541	756	83%	
UPGR. OF SEWER SYS IN FREEDOM SQU W0805C	0	5,197	884	83%	
UPGR. OF SEWER SYS IN FREEDOM SQU W0805D	0	4,737	835	82%	
UPGR. OF SEWER SYS IN FREEDOM SQU W0805E	0	5,656	361	94%	
UPGRADING OF SEWER SYSTEM IN FREEDOM SQU	27,472	2,005	1,058	47%	96%
LANDFILL SITES					
BOTSHABELO LANDFILL SITE - UPGRADING AND	0	450	450	0%	
UPGRADING OF LANDFILL SITES IN THE MANGA	0	3,626	3,613	0%	
UPGRADING REHABILITAIONS OF LANDFILL SIT	1,500	1,500	1,500	0%	0%
WATER					
1300 LDV	0	480	399	17%	
ALTERN. WATER SUPPLY SYSTEM TO THABA NCH	0	2,807	2,634	6%	
BULK WATER SUPPLY TO MANGAUNG (NAVAL HIL	53,660	9,700	4,876	50%	91%
REFURBISHMENT OF WATER SUPPLY SYSTEMS (M	0	2,733	2,896	-6%	

Capital Programme by Project 2010/11					
R' 000					
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act – Adj) %	Variance (Act – Ob) %
REPLACE WATER METERS AND FIRE HYDRANTS	0	327	327	0%	
REPLACEMENT PREPAID WATER METERS	0	0	11,220		
Economic Development					
Hawking Stalls Bfn South	400	0	40		10% Project rolled over
Hawking Stalls Thaba Nchu	200	0	33		5% Project rolled over
Hawking Stalls Botshabelo	200	0	53		2,7% Project rolled over
Health					
2 x 100 Litre Petrol Driven Insecticide Sprayers	40	0	20		49%
Bay filing unit for business licence off	150	0	60		59%
Laboratory Fridge	25	0	14		43%
Hazardous Substances Cabinets : Flammable Substances	75	0	61		19%
Safety and Security					
CCTV	10 000 000	0	0		Funds rolled over
CCTV BLOEMFONTEIN CBD STADIUM NAVAL HILL	3 005 963	0	2 743 166		Funds rolled over
CCTV CAMERAS BFN, CBD, STADIUM & NAVAL HILL	130 851	0	0		Funds rolled over

Annexure O: Capital Programme by Project by Ward 2010/11

Capital Programme by Project by Ward 2010/11		
Capital Project	Ward (s) Affected	Works Completed (Yes/No)
PMU		
Computer Equipment For MIG MIS 4		
ROADS AND STORMWATER		
Andries Pretorius & Alexander Ave Inters	19	No
Area And Street Lighting	ALL	No
Bloem Rd 4 (T0916 A)	7	Yes
Community Street - Batho	2	Yes
Computer Equipment For MIG MIS 4	ALL	No
Fort Hare & Makgatho Intersection & Traf	2	No
Gabashane Street - Batho	2	Yes
Gen Dan Pienaar Drive Heavy Rehabilitati	20	No
High Pressure Jetting Machine	ALL	Yes
King Street (T0916 A)	2	Yes
Lessing Avenue (T0916 B)	21	Yes
Mahabane Street - Batho	2	Yes
Muller & Du Plessis Intersec Improvement	48	No
Namane Street - Batho	2	Yes
Nissan NP300 LDV DVS442FS Fleet 4174	ALL	Yes
Nissan Np300 LDV DVS446FS Fleet 4172	ALL	Yes
Nissan Np300 LDV DVS450FS FLEET 4171	ALL	Yes
Nissan Np300 LDV DVS499FS Fleet 4173	ALL	Yes
Nissan Ud85 Tipper Truck Fleet 4166	ALL	Yes

Capital Programme by Project by Ward 2010/11		
Capital Project	Ward (s) Affected	Works Completed (Yes/No)
Nissan Ud85 Tipper Truck Fleet 4167	ALL	Yes
Nissan Ud85 Tipper Truck Fleet 4168	ALL	Yes
Rehabilitation Of Andries Pretorius Stre	21 , 19	No
Rehabilitation Of Church Street	19 ,18	No
Resealing Of Roads	ALL	No
Str 25 - Batho	2	Yes
Str 26 - Batho	2	Yes
Upgr. Streets & Stormwater In Urban (C A	ALL	Yes
Upgrading African Drive - Batho	2	No
Upgrading Dube Street - Batho	2	Yes
Upgrading Fenyang Street - Batho	2	Yes
Upgrading Hamilton Road	1 , 2	No
Upgrading Jabavu Street - Batho	2	Yes
Upgrading Mahabane Street - Batho	2	Yes
Upgrading Makgatho Street	2	No
Upgrading Namane Street - Batho	2	Yes
Upgrading Of Cooper Street	2	No
Upgrading Of Makhonofane Street	14	No
Upgrading Of Moiloa Street	1	No
Upgrading Of Parfitt Avenue	23	Yes
Upgrading Of Roads & Sw Bot Rd 1055 Sec	37	No
Upgrading Of Roads & Sw Bot Rd 470	33 , 32	No
Upgrading Of Roads & Sw Brand Street	39	No
Upgrading Of Roads & Sw Camp	39	No
Upgrading Of Roads- Bloem Rd 4	7	Yes

Capital Programme by Project by Ward 2010/11		
Capital Project	Ward (s) Affected	Works Completed (Yes/No)
Upgrading Of Roads- Bot Rd 80	29	Yes
Upgrading Of Roads- Bot Rd 1107	36	Yes
Upgrading Of Roads- Bot Rd 498	32	Yes
Upgrading Of Roads- Bot Rd 551	35	Yes
Upgrading Of Roads- Bot Rd 675	37	Yes
Upgrading Of Roads- Bot Rd 874	34	Yes
Upgrading Of Roads- King St	2	Yes
Upgrading Of Roads- Lessing Ave	21	Yes
Upgrading Of Roads- Man Rd 242	4	Yes
Upgrading Of Roads- Man Rd 650	8	Yes
Upgrading Of Roads- Man Rd 797	12	Yes
Upgrading Of Roads- Mathambo St	3	Yes
Upgrading Of Roads- Mojatau St	14	Yes
Upgrading Of Roads- Nazo St	5	Yes
Upgrading Of Roads- Road B 9	28	Yes
Upgrading Of Roads- Tha Rd 106	41	Yes
Upgrading Of Roads- Tha Rd 2040	43	Yes
Upgrading Of Roads- Tha Rd 2207	40	Yes
Upgrading Of Roads- Tha Rd 254	42	Yes
Upgrading Of Roads- Thakalekoala St	15	Yes
Upgrading Of Roads- Tsuene St	15	Yes
Upgrading Of Rudolph Greyling Avenue	21	No
Upgrading Of Sesing Street	1	No
Upgrading Of Streets In Seven Days Area	3	No
Upgrading Road 27 - Batho	2	Yes

Capital Programme by Project by Ward 2010/11		
Capital Project	Ward (s) Affected	Works Completed (Yes/No)
SANITATION		
Basic Sanitation To Erven Boshabelo F E	27	Yes
Basic Sanitation To Erven	45	Yes
Basic Sanitation To Erven Grasslands 2&3	17	Yes
Basic Water & Sanitation To Erven Grasla	17	Yes
Bucket Eradication Sec J And Turflaagte	11	Yes
Estoire Race Course Sewer Mains Connecti	17	Yes
Extension To Eastern Wastewater Treatmen	17	No
Extension To Northern Wastewater Treatme	26	Yes
Extension To Sterkwater Wastewater Treat	45	No
Grassland & Bloemspruit Sewer Mains Conn	16,17	Yes
North Eastern Wastewater Treatment Works	17	No
Refurbishment Of Sewer System	All	Yes
Sanitation In Chris Hani	12	Yes
Sewer Connections		
Sterkwater Outfall Sewer	45	Yes
Upgr. Of Sewer Sys In Freedom Squ W0805a	7,8,11	No
Upgr. Of Sewer Sys In Freedom Squ W0805b	7,8,11	No
Upgr. Of Sewer Sys In Freedom Squ W0805c	7,8,11	No
Upgr. Of Sewer Sys In Freedom Squ W0805d	7,8,11	No
Upgr. Of Sewer Sys In Freedom Squ W0805e	7,8,11	No
Upgrading Of Sewer System In Freedom Squ	7,8,11	No
Landfill Sites		
Botshabelo Landfill Site - Upgrading And		
Upgrading Of Landfill Sites In The Manga		

Capital Programme by Project by Ward 2010/11		
Capital Project	Ward (s) Affected	Works Completed (Yes/No)
Upgrading Rehabilitaions Of Landfill Sit		
WATER		
1300 LDV	All	Yes
Altern. Water Supply System To Thaba Nch	43	Yes
Bulk Water Supply To Mangaung (Naval Hil	21	No
Refurbishment Of Water Supply Systems (M	All	Yes
Replace Water Meters And Fire Hydrants	All	No
Replacment Prepaid Water Meters	All	No
Housing		
Project-Linked Subsidy - Bloemfontein	Wards 1, 8, 10,11, 17, 45,	Yes
Project-Linked Subsidy - Botshabelo	Wards 28,30,31,32,33,34,35,36,37,38	Yes
Project-Linked Subsidy – Thaba-Nchu	Wards 39, 40, 41, 42, 43,49	Yes
Economic Development		
Hawking Stalls Bfn South	6	No
Hawking Stalls Thaba Nchu Peri Urban	41	No
Hawking Stalls Botshabelo East	31	No

Annexure P: Declaration of Loans Grants Made by the Municipality

Declaration of loans/ grants made by the municipality 2010/11				
All organisations or Persons in Receipt of Loans */Grants* provided by the Municipality	Nature of Project	Conditions Attached to Funding	Value 2010/11 R' 000	Total Amount Committed Over Previous and Future Years
Bursaries	Employees	As per approved Council's study scheme	733	4,000
Eskom	Free Electricity Services		6,985	20,955
SPCA	Subsidy-animal cruelty	none	351	2,000
Community Structures	Adhoc Grants	none	115	400
*Loans/Grants – whether in cash or in kind				

Annexure Q: Declaration of Returns Not Made in Due Time Under MFMA S71

MFMA Section 71 Returns Not Made During 2010/11 According to the Reporting Requirements	
Return	Reason Return Has Not Been Properly Made on Due Date
None	N/A